



ADA WEST DISTRICT ASSEMBLY

P.O.BOX 55, SEGE - ADA



Your Ref:.....

Our Ref: AWDA.01/20/09

Date: 29/10/25

SUBMISSION OF THE REVIEWED 2026 – 2029 DISTRICT MEDIUM TERM DEVELOPMENT
PLAN

Please, we submit the Reviewed 2026 – 2029 District Medium Term Development Plan in favour of Ada West District Assembly for your attention and necessary action.

Thank You.

GORDON WALTER DOE
(DISTRICT COORDINATING DIRECTOR)
for: DISTRICT CHIEF EXECUTIVE

THE DIRECTOR GENERAL
NATIONAL DEVELOPMENT PLANNING COMMISSION
GREATER ACCRA
ACCRA

THRO:
HON. REGIONAL MINISTER
GREATER ACCRA REGIONAL COORDINATING COUNCIL
GREATER ACCRA
ACCRA

ATTN:
REGIONAL ECONOMIC PLANNING OFFICER
GREATER ACCRA REGIONAL COORDINATING COUNCIL
GREATER ACCRA
ACCRA

ADA WEST DISTRICT ASSEMBLY



REVIEWD DISTRICT MEDIUM TERM DEVELOPMENT PLAN (2026-2029)

UNDER

*“Resetting-Ghana Agenda – Creating Jobs, Ensuring Accountability and
Promoting Shared Prosperity”*

PREPARED BY:

DISTRICT PLANNING CO-ORDINATING UNIT

OCTOBER, 2025

FOREWORD

The formulation of the Ada West District’s Medium-Term Development Plan (MTDP) for 2026–2029 marks a major step in our shared commitment to achieving inclusive and sustainable growth. Since our establishment in 2012 through Legislative Instrument (L.I.) 2366, we have consistently dedicated ourselves to enhancing the well-being of our residents through effective planning, transparent governance, and responsive service delivery. This four-year plan is the outcome of thorough stakeholder engagement, evidence-based research, and active participation from key groups, including Civil Society Organizations (CSOs), traditional leaders, local communities, and the private sector. It aligns with the national development vision outlined in the “Resetting-Ghana Agenda – Creating Jobs, Ensuring Accountability and Promoting Shared Prosperity” under the National Development Policy Framework (2026–2029), and directly addresses the specific developmental needs of the District. Anchored in our vision “*The Most Attractive, Responsive and Resilient District Assembly in Ghana*”, the plan sets out clear goals, objectives, programmes, and actions targeting poverty alleviation, economic empowerment, enhanced social services, environmental sustainability, and strong governance. It also incorporates cross-cutting priorities such as climate change adaptation, gender equality, youth development, and digital innovation.

Reflecting the unique realities of our District, the plan proposes practical and results-driven strategies to tackle challenges related to health, education, infrastructure and sanitation. The total cost for implementation is estimated at **GHC97,341,161.88**, underscoring our determination to deliver meaningful impact across all sectors. We extend our sincere appreciation to the District Planning Coordinating Unit (DPCU), sub-committees, area councils, and all development partners whose contributions shaped this document. This Plan serves not only as a roadmap for action but also as an open invitation for collaboration. We call on all stakeholders—public, private, and community-based—to work with the Assembly to achieve the objectives outlined.

Together, we can build a District that is inclusive, resilient, and prosperous—both for today’s citizens and for generations to come.


ADA WEST DISTRICT ASSEMBLY
HON. MODJIFATANKU JERRY JOHN FOREIGNER MILLS - NKUMAH
DISTRICT CHIEF EXECUTIVE
ADA WEST DISTRICT ASSEMBLY

CONTENTS

CHAPTER ONE.....	1
GENERAL INTRODUCTION	1
1.0 Introduction	1
1.1 Background of Ada West District Assembly	1
1.1.1 Location and Size	1
1.2 Vision, Mission, Core Values and Functions of the District Assembly	3
1.2.1 Vision	3
1.2.2 Mission	3
1.2.3 Functions of the Assembly	3
1.2.4 Core Value.....	4
1.2.5 Political Leadership.....	4
1.3 Decentralised Departments and Agencies	4
1.4 Structure of the plan	7
CHAPTER TWO.....	8
2.0: Introduction	8
2.1: Performance Review (2022-2025 MTDP)	8
2.1.1: Economic Development	9
2.1.2: Social Development	11
2.1.3: Environment, Infrastructure and Human Settlements	14
2.1.4: Emergency Planning and Response (Including Covid-19 Recovery Plan).....	15
2.1.5: Governance, Corruption and Public Accountability	16
2.1.6: Implementation, Coordination and Monitoring and Evaluation	17
2.1.7: Financial Performance (2022-2024).....	21
2.2: Existing Situation (District Profile).....	23
2.2.1: Demographic Characteristics	23
2.2.3: Physical Characteristics.....	32
2.2.4: Economy.....	34
2.2.5: Social Development	45
2.2.6: Condition of Built and Natural Environment.....	65
2.2.7: Culture and Social Organization	65
2.2.8: Land Tenure (Ownership) and Management	66
2.2.9: Road Network	66
2.2.10: Governance.....	67

2.2.11: Peace and Security	68
2.2.12: Emergency Preparedness and Response	68
2.3: List of development issues (Strengths, Weaknesses, Opportunities and Threats)	72
CHAPTER THREE	78
KEY DEVELOPMENT PRIORITIES	78
3.0: Introduction	78
3.1: Key Development Priorities	78
CHAPTER FOUR	82
DEVELOPMENT GOALS, OBJECTIVES, STRATEGIES AND PROGRAMMES	82
4.0: Introduction:	82
4.1: Formulation of Development Goals, Objectives and Strategies	82
4.2 Development Goals, Objectives, Strategies and Programmes linked to national objectives	82
4.3: Assessment of goal compatibility using goal compatibility matrix	84
4.4 Land Use Analysis and Spatial Planning Situation	85
CHAPTER FIVE	87
5.0: Introduction	87
5.1: Costing of the plan - Assumptions and methodologies used for the costing	87
5.2: Composite Development Programmes	88
5.3: Asset Maintenance and Management For 2026-2029	95
5.4: Programme Financing and Revenue Generation Measures	99
5.5: Strategic Environmental Assessment of formulated programmes	100
CHAPTER SIX	102
6.0: Introduction	102
<u>6.1: Annual Action Plans 2026 -2029 -----</u>	<u>102</u>
<u>6.2: Administrative, Institutional and Legal Arrangements-----</u>	<u>102</u>
<u>6.3: Implementation Strategies -----</u>	<u>103</u>
CHAPTER SEVEN	105
7.0: Introduction	105
7.1: Stakeholder Analysis	105
7.2: Monitoring Indicators Matrix	108
7.3: Evaluation	108
7.4: Participatory Monitoring and Evaluation (PM&E)	109
7.5: Knowledge Management and Learning	111
CHAPTER EIGHT	112
8.0: Introduction	112

8.2. Communication messages for MTDP dissemination115

8.3: Elements of Development to be Communicate to Stakeholders116

8.4: Stakeholders/ Target Groups116

8.5: Communication Tools117

8.6: Communication Channels117

List of Tables

Table 2.1 Economic Development Performance Review (2022 -2025)	9
Table 2.2 Social Development Performance Review (2022 -2025)	11
Table 2.3 Environment, Infrastructure and Human Settlements Performance Review (2022 -2025)	15
Table 2.4 Emergency Planning and Response (Including Covid-19 Recovery Plan) Performance Review (2022 -2025)	16
Table 2.5 Governance, Corruption and Public Accountability Performance Review (2022 -2025)	16
Table 2.6 Implementation, Coordination and Monitoring and Evaluation Performance Review (2022 - 2025)	17
Table 2.7: Details of the Annual Action Plan Implemented under the Agenda for Jobs Policy Framework	18
Table 2.8: Proportion of the MMTDP Implemented	20
Table 2.9 of the Financial Performance (2022-2024)	21
Table 2.10: Population by cohort by sex as at 2025	25
Table 2.11: Sex Ratio of the District, Regional and National Levels, 2025 projected	27
Table 2.12: Age – Dependency Ratio	28
Table 2.13: 20 Largest Communities	29
Table 2.14: Identifiable Natural Resource deposits and their use	34
Table 2.14: Employed population 15 years and older by employment status and sex	35
Table 2.15: Major crops cultivated	37
Table 2.16: Major Production Area	37
Table 2.17: Livestock Rearing	39
Table 2.18: Major fishing activities	40
Table 2.19: Number of teachers	46
Table 2.20: Number of trained/untrained teachers in the public schools	46
Table 2.21: Pupil-Teacher Ratio	47
Table 2.22: Name of Circuit and Number of schools in the District	47
Table 2.23: School Enrolment in the District	48
Table 2.24: Gross Enrolment Ratio	49
Table 2.25: Distribution of Health facilities in the District	49
Table 2.26: Facility Attendance and Mode of Payment	51

Table 2.27: The Top Ten Common Diseases	52
Table 2.28: Summary of selected Access to Healthcare Indicators	53
Table 2.29: HIV Test among Populace for the period 2022-2024	53
Table 2.30: Disaggregated data on persons registered with Disability	54
Table 2.31: Break down of support to disabled (2022-2024)	55
Table 2.32: Disaggregated data on LEAP beneficiaries in the District	55
Table 2.33: Disaggregated data on number of cases handled in (2022-2024)	56
Table 2.34 improved and unimproved water sources in the District	59
Table 2.35 households and their various means of liquid and waste disposal	62
Table 2.36: Spatial Analysis of Settlement System- Functional Matrix (Scalogram)	64
Table 2.37: Sub-District Structures	68
Table 2.38: Disaster occurrences in the district	71
Table 2.39: Climate Change Awareness/Sensitization Training/programmes (2018-2020)	72
Table 2.40: Estimated future development needs	73
Table 3.1 Prioritized development issues	79
Table 4.1: Goal Compatibility Matrix	83
Table 5.1: Composite Development Programmes 2026-2029	88
Table 5.2: Programme Financing 2026-2029	89
Table 5.3 Table5.3Asset Maintenance and Management For 2026-2029.....	96
Table 5.4: Scale of Sustainability Test	100
Table 7.1: Stakeholder Analysis	106
Table 8.1: Communication Strategy	112

List of Figures

Figure 1.1: Locational Map in National and Regional contexts.....	2
Figure 1.2: Organogram – Organizational Structure.....	6
Figure 2.1: Breakdown of Action Plan Implementation.....	20
Figure 2.3: Age and Sex Distribution of the Population.....	24
Figure 2.4 Population by Age, Sex.....	25
Figure 2.5: Ethnic group composition	29
Figure 2.6: religious composition and sex disaggregation.....	30
Figure 2.7 population employed by industry.....	33
Figure 2.8 Occupation distribution.....	34
Figure 2.9: Agriculture Production Map.....	39
Figure 2.10 spatial distribution of tourism potentials.....	42
Figure 2.11 spatial distribution of revenue.....	44
Figure 2.12 spatial distribution of educational facilities.....	45
Figure 2.13: Spatial Distribution of Health Facilities.....	50
Figure 2.14 main sources of drinking water by households.....	59
Figure 2.15 Solid Waste Disposal.....	61
Figure 4.1: Integration of development proposals integrated with spatial plans.....	85
Figure 5.1: A bar graph MTDP financing and gaps.....	99

Annexes

Annex 1: Public Hearing Report	119
Annex 2: Strength Weaknesses Opportunity and Threats (SWOT) Analysis	127
Annex 3: Development Goals, Objectives, Strategies and Programmes linked to national objectives	132
Annex 4: Annual Action Plans 2026	140
Annex 5: Annual Action Plans 2027	162
Annex 6: Annual Action Plans 2028	184
Annex 7: Annual Action Plans 2029	206
Annex 8: Knowledge Mapping Matrix	227
Annex 9: Competency Matrix for Learning	228
Annex 10: Monitoring Matrix	230
Annex 11: Pairwise Prioritization Tool	237

LIST OF ACRONYMS

1D1F	-	One District One Factory
AGP	-	Agenda for Growth and Prosperity
AIDS	-	Acquired Immunodeficiency Syndrome
AWDA	-	Ada West District Assembly
BECE	-	Basic Education Certificate Examination
CA	-	Central Administration
CAP	-	Coronavirus Alleviation Programme
CBOs	-	Community Based Organizations
CBPP	-	Contagious Bovine Pleuropneumonia
CDSW	-	Community Development and Social Welfare
CHPS	-	Community Health Planning and Service
CLTS	-	Community Led Total Sanitation
COVID 19	-	Coronavirus Disease 2019
CSO	-	Civil Society Organization
CWSA	-	Community Water and Sanitation Agency
DA	-	District Assembly
DACF	-	District Assemblies Common Fund
DACF-RFG	-	District Assemblies Common Fund - Responsive Factor Grant
DBA	-	District Budget Analyst
DCC	-	Development Communication Committee
DCD	-	District Coordinating Director
DCE	-	District Chief Executive
DDE	-	District Director of Education
DDF	-	District Development Facility
DEHO	-	District Environmental Health Officer
DFO	-	District Finance Officer
DMTDP	-	District Medium Term Development Plan
DOA	-	Department of Agricultural
DOE	-	Department of Education
DOH	-	Department of Health
DPCU	-	District Planning Committee Unit

DPMD	-	Disaster Prevention and Management Department
DPs	-	Development Partners
DVCs	-	Disaster Volunteer Committee
DVGs	-	Disaster Volunteer Groups
DWD	-	District Works Department
ECG	-	Electricity Company of Ghana
EHSU	-	Environmental Health and Sanitation Unit
EHU	-	Environmental Health Unit
FGM/C	-	Female Genital Mutilation/Cutting
GBV	-	Gender Based Violence
GER	-	Gross Enrolment Rate
GES	-	Ghana Education System
GETFUND	-	Ghana Education Trust Fund
GHS	-	Ghana Health Service
GNFS	-	Ghana National Fire Service
GoG	-	Government of Ghana
GSFP	-	Ghana School Feeding Programme
GSOP	-	Ghana Social Opportunity Project
HIV	-	Human Immunodeficiency Virus
ICT	-	Information and Communication Technology
IGF	-	Internal Generated Funds
IMMR	-	Institutional Maternal Mortality Ratio
IPM	-	Integrated Pest Management
ISSOP	-	Inter-Sectorial Standard Operating Procedures
JHS	-	Junior High School
KG	-	Kindergarten
LEAP	-	Livelihood Empowerment against Poverty
LUSPA	-	Land Usage and Spatial Plan Authority
M&E	-	Monitoring and Evaluation
MAG	-	Modernising Agriculture in Ghana
MASLOC	-	Micro-Finance and Small-Scale Loan Center
MDGs	-	Millennium Development Goals

MMDA	-	Metropolitan, Municipal and District Assembly
MTDP	-	Medium Term Development Plan
NACAP	-	National Anti- Corruption Action Plan
NADMO	-	National Disaster Management Organizations
NBSSI	-	National Board for Small Scale Industry
NBSSI	-	National Board for Small Scale Industry
NCCE	-	National Commission for Civic Education
NEIP	-	National Entrepreneurship and Innovation Plan
NEPAD	-	New Partnership for Africa Development
NGO	-	Non-Governmental Organizations
NHIA	-	National Health Insurance Authority
NHIS	-	National Health Insurance Scheme
NMTDPF	-	National Medium-Term Development Policy Framework
OPD	-	Out Patient Department
PFJ	-	Planting for Food and Jobs
PHC	-	Population and Housing Census
PM&E	-	Participatory Monitoring and Evaluation
PoA	-	Programme of Action
POCC	-	Potentials, Opportunities Constraints and Challenges
PPD	-	Physical Planning Department
PPP	-	Public Private Partnership
PPR	-	Peste des Petits Ruminants
PWDs	-	People Living with Disability
REP	-	Rural Electrification Project
RIAP	-	Revenue Improvement Action Plan
SAT	-	Sub Technical
SEA	-	Strategic Environment Assessment
SHS	-	Senior High School
SMEs	-	Small Medium Enterprises
SPC	-	Spatial Planning Committee
SWCD	-	Social Welfare and Community Development
SWOT	-	Strengths, Weakness, Opportunities and Threats

TA	-	Traditional Authority
TSC	-	Technical Sub- Committee
UHC	-	Universal Health Coverage
UNICEF	-	United Nations Children Fund
WHO	-	World Health Organization
WIFA	-	Midwife to Women in Fertility Age

EXECUTIVE SUMMARY

The Ada West District is among the twenty-nine Metropolitans, Municipals, and Districts in the Greater Accra Region, situated in the south-eastern corner of Ghana. It was established by the Legislative Instrument 2129 of 2012 (LI 2129, 2012). The District lies between Latitudes 5°45'S and 6°00'N, and Longitude 0°20'W and 0°35'E. The District shares common boundary with the North Tongu District of the Volta Region to the North, Ada East to the East, Ningo Prampram District to the West, and to the South by the Gulf of Guinea, which stretches over 45 Kilometres (27.9 miles) from Wokumagbe through Goi to Kablevu. Sege is the District capital, and lies about 80 Kilometres from Accra on the Accra – Aflao road.

The vision of the Assembly is to *'become the most Attractive, Responsive and Resilient District Assembly in Ghana'* and this is expected to be achieved by *'improving the living standards of its citizenry, through coordination with all stakeholders to mobilise appropriate resources for the implementation of relevant socio-economic interventions in a sustainable manner'*.

Among the functions and responsibilities of District Assemblies since the enactment of the Local Government Act, 1993, Act 462 and now the Act 936 is the preparation of Medium-Term Development Plan to guide the development of the District which will be used as a basis for the subsequent preparation of the Regional and National Plans. Also, they are to take steps that are necessary and expedient to execute, monitor and evaluate approved development plans for the district

Stakeholder participation was one of the tools adopted in preparation of the plan to ensure its efficiency and effectiveness. Public hearing was also conducted at various levels to solicit development needs of the citizenry. At community, Area Council and District level, the various development options were subjected to scrutiny (set criteria agreed upon) by members of DPCU, sub committees, General Assembly, CSOs, NGOs and other relevant stakeholders in the preparation of the Plan.

The four-year District Medium Term Development Plan (2026 – 2029) which is formulated based on the National Development Policy Framework 2026-2029 under the Agenda for Growth and Prosperity (AGP) III is designed to respond to the developmental challenges in the District. It is targeted at poverty reduction and also serving as a blue print to guide the socio- economic, cultural and political development in the District. It affords The Assembly, Agencies and Development partners the opportunity to know what is lacking in the District and areas to direct resources and interventions for fairness and equity at every point in time over the time span.

This MTDP was prepared through a participatory process such as public hearings, stakeholder consultations, and inputs from key associations including Civil Society Organizations (CSOs), Non-Governmental Organizations (NGOs), The Zonal Councils, and the District Planning Coordinating Unit

(DPCU). This inclusive approach ensured that the development aspirations and priorities of citizens and institutions within the District are adequately captured and addressed.

A team was formally constituted to form the Plan Preparation Technical Team (PPTT). They were responsible to lead the charge in drawing MTDP. As part of their mandate, they were to receive and compile, assess, analyze and plan for the District through the participation of various stakeholders over the time frame. They included:

- i. The District Chief Executive
- ii. The District Coordinating Director
- iii. The District Development Planning Officer
- iv. The District Statistical Officer
- v. The District Budget Analyst
- vi. The Physical Planning Officer
- vii. The Head of Works
- viii. The District Information Officer
- ix. The District Finance Officer

The Plan is structured into eight chapters, which comprehensively cover:

- An overview and situational analysis of the District;
- Performance review of the 2022–2025 plan;
- Development projections, priorities, goals, and strategies;
- A matrix of Composite Development Programmes and Annual Action Plans;
- Monitoring and Evaluation (M&E) arrangements and a Development Communication Strategy.

Key development goals/priorities include:

- Improving economic opportunities and job creation, especially for youth and women;
- Enhancing access to quality education and health services;
- Strengthening environmental sanitation and climate resilience;
- Create opportunity for all in the District
- Expanding infrastructure;
- Ensure environmental protection and the development of a sustainable, resilient built environment Promoting good governance and local economic development

CHAPTER ONE

GENERAL INTRODUCTION

1.0 Introduction

This chapter focuses on the background of the Assembly specifically on the location, vision, mission, functions, core values, organizational structure (organogram) of the Assembly and ends with the structure of the plan detailing the constituents of each of the chapters of the plan.

1.1 Background of Ada West District Assembly

1.1.1 Location and Size

The Ada West District is among the twenty-nine Metropolitan, Municipal, and Districts in the Greater Accra Region, situated in the south-eastern corner of Ghana. It was carved out of the former Dangme East District in the year 2012, and established by the Legislative Instrument 2129 of 2012 (LI 2129, 2012).

The District lies between Latitudes 5°45'S and 6°00'N, and Longitude 0°20'W and 0°35'E. The total land area of the District is approximately 323.72km², which is about 10% of the total land size of the Greater Accra Region.

The District shares common boundary with the North Tongu District of the Volta Region to the North, Ada East to the East, Ningo Prampram District to the West, and to the South by the Gulf of Guinea, which stretches over 45 Kilometres (27.9 miles) from Wokumagbe through Goi to Kablevu. Sege is the District capital, and lies about 80 Kilometres from Accra on the Accra –Aflao road.

The location and size of the district present a number of opportunities and challenges. Particularly, there are potentials of population outflow from Accra, Tema, Ashaiman and its environs which may expand economic opportunities and at the same time, threaten the social stability of the district. These developments are most likely because of the intended construction of an International Airport and an ongoing National Housing Project at Saglemi and Tsokpoli in the Ningo Prampram District located few kilometres away from Sege. This has the potential to increase pressure on existing social and economic resources, and infrastructure of the District. The size of the district is relatively small and it has an advantage of effective coverage and management. However, with its limited size, the district may be disadvantaged where national resources are to be shared relative to land size and demographic characteristics.

Figure 1.1: Locational Map of the District



Source: Physical Planning Department, 2025

1.2 Vision, Mission, Core Values and Functions of the District Assembly

1.2.1 Vision

As part of measures to address the issues raised above, the district has set a development vision which is defined within the context of Becoming *‘The Most Attractive, Responsive and Resilient District Assembly in Ghana’*

1.2.2 Mission

For the vision to become a reality, the District has set for itself a mission *‘to improve the living standards of its citizenry, through coordination with all stakeholders to mobilise appropriate resources for the implementation of relevant socio-economic interventions in a sustainable manner’*.

1.2.3 Functions of the Assembly

The functions of the Assembly, as given by the Local Governance Act, 2016 (Act 936) is as follows:

- Be responsible for the overall development of the district.
- Formulate and execute plans, programmes and strategies for effective mobilization of resources necessary for the overall development of the district.
- Promote and support productive activity and social development in the district and remove any obstacles to initiative and development.
- Sponsor the education of students from the district to fill particular manpower needs of the district, especially in the social sectors of education and health, making sure that the sponsorship is fairly and equitably balanced between male and female students.
- Initiate programmes for the development of basic infrastructure and provide works and services in the district.
- Be responsible for the development, improvement and management of human settlement and the environment in the district.
- In cooperation with the appropriate national and local security agencies, be responsible for the maintenance of security and public safety in the district
- Ensure ready access to courts for the promotion of justice.
- Initiate, sponsor or carry out studies as may be necessary for the discharge its functions.

1.2.4 Core Value

This is to be achieved through shared values of *Integrity, Honesty, Transparency Teamwork and Accountability*.

1.2.5 Political Leadership

The Ada West District Assembly is the highest administrative and political decision-making body in the District headed by a District Chief Executive and assisted by the District Coordinating Director and other technocrats. In accordance with the Local Governance Act, 2016 (Act 936) the Assembly carries out Legislative, Deliberative and Executive functions of Government in the District.

It has total membership of twenty – four (24) comprising of fifteen (15) elected Assembly Members, seven (7) Government Appointees, a District Chief Executive and a Member of Parliament who is an ex- officio member. The Assembly has two (2) Area Councils namely Sege Area Council and Anyamam Area Council.

1.3 Decentralised Departments and Agencies

All the departments are fully integrated into the Assembly system. It is important to mention that there is an intersectoral collaboration to work as a team and to avoid duplication of efforts and resources. The thirteen (13) departments hold regular management meetings to deliberate on their respective activities and programmes. Management therefore takes advantage of such meetings to know their challenges and to find solutions to them. The decentralized departments serve as the technical wing of the District Assembly and therefore hold various meetings, which are, the Executive Committee, General Assembly and various Sub-Committee meetings. The decentralized departments also help in implementation of government policies and programmes. The decentralized departments are as follows:

1. Central Administration
2. Finance
3. Education, Youth and Sports
4. Health
5. Agriculture
6. Physical Planning
7. Social Welfare and Community Development
8. Works
9. Disaster Prevention and Management
10. Natural Resource and Conservation

11. Human Resource Management

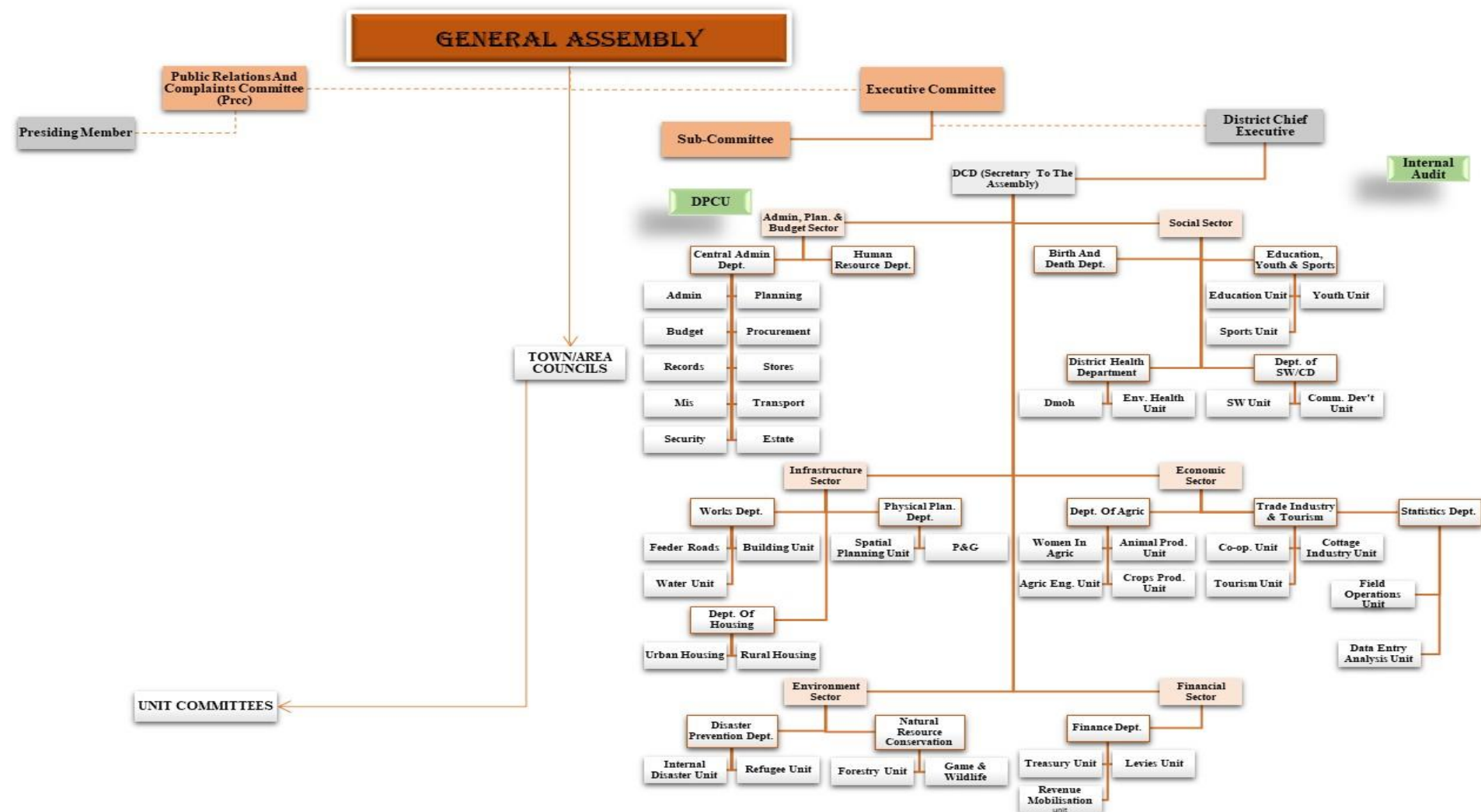
12. Statistics

13. Birth and Death

There are also sub - vented agencies which are operates in the district. These are:

- National Commission for Civic Education
- National Health Insurance Scheme
- Non-Formal Education department
- Ghana Police Service
- Ghana National Fire Service
- Ghana Immigration Service
- Ghana National Ambulance Service
- Information Service Department
- Judicial Service
- National Youth Authority
- National Youth Employment Agency
- Electoral Commission
- Business Resource Centre
- National Service Authority
- National Identification Authority

Figure 1.2: Organogram – Organizational Structure



1.4 Structure of the plan

The Development Plan has been structured into Eight Chapters. Chapter One covers the General Introduction and focuses on the Vision, Mission, Functions and Core Values of the Assembly. Chapter Two focuses on the Situational Analysis of the District and ends with a SWOT Analysis of the identified development issues. Chapter Three is on the Key Development Priorities cataloguing the list of prioritised development issues and ends with description of the prioritization tool used and why such a choice. Chapter Four details the Development Goals, Objectives and Strategies. This is followed by Chapter Five which focuses on Composite Development Programmes including financial resources for plan implementation and assumptions and methodologies used for the costing. Chapter Six is on the Annual Action Plans while Chapter Seven focuses on the Monitoring and Evaluation arrangements including stakeholder analysis, intended evaluation and Participatory Monitoring and Evaluation (PM & E). The Eighth and final chapter concentrates on the Development Communication Strategy.

CHAPTER TWO

SITUATIONAL ANALYSIS OF ADA WEST DISTRICT

2.0: Introduction

This chapter provides a comprehensive situational analysis of the Ada West District, serving as the foundational diagnostic assessment for the 2026-2029 MTDP. It critically reviews the performance of the preceding 2022-2025 MTDP, analyzing the District's current conditions across key development dimensions (demographic, physical, economic, social, environmental, governance, and emergency preparedness), indicating strengths, weaknesses, opportunities, and threats (SWOT), and projects medium-term developmental needs. The analysis aims to provide a clear, evidence-based understanding of the District's context, challenges and potentials, informing the strategic priorities and interventions for the upcoming planning cycle. This approach ensures that future strategies are built on past successes to proactively address identified shortcomings.

2.1: Performance Review (2022-2025 MTDP)

A critical assessment of the implementation of the 2022-2025 MTDP reveals a mixed performance across various development dimensions, highlighting areas of success, significant challenges, and opportunities for adaptive planning.

Policy measures identified to achieve these goals were prioritized under six dimensions, namely:

- Economic development
- Social development
- Environment, Infrastructure and Human Settlement
- Governance, Corruption and Accountability
- Emergency Planning and Response (Including COVID-19 Recovery Plan)
- Implementation, Coordination and Monitoring and Evaluation

2.1.1: Economic Development

This section highlights the performance of key economic development indicators in the MTDP (2022–2025). The assessment focuses on analyzing the performance of agreed indicators and their corresponding targets for the period between 2022 and 2025. This is to be achieved through the following broad objectives across focused areas:

Table 2.1 Economic Development Performance Review (2022 -2025)

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
A. DEVELOPMENT DIMENSION: ECONOMIC DEVELOPMENT					
1. Total output in agricultural production (Crops in mt, livestock in No.)					
i. Maize	1,250	5,895	2024	3,205	
ii. Rice (milled)			2024	N/A	
iii. Cassava	13,000	17,160	2024	12,084	
iv. Water Melon	6,000	8,646	2024	7,785	
v. Pepper	6,177	12,667	2024	11,200	
vi. Tomatoes	10,200	8,400	2024	7,500	
vii. Okro			2024		
viii. Onion			2024		
ix. Cattle	13,014	13,665	2024	17,250	
x. Sheep	10,431	11,474	2024	3,000	
xi. Goat	5,602	6,050	2024	7,200	
xii. Pig	1,821	1,948	2024	1,357	
xiii. Poultry	18,000	20,160	2024	24,624	
2. Average productivity of selected crop (mt/ha):					
i. Maize	16		2024	2.1	
ii. Rice (milled)	7.1		2024	N/A	
iii. Cassava	19		2024	20.3	
iv. Water Melon	16		2024	17.3	
v. Pepper	6		2024	8.3	
vi. Tomatoes	5.80		2024	10.5	
vii. Okro	2.80		2024	7.7	
viii. Onion	4		2024	11.6	
3. Percentage of arable land under cultivation					
4. Number of new industries established					
i. Agriculture	3	2	2024	1	
ii. Industry	1	2	2024	0	
iii. Service	0	1	2024	0	
5. Number of new jobs created					

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
i. Agriculture	0	5	2024	1	
ii. Industry	1	3	2024	0	
iii. Service	3	20	2024	13	
6. Percentage change in IGF	74.87	80%	2024	45.83%	

Source: DPCU Annual Progress Reports (2022-2024) - AWDA

In agriculture, the 2024 performance showed a mixed trend across crop and livestock production. Output for key crops such as maize, cassava, watermelon, and pepper recorded growth compared to the baseline, however most targets for the medium-term period were not achieved. Notably, maize production rose from 1,250 mt in 2021 to 3,205 mt in 2024 but remained far below the target of 5,895 mt. Cassava output fell from 13,000 mt to 12,084 mt, missing the 17,160 mt target. Watermelon production reached 7,785 mt against a target of 8,646 mt, while pepper output showed strong gains from 6,177 mt to 11,200 mt, quite close to the target of 12,667 mt. Tomatoes recorded a significant drop from 10,200 mt to 7,500 mt, falling short of the reduced target of 8,400 mt. Data for rice (milled), okro, and onion were unavailable for 2024, making performance tracking difficult for these commodities. In livestock, cattle (17,250) and goats (7,200) exceeded their targets, while sheep (3,000) and pigs (1,357) fell short. Poultry production rose substantially from 18,000 to 24,624 birds, surpassing the target of 20,160.

Average productivity per hectare improved for cassava (20.3 mt/ha), watermelon (17.3 mt/ha), pepper (8.3 mt/ha), tomatoes (10.5 mt/ha), okro (7.7 mt/ha), and onion (11.6 mt/ha) compared to baseline levels, suggesting some gains in farming practices. However, maize yield dropped drastically from 16 mt/ha to 2.1 mt/ha which is a critical decline given maize's importance as a staple crop and livestock feed source. Rice productivity data remained unavailable though cultivated in some part of the District. The difficulty in meeting agricultural targets can be attributed largely to factors such as climate variability, pest and disease outbreaks, and the phasing out of the government's Planting for Food and Jobs programme. Additionally, limited land availability and technological capacity constrained large-scale productions. In many areas, arable lands are used for non-agricultural purposes such as garages and parking lots due to the commercial and service-oriented nature of the District. This has made small-scale farming in most cases a more practical option, which limits output potential.

Industrial development underperformed significantly, with only one agricultural-linked industry established though the target was 2. Additionally, no new industries were recorded in the industrial or service sectors. This remains a concern given the District’s potential of agro-processing to support value addition, market stability, and job creation. Job creation results were mixed agriculture created only one job against a target of five, industry created none (target: three), and services created thirteen jobs, which falls short of the set target of twenty. The shortfalls, especially in agriculture and industry, reflect the need for targeted enterprise development, private sector engagement, and investment attraction strategies.

Revenue mobilisation through Internally Generated Funds (IGF) declined from a baseline percentage change of 74.87% to 45.83% in 2024, far below the target of 80%. This performance signals weaknesses in revenue collection systems, compliance, and diversification of revenue sources. Non-performing items such as investment income, fines, and rent require urgent attention. Exploring public-private partnerships, expanding the property rate net, and improving automation in revenue administration could help stabilise IGF growth and reduce volatility.

Overall, while there were pockets of progress particularly in certain livestock and crop yields the broader economic development objectives remain off track. Without addressing structural issues such as land constraints, technology adoption, agro-processing gaps, and revenue mobilisation inefficiencies, achieving the medium-term plan’s agricultural and economic growth targets by 2025 will be challenging.

2.1.2: Social Development

The goal of this development dimension is to create opportunities for the citizenry. This was to be achieved through the expansion of: opportunities for large-scale job creation; access to and improvement in the quality of education; access to and improvement in the quality of healthcare and sanitation; and the strengthening of social protection, especially for children, women, persons with disabilities, and the elderly, under various prioritized focus areas. Table 2.2 provides details of target achievements as of 2024.

Table 2.2 Social Development Performance Review (2022 -2025)

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
B. DEVELOPMENT DIMENSION: SOCIAL DEVELOPMENT					
1. Net enrolment rate					
i. Kindergarten	68.9	95	2024	75.01	

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
ii. Primary	90.6	80.0	2024	88.25	
iii. JHS	58.1	100.0	2024	55.30	
2. Gender Parity Index					
i. Kindergarten	1.0	1.0	2024	0.97	
ii. Primary	1.00	1.0	2024	0.99	
iii. JHS	0.98	1.0	2024	0.94	
iv. SHS	1.08	1.0			
3. Completion rate					
i. Kindergarten	99.5%	100	2024	110	
ii. Primary	104.0%	100	2024	98.00	
iii. JHS	68.9%	100	2024	78.10	
iv. SHS	48.0%	100	2024	52.28	
4. Pass rate					
i. JHS	43.7%	65	2024	72.1	
ii. SHS	32.1%	60	2024	40.1	
5. Proportion of health facilities that are functional					
i. CHPS Compound	5	10	2024	5	
ii. Clinic	0	1	2024	0	
iii. Health Center	2	5	2024	2	
iv. Polyclinic	1	2	2024	1	
v. Hospital	0	1	2024	0	
6. Prevalence of malnutrition (institutional)					
i. Wasting	0		2024	N/A	
ii. Underweight	1.5%		2024	1.19	
iii. Stunting	2.2%		2024	1.56	
iv. Overweight	N/A		2024	N/A	
7. Maternal mortality ratio (Institutional)	0	0	2024	0	
8.0 Malaria case fatality (Institutional)					
i. District total	0	0	2024	0	
ii. Under five years	0	0	2024	0	
iii. Women between 15-49	0	0	2024	0	
9. Proportion of population who have tested positive for covid-19	46	5	2024	25	
Proportion of population with valid NHIS card					
i. Total	36,185	95%	2024	97.5%	
ii. Indigents	N/A	30%	2024	13%	
iii. Informal	N/A	50%	2024	37%	
iv. Aged	N/A	15%	2024	5%	
v. Under 18 years	N/A	50%	2024	37%	
vi. Pregnant Women	N/A	15%	2024	6%	
10. Number of births and deaths registered					
i. Birth (sex)	669	3,000	2024	2,140	
ii. Death (sex, age group)	6	5	2024	30	
11. Percent of population with sustainable access to safe drinking water sources					
i. District	80%	100%	2024	92%	

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
ii.Urban	95%	100%	2024	100%	
iii.Rural	65%	75%	2024	87%	
12. Proportion of population with access to improved sanitation services					
i.District	35%	50%	2024	56%	
ii.Urban	25%	30%	2024	35%	
iii.Rural	10%	15%	2024	21%	
13. Recorded cases of child abuse					
i. Child trafficking	13	N/A	2024	N/A	
ii. Child labour	2	N/A	2024	N/A	
iii. Sexual abuse	6	N/A	2024	N/A	
iv. Emotional abuse	0	N/A	2024	N/A	
v. Neglect.	58	N/A	2024	N/A	
vi. Early marriage	0	N/A	2024	N/A	
vii. Female genital mutilation	0	N/A	2024	N/A	
viii. Family-child separation	9	N/A	2024	N/A	
14. Teenage Pregnancy rate	17.6%	5%	2024	14.83	

Source: DPCU Annual Progress Reports (2022-2024) - AWDA

Net enrolment rate (NER) targets across all levels of education in the District have not been achieved as of 2024 (Refer Table 2.2). Kindergarten enrolment rose from 68.9% in 2021 to 75.01% in 2024, still far below the 95% target. Primary enrolment dropped slightly from the 90.6% baseline to 88.25% in 2024 against a target of 80%, while JHS enrolment declined from 58.1% to 55.3%, significantly short of the 100% target. The slow progress in NER suggests the need for targeted interventions to expand access, particularly at the JHS level, to achieve the medium-term goal of creating opportunities for all and contributing to SDG Targets 4.2 (Equal access to quality pre-primary education) and 4.5 (Eliminate all discrimination in education). Gender parity across levels shows slight deviations from the ideal 1:1 ratio, with Kindergarten at 0.97, Primary at 0.99, JHS at 0.94, and SHS at 1.08. While the gaps are minimal, the lower parity in JHS suggests that gender-based barriers may be affecting participation at higher levels of basic education. Strengthening gender-inclusive policies and sustaining efforts at lower levels are essential. Completion rates vary significantly. Kindergarten completion exceeded the target at 110% in 2024, but Primary completion dropped to 98% and JHS completion, though improved from 68.9% to 78.1%, remains well below the 100% target. SHS completion improved from 48% to 52.28% but still reflects high dropout or non-transition rates. These figures indicate that while early-level retention is strong, there is a steep decline as learners progress to higher levels. Pass rates in both JHS and SHS have improved considerably, with JHS increasing from 43.7% to 72.1% and SHS from 32.1% to 40.1%

between 2021 and 2024, surpassing their medium-term targets. This suggests better teaching quality, exam preparation, and possibly curriculum improvements.

Health infrastructure remains inadequate, with no progress in expanding the number of CHPS compounds (5), clinics (0), health centres (2), polyclinics (1), or hospitals (0) since the baseline year. This limits the District's ability to meet the objective of ensuring Universal Health Coverage (SDG Target 3.8). Nutrition indicators show positive trends, with reductions in underweight (from 1.5% to 1.19%) and stunting (from 2.2% to 1.56%). Institutional maternal mortality and malaria case fatality have consistently remained at zero, suggesting either strong preventive health measures or the absence of a public facility to record such cases. The proportion of the population with valid NHIS cards exceeds the target at 97.5% overall, though coverage for vulnerable groups such as the aged (5%), pregnant women (6%), and indigents (13%) is still well below targets. Vital registration data shows births at 2,140 in 2024, below the 3,000 target, while deaths increased significantly from 6 in 2021 to 30 in 2024, warranting further investigation.

Access to safe drinking water is generally high, with district-wide access at 92% and urban areas at 100%, though rural coverage, while improved to 87%, remains below urban levels. Access to improved sanitation services has exceeded targets at all levels, with the district at 56%, urban at 35%, and rural at 21%.

Teenage pregnancy has reduced from 17.6% to 14.83% but remains nearly three times higher than the 5% target, highlighting a persistent social challenge. This, alongside reported cases of neglect (58 in 2024) and other child protection concerns, calls for stronger social protection measures.

Overall, while there has been notable progress in pass rates, sanitation, water access, and some nutrition indicators, persistent gaps in enrolment, health infrastructure, gender parity at higher education levels, and teenage pregnancy threaten the achievement of medium-term social development objectives.

2.1.3: Environment, Infrastructure and Human Settlements

The overall goal was to safeguard the natural environment and ensure a resilient built environment. In the medium term, the focus has been on protecting natural resources, including water bodies; improving the condition of the road network; enhancing energy access; and promoting sustainable human settlements, among others. An assessment of indicator performance in these focus areas revealed average performance.

Table 2.3 Environment, Infrastructure and Human Settlements Performance Review (2022 -2025)

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
C. DEVELOPMENT DIMENSION: ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS					
1. Percentage of road network in good condition	17.5%	50%	2024	49.5%	
2. Percentage of communities covered by electricity	90%	100%	2024	95.67%	

Source: DPCU Annual Progress Reports (2022-2024) - AWDA

The district's performance in environment, infrastructure, and human settlements shows progress, but with persistent gaps. Electricity coverage reached 95.67% of communities in 2024, falling short of the 100% target. While high, the remaining gap indicates that some communities still lack basic electricity access, a fundamental infrastructure need. The percentage of feeder road network in good condition reached 49.5% in 2024, meeting its target. This is a positive step towards improved access, but it also implies that over half of the feeder roads remain in poor condition, requiring continued investment.

2.1.4: Emergency Planning and Response (Including Covid-19 Recovery Plan)

The total number of COVID-19 cases recorded reduced drastically from 25 in 2022 to zero in 2024, with no deaths reported. Available data in Table 2.5 show that the number of localities affected by bushfires decreased from two in 2022 to one in 2024. No floods were recorded in 2023 and 2024, although one flood incident was recorded in 2022. Wind/rain storms were recorded at seven, one, and fourteen cases in 2022, 2023, and 2024, respectively. The increase in wind/rain storms may be attributed to the district's proximity to the sea. Although there were year-on-year efforts to reduce the impact of disasters, it is very important for the Assembly to focus more on preventive measures to curb the menace. In the short term, the objective of promoting proactive planning and implementation for disaster prevention and mitigation has not been achieved. Further details are provided in Table 2.5 below

Table 2.4 Emergency Planning and Response (Including Covid-19 Recovery Plan) Performance Review (2022 -2025)

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
D. DEVELOPMENT DIMENSION: EMERGENCY PLANNING AND RESPONSE (INCLUDING COVID-19 RECOVERY PLAN)					
1. Proportion of population who have tested positive for covid-19	46	5	2024	25	
2. Number of communities affected by disaster					
i. Bushfire	2	0	2024	3	
ii. Floods	1	0	2024	2	
iii. Wind/Rain Storm	11	10	2024	22	

Source: DPCU Annual Progress Reports (2022-2024) – AWDA

2.1.5: Governance, Corruption and Public Accountability

The goal of this development dimension was to maintain a stable, united, and safe society. This entailed deepening democratic governance and public accountability; enhancing public sector management and service delivery; promoting the rule of law and equal access to justice; fostering peaceful coexistence among all segments of society; and ensuring public safety and security. Key achievements in this dimension included significant improvements in stakeholder participation in the implementation of the MTDP. The Assembly created opportunities for Civil Society Organizations (CSOs) to participate in district development through town hall meetings. The Assembly also continued to implement policy interventions aimed at deepening governance and ensuring the effective operation of existing departments. However, the limited representation of women in politics and public life remains a major shortcoming and must be prioritized in the 2026–2030 plan period.

Table 2.5 Governance, Corruption and Public Accountability Performance Review (2022 -2025)

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
D. DEVELOPMENT DIMENSION: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY					
1. Reported cases of crime					
i. Rape	1	0	2024	2	
ii. Armed robbery	11	5	2024	24	
iii. Defilement	0	0	2024	9	
iv. Murder	0	0	2024	15	
v. Drug trafficking	0	0	2024	1	

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
vi. Peddling	0	0	2024	0	
vii. Drug abuse	1	0	2024	0	
viii. Domestic violence	N/A	0	2024	N/A	
ix. Stealing	N/A	0	2024	N/A	

Source: DPCU Annual Progress Reports (2022-2024) – AWDA

2.1.6: Implementation, Coordination and Monitoring and Evaluation

The objective of the indicator under this development dimension was to ensure effective, transparent, and results-oriented implementation of development programmes through strengthened institutional coordination, timely monitoring, and evidence-based evaluation to enhance service delivery and accountability.

Table 2.6 Implementation, Coordination and Monitoring and Evaluation Performance Review (2022 -2025)

Indicator	Baseline (2021)	2022-2025 Medium Term Targets	Cumulative Achievement		Remarks
			Year	Data	
D. DEVELOPMENT DIMENSION: IMPLEMENTATION, COORDINATION, MONITORING AND EVALUATION					
Percentage of annual action plan implemented	90.23%	95%	2024	91.47	This percentage represent the average for 2022-2024

Source: DPCU Annual Progress Reports (2022-2025) – AWDA

The implementation rate of the Annual Action Plan slightly dropped in 2023 (90.3%) compared to 2022 (91.15%) but recovered in 2024 (92.98%), although it remained below the 2024 target of 95%. This shortfall in performance may be attributed to resource constraints, shifting priorities, or unforeseen challenges. Nevertheless, approximately 90% of departments achieved at least 90% of their planned activities. It was also observed that there was overspending on some programmes. There is a need for continuous efforts to improve Internally Generated Funds (IGF) to support the implementation of departmental activities and to ensure that planning remains within budget ceilings. The Assembly has no abandoned projects under its direct control. However, there are projects abandoned by the Ghana Education Trust Fund (GETFund), over which the Assembly has no implementation authority. Table 2.6 below highlights the level of implementation of the Annual Action Plan (AAP) across six development dimensions of the policy

framework. The data presents performance metrics for each dimension over the three-year period—2022, 2023, and 2024

Table 2.7: Details of the Annual Action Plan Implemented under the Agenda for Jobs Policy Framework

S/N	Development Dimension	2022		2023		2024	
		Plan	Exec	Plan	Exec	Plan	Exec
1	Economic Development	20	19	18	17	14	14
2	Social Development	52	47	63	57	44	41
3	Environment, Infrastructure and Human Settlements	16	14	14	10	18	16
4	Governance, Corruption and Public Accountability	10	8	13	12	21	20
5	Emergency Planning and Response (including covid-19 recovery plan)	11	11	12	12	12	11
6	Implementation, Coordination, Monitoring and Evaluation	4	4	4	4	5	4
	Total	113	103	124	112	114	106

Source: District Planning Coordinating Annual Progress Report – 2024

From Figure 1.1 above, under the Economic Development Dimension, all 14 programmes/projects were implemented in 2024, compared to 2023 where 17 out of 18 were executed. The implementation efforts focused on achieving improved fiscal performance and sustainability, diversification and expansion of the tourism industry for economic development, promotion of entrepreneurship and SME development, improved production efficiency and yield of selected crops, and enhanced livestock and poultry production to ensure food security and income generation in the District. These achievements were reflected in agricultural production levels and the revenue performance of the Assembly. However, despite these successes, challenges remained. Officers responsible for implementing activities were, in some cases, compelled to use their own resources due to the untimely release of funds. Other challenges included prolonged dry spells, inadequate fuel and maintenance allowances, destruction of farms by livestock (particularly cattle), loss of farmland to sand winning, difficulty in controlling sedge weed and fusarium wilt disease, and delays in the supply of inputs under PFJ 2.0 to farmers.

Under the Social Development Dimension, 41 out of 44 programmes and projects were executed in 2024, compared to 57 out of 63 in 2023. These interventions were aimed at achieving the goal of creating equal opportunities for all in the District. Social Development had the highest number of executed projects and programmes during the reporting period. This indicates that the population is benefitting more from

interventions in health, education, water and sanitation, and social protection such as LEAP, support for persons with disabilities (PWDs), and gender mainstreaming activities. These successes were made possible due to increased funding for social development initiatives, particularly from the DACF-RFG, which supported many projects within this dimension. However, the dimension still faces significant challenges, including poor BECE pass rates, inadequate school infrastructure, limited access to health infrastructure and human resources, high teenage pregnancy rates, increasing demand for household water supply, and a high prevalence of open defecation.

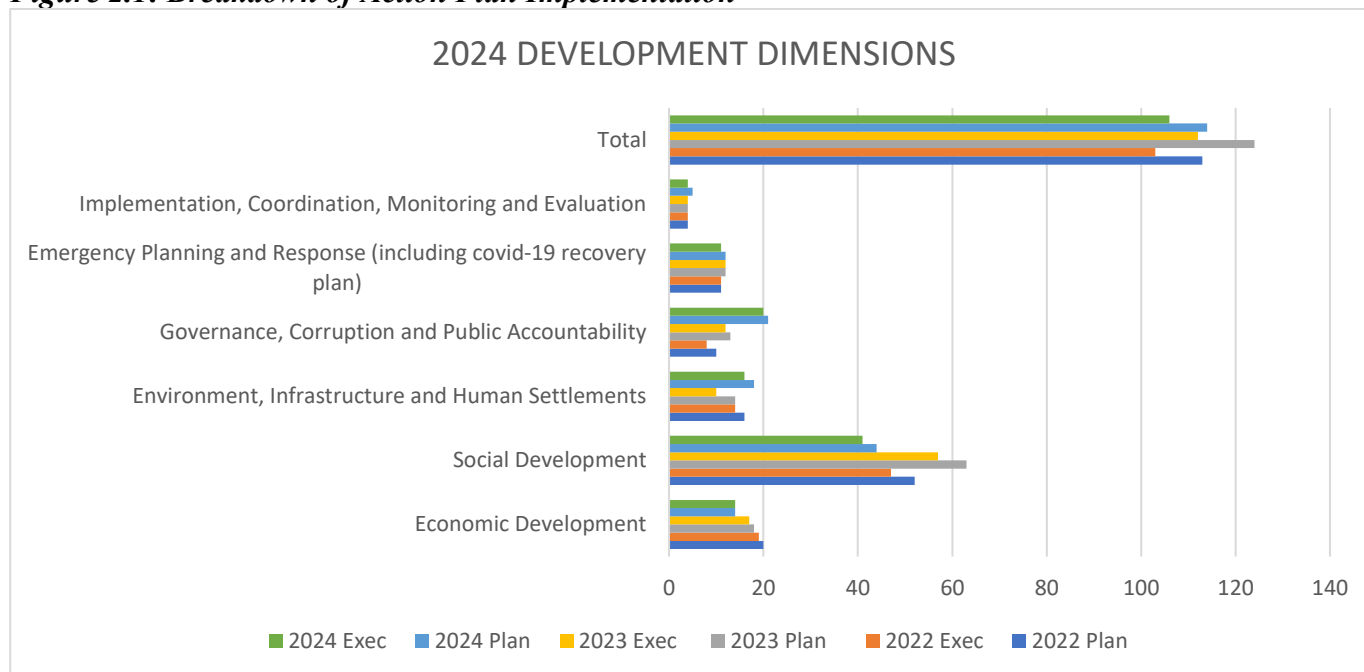
It is recommended that the Assembly, in collaboration with the Department of Education, Department of Health, and Environmental Health Unit, institute measures to improve BECE performance, increase investment in basic sanitation services, and address the high prevalence of open defecation. Timely release of funds is also critical for successful execution of planned activities.

In the Environment, Infrastructure, and Human Settlements Dimension, 16 out of 18 programmes were implemented in 2024, compared to 10 out of 14 in 2023. This represents an increase in planned implementation. A major setback, however, was the failure to prepare spatial development frameworks and structure plans due to delays in the release of funds. It is recommended that the Assembly ensure the timely preparation and implementation of structure plans and development frameworks for the District.

Under the Governance, Corruption, and Public Accountability Dimension, performance improved in 2024, with 20 out of 21 activities implemented, compared to 12 out of 13 in 2023. This improvement may be attributed to adequate support for substructures and community-initiated projects. One notable challenge was the incomplete implementation of staff bungalow construction, primarily due to delays in contractor payments. It is recommended that management prioritize the completion of these projects to achieve the medium-term goal of maintaining a stable, united, and safe society.

Planned activities in the remaining dimensions were not fully implemented due to delays in the release of funds. Overall, it can be concluded that the District performed well in the implementation of its Annual Action Plan (AAP). It is recommended that the Assembly intensify its efforts to further improve performance across all dimensions. The figure 2.3 shows the trend in implementation of the Annual Action Plans (2022 – 2024).

Figure 2.1: Breakdown of Action Plan Implementation



Source: DPCU, 2025

Analysis of the overall proportion of the MMTDP implemented by the end of the year 2024

The Municipal Medium-Term Development Plan (2022–2025) outlines the overall activities of the District, structured into four Annual Action Plans. Table 2.8 presents the percentage of completed, ongoing interventions, abandoned projects, and those yet to commence.

The total number of planned interventions (projects/programmes) in the DMTDP was 485. Out of these, 321 had been implemented as of 2024, representing a 66.2% level of implementation. Notwithstanding this, the proportion of the Medium-Term Development Plan implemented demonstrates the overall progress of the plan. This outcome reflects a commendable effort toward achieving the set targets. Further details are provided in Table 2.8 below.

Table 2.8: Proportion of the MMTDP Implemented

Indicator	Baseline 2021	Actual 2022	Actual 2023	Target 2024	Actual 2024
1. Proportion of planned activities implemented:	90.23	91.15	90.3%	95%	92.98%

a. Percentage completed	72.2%	52.2	86.6%	90%	85.09%
b. Percentage of ongoing activities	18.05%	38.9	12.5%	5%	7.89%
c. Percentage of activities abandoned	0%	0	0%	0%	0%
d. Percentage of activities yet to start	9.7%	8.84	10.5%	5%	7.02%
2. 2. Proportion of the overall Medium-Term Development Plan implemented	92.96%	21.25	25%	25%	21.86%

Source: AWDA – District Planning Coordinating Unit, 2024

In the medium term, the District has witnessed significant improvements in education, health, water, sanitation, energy and local economic development, all of which have contributed to an improved quality of life for the people. These achievements have supported the attainment of the six goals and 19 policy objectives outlined in the MTDP under the Agenda for Jobs policy framework.

2.1.7: Financial Performance (2022-2024)

An analysis of the financial resources mobilized and expended during the 2022-2024 period reveals a chronic challenge in funding the district's development agenda, primarily due to significant shortfalls in central government transfers.

Table 2.9 of the Financial Performance (2022-2024)

SOURCE OF FUNDS	TOTAL ESTIMATED COST OF PLAN (A)	TOTAL AMOUNT RECEIVED (B)	VARINCE C=(A-B)
GOG	422,770.00	292,950.67	129,819.33
IGF	5,581,695.62	5,265,702.60	315,993.02
DACF	13,474,838.23	6,347,435.92	7,127,402.31
DACF-RFG	4,129,447.00	2,911,534.65	1,217,912.35
DPs	202,294.33	160,286.65	42,007.68
TOTAL	23,811,045.18	14,977,910.49	8,833,134.69

Source: DPCU Annual Progress Reports (2022-2024) – AWDA

Government of Ghana (GoG) funds consistently exhibited significant negative variances in 2022 (GH¢ - 104,256.22) and 2023 (GH¢ -93,033.11), indicating substantial shortfalls in actual receipts compared to estimates. This highlights a challenge in relying on central government transfers, possibly due to national fiscal constraints or delayed disbursements, which can hamper planned interventions. While 2024 showed

a positive variance (GH¢ 67,470.00), suggesting improved GOG disbursements or more realistic estimates in that year, the overall unpredictability of this funding source remains a concern.

Internally Generated Funds (IGF) also experienced negative variances in 2022 (GH¢ -166,065.81) and 2023 (GH¢ -157,872.94), indicating that actual collections fell short of the Assembly's own estimates for those years. However, a positive variance in 2024 (GH¢ 7,945.73) suggests improved collection mechanisms or more conservative estimates in that year.

The District Assemblies Common Fund (DACF) presents the most critical financial challenge, consistently showing large negative variances across all years: GH¢ -2,748,106.09 in 2022, GH¢ -2,008,817.31 in 2023, and GH¢ -2,370,478.91 in 2024.¹ As DACF is typically the primary funding source for local development projects, these massive and consistent shortfalls severely constrain the district's ability to implement its development plans. This points to systemic issues in central government transfers to local assemblies, making it the most significant financial weakness.

The DACF-Response Factor Grant (RFG) showed a significant negative variance in 2023 (GH¢ -1,178,278.00), where no funds were received against the estimate. This contrasts with smaller negative variances in 2022 (GH¢ -33,768.35) and 2024 (GH¢ -5,866.00). The complete absence of DACF-RFG receipts in 2023 is a major concern, potentially indicating a lapse in meeting specific performance criteria for this grant or a broader issue with its disbursement. Donor Funds (DPS) showed fluctuating performance, with a negative variance in 2023 (GH¢ -42,007.68) but zero variance in 2022 and 2024, suggesting estimates were met or actuals matched estimates for those years. Donor funding appears less predictable and constitutes a smaller portion of the total, but its consistent meeting of estimates in some years suggests reliable commitments or conservative planning.

Overall, the Assembly consistently received significantly less funding than estimated, with total variances of GH¢ -3,094,204.15 in 2022, GH¢ -3,438,001.36 in 2023, and GH¢ -2,300,929.18 in 2024. This substantial cumulative financial shortfall over the review period indicates a chronic challenge in funding the district's development agenda. This necessitates a robust strategy for enhanced revenue mobilization and more realistic financial planning for the 2026-2029 period.

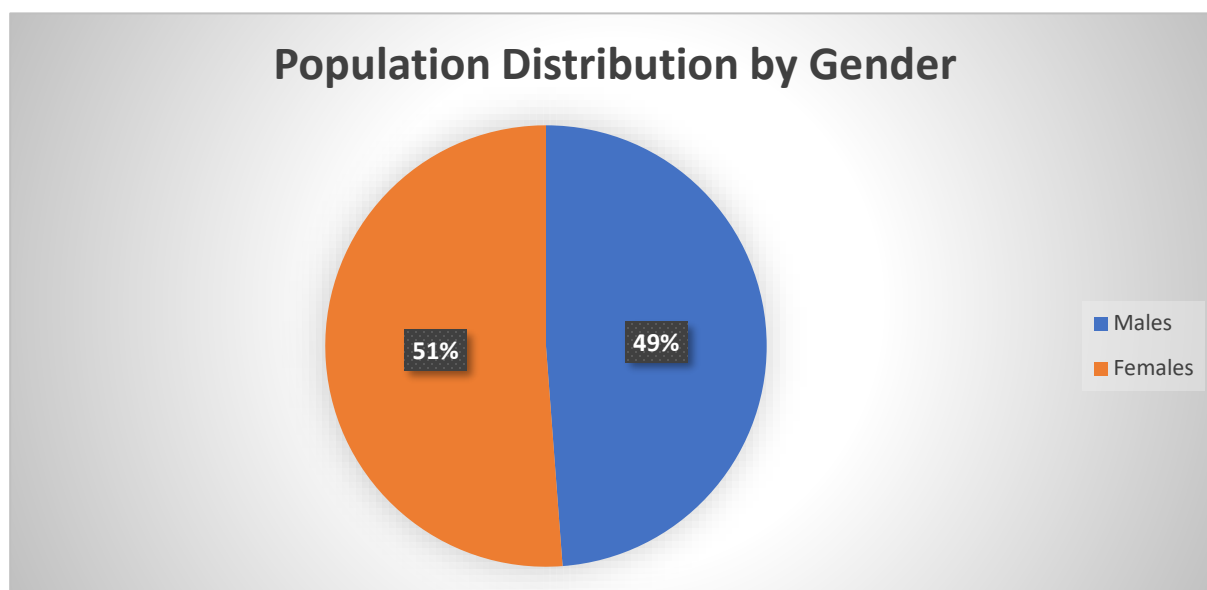
2.2: Existing Situation (District Profile)

2.2.1: Demographic Characteristics

Population Size and Growth Rates

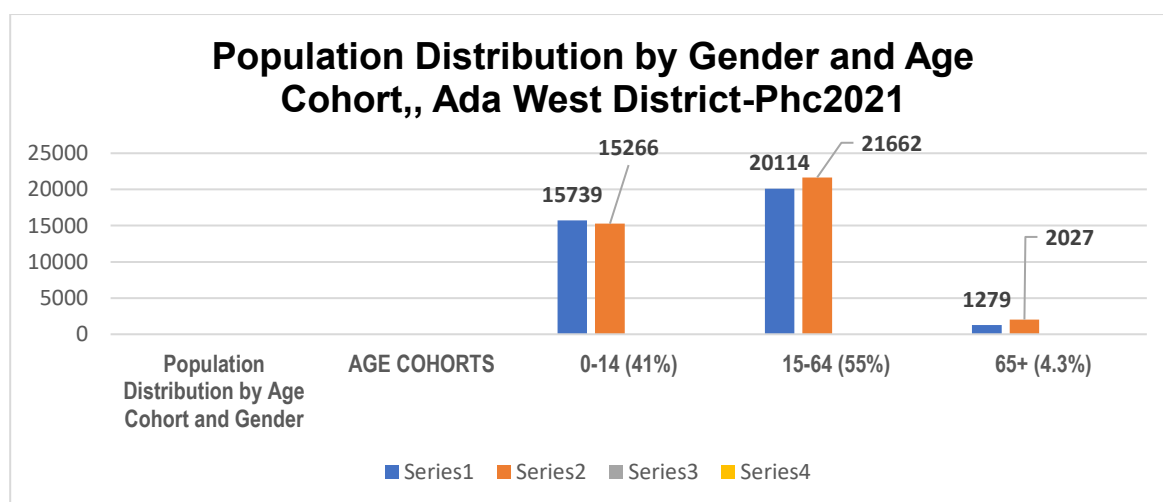
Based on the District populations of 59,124 and 76,087 in the 2010 and 2021 Population and Housing Censuses respectively, it can be established that the growth rate of the District is 2.3% as supposed to the regional growth rate of 3.1% that had been adopted up until the last census. The District is recorded to have a total population of 76,087 comprising of 37,132 males (48.8%) and 38,955 females (51.2%) from the 2021 Population and Housing Census representing about 1.4% of the total population of the Greater Accra Region. Currently the District can be said to have a projected population of 83,419 made up of 42,708 females and 40,710 males. It can as well be projected that by the end of the 2029 planning period, the District population could be up to about 91,458 at the 2.3% established district growth rate. The above disparity in the sexes though quite close pose both opportunities and threats to a very youthful district like the Ada West District. It is no surprise that the District has a sex ratio of 95.3 meaning that to every 100 females, there are approximately 95 males. Therefore, interventions towards building more educational facilities and the creation of jobs can be intensified to cater for potential problems like increase in teenage pregnancy. The District as well stands to tap into higher productivity and subsequent development if these females of employable age are engaged in economic activities. There is a chance of reduction in the dependency ratio because one section of those that make up the Dependency class thus females would have had jobs available for them to be engaged in.

Figure 2.2: Population distribution by gender



Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025.

Figure 2.3: Age and Sex Distribution of the Population



Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025.

The age and sex distribution of the total population in the district (PHC2021) indicates that 31,005 of the 0-14 cohort represents by 41% of the total population, 41,776 of the 15-64 age cohort represents 55% while the aged group of 65 years and above is 3,306 represents 4.3% of the population. Comparatively, the total

number of dependent population (0-14 year and 65 year and above) of 34,311 (45.1%) is lower than the population of the economically active group of 41,776 (54.9%) which suggests that the economically active population in the District has the capacity to support the dependent population and to contribute to the production of goods and services.

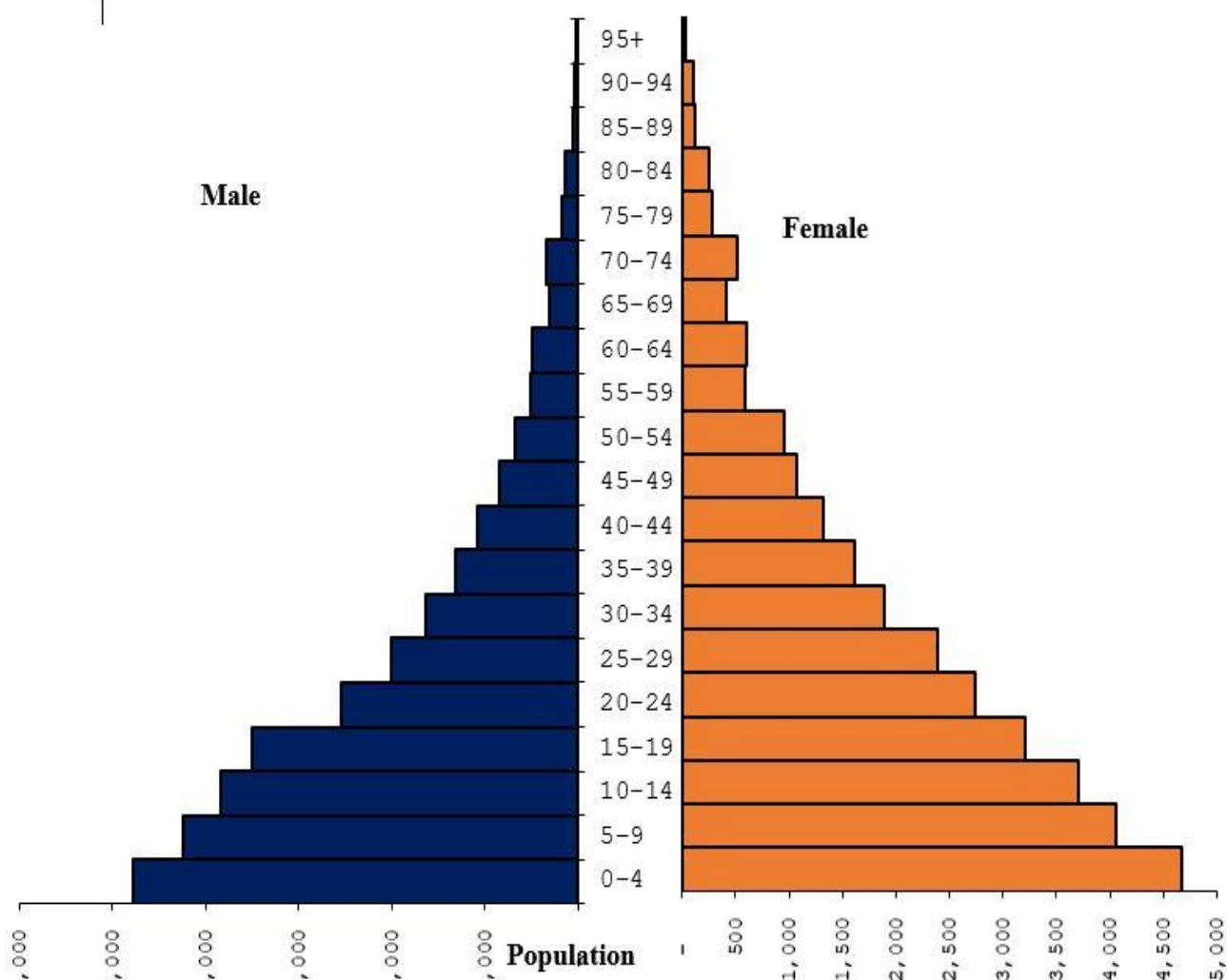
It can be observed that out of the 31,005 who are aged 0-14 year, close to 60% (18,087) of them are in the rural area while a little above 40% (12,918) live in the urban areas of the district. The implication is that there would be the need for adequate resources allocated to provide the essential social facilities and services for building a strong foundation for these children. The table below shows the data on the population of cohort by sex.

Table 2.10: Population by cohort by sex as at 2025

AGE COHORT	2025 BOTH SEXES (CURRENT)	%	2025 MALE PROJECTED	%	2025 FEMALE PROJECTED	%	Type of Locality			
							2025 URBAN POP. PROJECTED	%	2025 RURAL POP. PROJECTED	%
0-14	33993	40.70 %	17256	42.40 %	16737	39.10%	14163	39.00%	19830	42.20%
15-64	45802	55.00 %	22052	54.20 %	23750	56.00%	20920	57.30%	24882	53.00%
65+	3624	4.30%	1402	3.40%	2222	5.20%	1390	3.80%	2234	4.80%
TOTAL POPULATION	83,419	100.00%	40,710	100.00 %	42,709	100.00 %	36,473	100.00%	46,946	100.00%

Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025.

Fig. 2.4 Population by Age, Sex



Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025.

Age –Sex Structure

The age structure of the district shows a broad base pattern that gradually tapers off with increasing age as illustrated in Figure 1.3.1. The broad base of the population pyramid indicates that the population of the district is still very young just as it was the case in the 2010 PHC. In the 2021 PHC, for instance, age cohorts 0-4 and 5-9 made up as much as 14.4% and 13.7% of the district population respectively while age cohorts 95-99 and 100+ made 0.08% and 0.07% of same respectively. This means that there is the need for resources directed for the building of more schools, health care facilities and employment opportunities for the youth. This calls for bidding of jobs opportunities from the private sector for the revamping of the development fortunes of the District. Unfortunately just a few industries are situated in the District leaving the teaming

youths mainly without jobs and at the mercy of the few ones available. This has resulted in the over exploitation of the youthful labour in the District. Many therefore are compelled to travel to Ashiaman, Tema and Accra as there seem to be little or no job opportunities available.

Sex Ratios

From the 2021 Population and Housing Census, the sex ratio of the district is 95.3. This implies that, there are about 95 males to 100 females in the district. Though it is an indication that the females have outnumbered their male counterparts in the district it equally shows a slight increase in the number of males to females in the district comparing to the 2010 PHC which had the district sex ratio at 94.6. In comparison, the regional sex ratio as well is 96.5 which are both lower than the national figure of 97.2.

From the 2021 PHC, the sex ratio for age group 0-14 is 103 while age group 15-64 is 92.8. The sex ratio for the age group of 65 and above indicates 63.1. This implies that for the age group between 0-14, the males outnumber the female's population but the trend changes drastically with the age group 15year and above where the female's population increased more than the males. The possible explanation to this phenomenon could be attributed to the more males migrating out of the district to either further their education or to look for greener pastures.

Table 2.11: Sex Ratio of the District, Regional and National Levels, 2025 projected

<i>LEVEL</i>	<i>MALE</i>	<i>FEMALE</i>	<i>TOTAL</i>	<i>SEX RATIO</i>
<i>DISTRICT</i>	40,710	42,709	83,419	95.3
<i>REGIONAL</i>	2,937,230	3,044,198	5,981,428	96.5
<i>NATIONAL</i>	16,665,227	17,137,912	33,803,139	97.2

Source: DPCU construct based on Ghana Statistical Service, 2021 Population and Housing Census

Note: (Sex ratio is given by Males to 100 Females)

Age – Dependency Ratio

Dependency ratio measures the proportion of the population that is economically dependent relative to the working-age population. According to the 2021 PHC, the age-dependency ratio for the district is 82.1. This indicates enormous burden on the working-age (15-64) population to support the dependent groups (0-14) and (65+) in the District. Therefore there is the need for government to prioritize the Ada West District and similar districts that have astronomical age-dependency ratios for developmental assistance so as to alleviate the burden that the working age group is subjected to as they cater for the needs of the dependency age group.

Table 2.12: Age – Dependency Ratio

	Male	Female	Total	Urban	Rural
National	66.7	64.5	65.7	56.2	77.6
Regional	50.4	50.2	50.5	48.6	68.1
District	84.6	78.1	82.1	74.2	88.6

Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025

Rural-Urban Distribution of the Population

The district has more than half of its population (42,820) living in rural areas while 33,267 of its population lives in the urban settlements. Some of the major settlements are Sege, Anyamam, Akplabanya, Korluedor, Lolonya, Wokumagbe, Toflokpo, Bornikope, Adjumanikope and Goi with population above 2000 with just Sege, Akplabanya, Anyamam and Goi having populations above 5000 according to the 2021 PHC.

According to the 2021 PHC, the Ada West District is made up of 46 communities with the coastal communities being relatively more compact as compared with the dispersed nature of communities in the inland. The distribution of the communities along this classification determines the varied needs and economic conditions prevailing in each locality. The Rural Coastal Communities have persistently called for the issues of water and sanitation to be resolved. Unfortunately, environmental sanitation continue to be

a challenge as there isn't adequate toilet facilities, adequate refuse containers and portable water in many of the rural coastal communities. It is as though the tradition will continue as the routine is been far from over given the spectacle that is met by many who visit the place for tourism. On the other hand, Inland Urban communities have many of the few sparsely identifiable social amenities in the District. Though this is the case, apart from the District Capital which is more urban than rural because of its population, the next three peri-urban communities are all coastal communities. The trend hasn't changed much since the last census. There is therefore the need to meet the developmental challenges identified in the coastal communities as a good population of the District are located there.

The table below shows the population in the largest 20 communities in the district.

Table 2.13: 20 Largest Communities

COMMUNITY	MALE POPULATION	MALE POPULA TION PROJEC TED	FEMALE POPULATIO N	FEMALE POPULA TION PROJEC TED	TOTAL POPULAT ION	TOTAL POPULATI ON PROJECTE D
SEGE JUNCTION	5915	6485	6347	6959	12262	13444
AKPLABANYA	3889	4264	3927	4305	7816	8569
ANYAMAM	3670	4024	3994	4379	7664	8403
GOI	2959	3244	3326	3647	6285	6891
KOLUEDOR	2400	2631	2523	2766	4923	5397
LOLONYA	1424	1561	1472	1614	2896	3175
WOKUMEGBE	1237	1356	1354	1484	2591	2841
TOFLOKPO	1137	1247	1137	1247	2274	2493
BORNIKOPE	1079	1183	1188	1302	2267	2485
ADZUMANUKOPE	946	1037	1071	1174	2017	2211
MATSEKOPE	858	941	950	1042	1808	1982
ADDOKOPE	668	732	790	866	1458	1598
SALOM	683	749	672	737	1355	1486
SEGE NAKOMKOPE	655	718	638	699	1293	1418
LUHUOR	571	626	639	701	1210	1327
KONI AMATEY	544	596	523	573	1067	1170
KPORTITSEKOPE	539	591	514	564	1053	1154
KABLEVU	522	572	494	542	1016	1114
MATAHEKO	470	515	490	537	960	1053

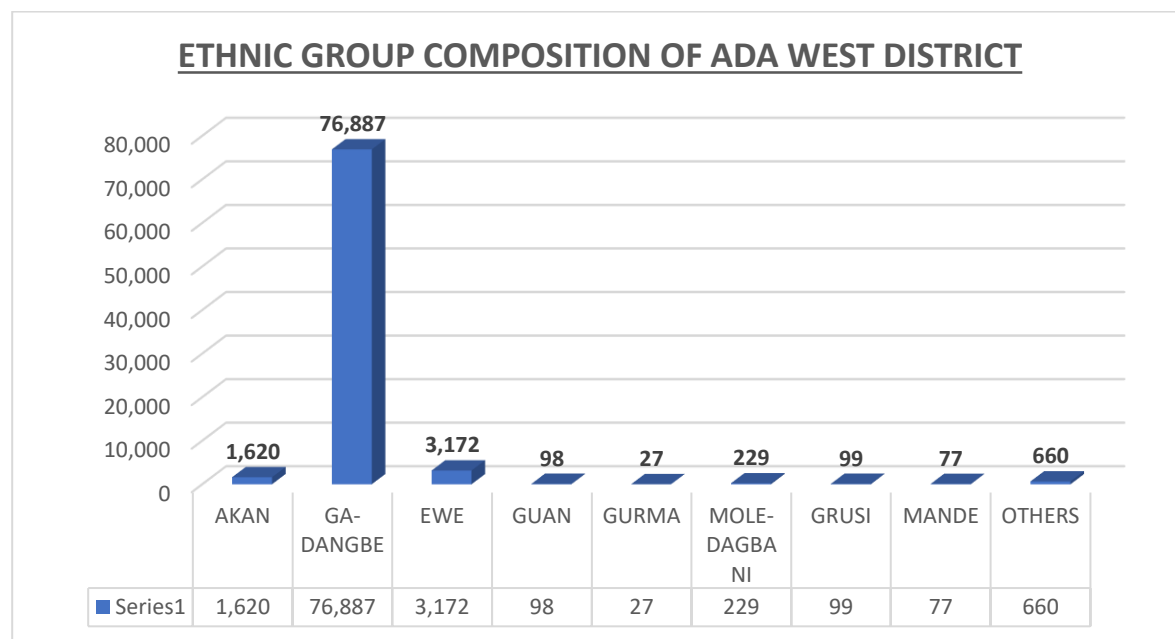
AMUYAOKOPE	410	450	407	446	817	896
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Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025

Ethnic Composition in Ada West

A total of 75,585 people were identified in the 2021 PHC giving a projected population of 82,869 as people of various ethnic groups by birth in Ghana as well as those with dual citizenship (Ghanaian and other nationalities) in the District. Of the total number, 92.8% are Ga-Adangbes while 3.8% are Ewes. The least ethnic group in the District are the Gurmas making up 0.03% of the total number.

Figure 2.5: Ethnic group composition

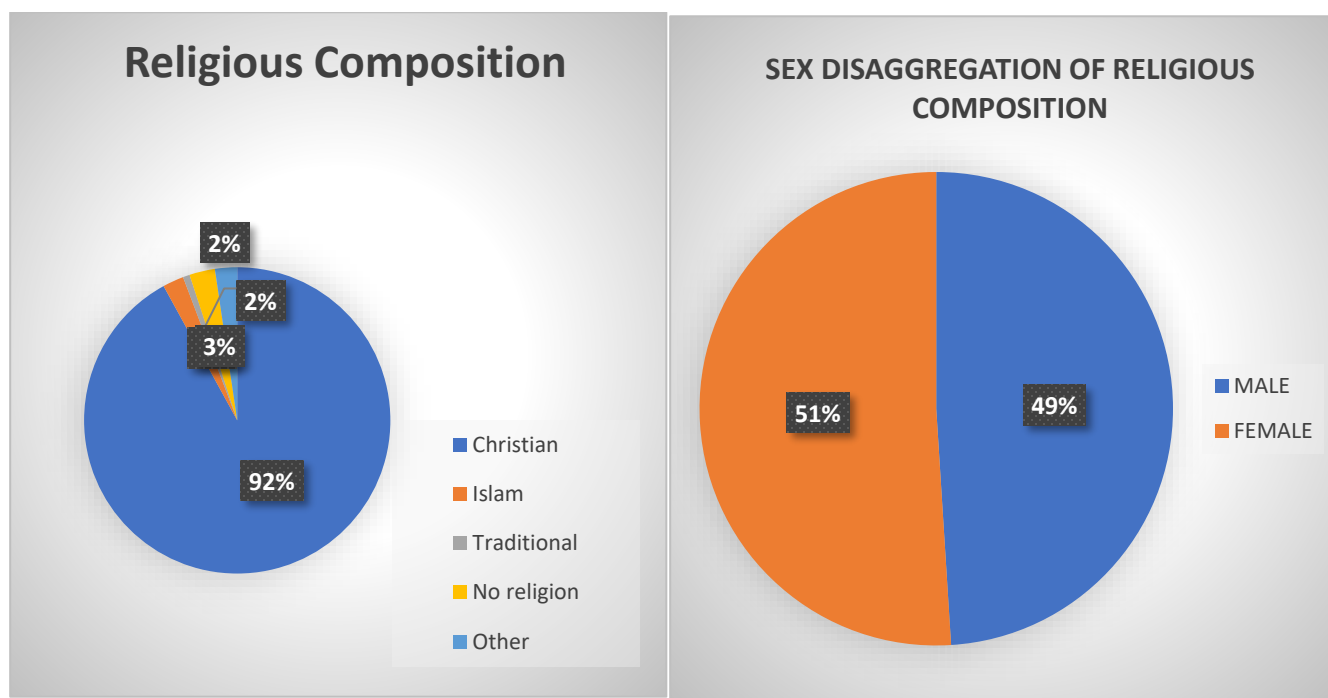


Source: Ghana Statistical Service 2021 PHC, 2025

2.2.2: Religious Composition

Out of a projected district population of 83,419, a total of 83,018 thus nearly the entire district population are people identified to be of various religious affiliations in the District however a total of 2,245 (3%) people were identified to be of No Religion. Out of the total of 83,018, Christians make up 76,393 (92%) while Islam makes up 1849 (2%) of the total people. Traditionalists make up a total of 593 persons (0.7%) as well. In terms of gender composition in relation to religious affiliation, the females have a higher percentage of 51% while the males make up 49%. Among the Christian population in the District, majority are within the Pentecostal/Charismatic group (64%) followed by the Protestant category (16%). Catholics make up 1% of the Christian population. There are however other religious groups that do not fall within any of the above-mentioned categories. They covered 19% of the identified religious composition. These are according to the 2021 PHC.

Figure 2.6: Religious composition and sex disaggregation



Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025

2.2.3: Physical Characteristics

Topography

The Ada West District is part of the central portions of the Accra Plains. The Accra Plains descend gradually to the gulf from a height of about 150 meters. The topography is marked by a succession of ridges and spoon shaped valleys identified as favourable lands for agricultural development.

Drainage

The general drainage pattern of the Ada West District can be described as dendritic with some of the streams taking their sources from the Volta River. Streams such as Pagaga in Anyamam, Akplaba in Akplabanya, Kablu in Sege, Woku in Wokumagbe, and Taliba in Talibanya, among others, are the main streams and lagoons that drain into the district. The Gulf of Guinea in the south also contributes to the drainage system of the district.

Vegetation

The vegetation in the district is basically the coastal savannah type characterized by short savannah grass interspersed with shrubs and short trees. It is highly influenced by the climatic condition which results in a long period of dry season. Along the coast, there are stretches of coconut trees, patches of coconut groves and mangrove found around the Songhor Lagoon which combine to give the area a classic look.

Climatic Conditions

The Ada West District is located on the south-eastern coastal plains of Ghana which form one of the hottest parts of the country. Temperature is generally high throughout the year. The minimum temperature ranges between 20°C and 29°C while the maximum temperature also ranges between 29⁰ C to 33°C, normally attained during the hot seasons.

Though the coastal savannah experiences a bimodal rainfall regime, annual rainfalls range from 750-1000mm. Rainfall is generally low along the coast but increases towards the inland area.

Geology and Minerals

A large portion of the District is underlain by alluvial deposits. A small section of the northern and eastern parts (between Afiadenyigba and Sege) falls under the Dahomeyan complex rocks of Precambrian age.

The District is well endowed with a large deposit of salt which spans through about 41,000 acres of land from Ada West to Ada East. Currently, the District has all forms of salt mining and its related activities stretching over more than 12,500 acres out of which less than 900 acres are put to economic use by the indigenes. Salt mining provides employment for a large number of the population, particularly in areas where the resource exists. The Ada West District Assembly generates about 30 percent of her Internal Revenue from the salt industry while other revenue sources such as Fees, licenses, Lands and Concessions are greatly harnessed encouraging the District to set relatively higher revenue projections for the year ahead. The major company in the salt industry was the Songhor Salt Project taken over in late 2020 by a private investor, Electrochem Ghana Ltd employing a total labour force of close to 1000 and produced close to 600,000 metric tonnes since it started massive production about 5 months ago. It meets demands of both the local and international markets in Togo, Burkina Faso, Mali and Nigeria and has expressed interest in establishing a petrochemical industry in the District and construct an astroturf, a skill training centre among several other corporate social responsibilities. Under full production capacity, the project is **expected** to generate more than 2,000 employments to the youth. The Table 1.3 shows some other identified natural resource deposits in the District and their uses

Table 2.14: Identifiable Natural Resource deposits and their use

S/N	RESOURCE	LOCATION	POSSIBLE USAGE
1.	Alluvium	Nakomkope, Luta, Afiadenyigba	Construction
2.	Precambrian Rock	Tehey, Kpetuhor, Afiadenyigba	Quarrying
3.	Salt	Bonikope, Toflokpo, Adzumanikope, Luhuor, Matsekope, Lolonya, Kporsem, Agbedrafor	Fertilizer and other associated chemicals
4.	Clay	Nuhale	Construction
5.	Lagoon	Bonikope, Anyamam, Wokumagbe	Economic Activities
6.	Gravel	Nuhale, Afiadenyigba, Amatey Koni	Construction

Source: DPCU Projections based on Ghana Statistical Service 2021 PHC, 2025

These large deposits of mineral resources when exploited could form part of the local domestic industries and provide potential source of employment to some section of the population. The District is currently

confronted with uncontrolled small-scale sand winning activities with the potential of creating environmental pollution and land degradation. Particular concern has been the sand winning activities on the coastal line which could affect any future tourism development if not controlled. The potential of reducing the life span of the Sege–Battor road due to the carting of quarry materials may bring untold hardship to the road users particularly those accessing the Battor Hospital which is the closest medical referral point in case of emergency.

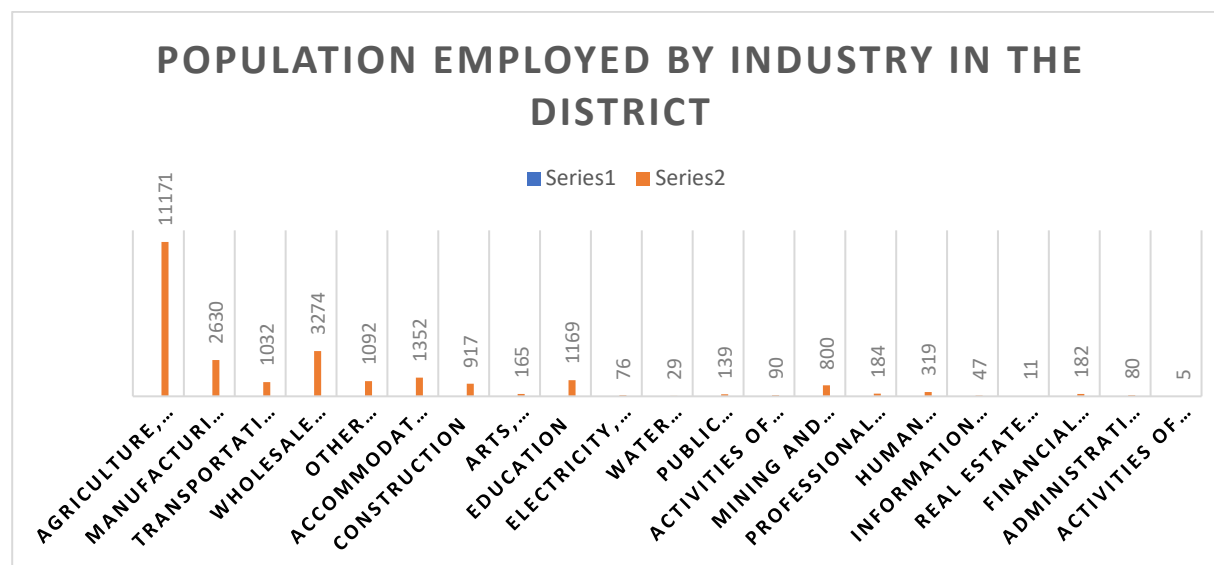
2.2.4: Economy

Structure of District Economy

A total of 24,764 persons in the District are engaged by various forms of industries in the District according to the 2021 PHC. This comprise Males (52%) and Females (47%). Major proportion of the working population are engaged in Agriculture, Forestry and Fishing. This accounts for 45% of the total work force in the District of persons above 15years. Other significant employments of the District are into Manufacturing (11%) and Wholesale and Retail trade and Repair of Motor vehicles and motorcycles (13%). Other minor sectors of employment are Mining and Quarrying (3%), Real Estate Activities (0.04%), Electricity, gas steam and air condition supply (0.3%).

Below are the population of persons engaged in various industries in the District.

Figure 2.7 Population employed by industry



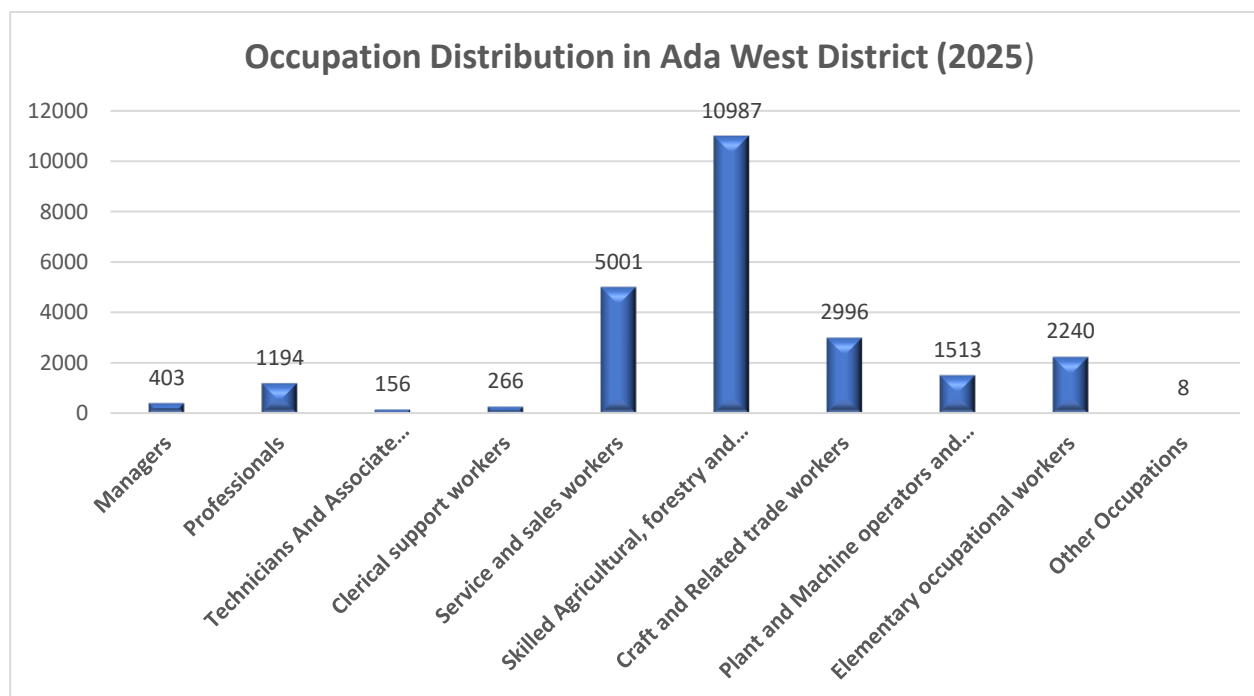
Source: Ghana Statistical Service 2021 PHC, 2025

Structure of Employed Population (15 years and older)

According to the 2021 PHC, a projected figure of 24,764 persons are identified to be engaged in various forms of occupation in the District. Of this number, the males make up 52% (12,939) while the females make up 48% (11,824). Various occupations ranging from Managers through to Plant and Machine operators and Assemblers were identified in the District. According to the 2021 PHC, Skilled Agricultural forestry and Fishery workers make up the highest percentage of 44% (10,987). Out of this number of the total workforce in Agriculture, forestry and fishery, it is more male dominated (54%) than the females (34%). This is followed by Service and sales workers with 20% (5001). The least are Technicians and Associate Professionals with 1% (156).

Below is a representation of occupation distribution in the District.

Figure 2.8 Occupation distribution



Source: Ghana Statistical Service 2021 PHC, 2025

Table 2.14: Employed population 15 years and older by employment status and sex

Occupation Distribution	Both Sexes		Male	%	Female	%
	2025 (Current)	%				
Managers	403	2	247	2	157	1
Professionals	1194	5	693	5	501	4
Technicians And Associates	156	1	102	1	54	0
Clerical Support Workers	266	1	178	1	89	1
Service And Sales Workers	5001	20	873	7	4128	35

Skilled Agricultural, Forestry and Fishery	10987	44	7021	54	3966	34
Craft And Related trade Workers	2996	12	1777	14	1219	10
Plant and Machine operators	1513	6	1378	11	135	1
Elementary occupational Workers	2240	9	663	5	1577	13
Other Occupations	8	0	8	0	0	0
	24764	100	12940	100	11826	100

Source: Ghana Statistical Service 2021 PHC, 2025.

Agriculture

Agriculture constitutes the main economic activity and a major source of livelihood for majority of the rural dwellers. According to the Agricultural Department survey report, 2024, the sector provides employment for about 57.5% of the households in the District. This includes livelihoods for the people through direct farming, distribution and marketing of farm produce and other services to the agricultural sector. The main agricultural activities considered here include crop farming (49.2%), livestock rearing (35.8%), while fishing and agro-forestry take 15%.

Agriculture in the district contributes to food security, provides raw materials for local industries, generates foreign exchange, and provide employment and incomes for most of the population (especially those living in the rural areas), thereby contributing to poverty reduction.

Crop Production

The District is noted for the cultivation of cassava, maize, legumes, fruits and varieties of vegetables. Except maize and cassava, the District accounts for more than 50% of the regional output for these crops. Table 1.11 provides a detailed overview of the area under cultivation (in hectares) and the production levels (in metric tons) for key crops such as cassava, maize, watermelon, tomatoes, okro, pepper, rice, and onion. It tracks these figures annually from 2021 to 2024, including the percentage change in production each year, offering insights into agricultural output trends.

Table 1.12 maps the geographical distribution of major crops, indicating the specific localities within the Anyamam, Korluedor, Caesarkope, and Sege agricultural sub-districts where maize, cassava, tomato, pepper, okro, and watermelon are primarily cultivated.

Table 2.15: Major crops cultivated

Types of Crops	Years of Production											
	2021			2022			2023			2024		
	Area Under Cultivation (Ha)	Production Level (MT)	%	Area Under Cultivation	Production Level (MT)	%	Area Under Cultivation	Production Level (MT)	%	Area Under Cultivation	Production Level (MT)	%
Cassava	950	13,000		970	12,500	-3.8	980	12,800	2.4	960	12,084	-5.6
Maize	300	1,250		320	1,350	8.0	340	1,480	9.6	360	3,205	116.6
Water Melon	600	6,000		610	6,500	8.3	620	6,900	6.2	640	7,500	8.7
Tomatoes	850	10,200		860	10,600	3.9	870	10,900	2.8	880	11,200	2.8
Okro	90	400		95	420	5.0	100	450	7.1	105	470	4.4
Pepper	460	6,177		470	6,550	6.0	500	6,900	5.3	530	7,785	12.8
Rice	280	300		310	310	3.3	315	320	3.2	320	340	6.3
Onion	100	350		110	370	5.7	115	390	5.4	120	405	3.8
Totals												

Source: Department of Agriculture, 2025

Table 2.16: Major Production Area

Zone	Agricultural District	Sub-	Distribution of Crops by Locality					
			Maize	Cassava	Tomato	Pepper	Okro	Water melon
Anyamam	Goi		13	20	26	22	8	16
	Bonikope		94	158	294	268	92	273
	Nakomkope		70	110	160	100	5	30
Korluedor	Korluedor		150	120	500	300	100	200
	Matsekope		90	70	60	120	180	200
	Madavunu		30	20	30	50	80	40
	Tehey		10	15	20	15	40	20
	Toflokpo		65	144	220	135	48	188
	Addokope		12	80	55	43	15	22
Caesarkope	Caesarkope		40	60	60	90	34	40
	Dogobom		13	65	35	28	10	25
	Talibanya		15	30	30	40	18	20
	Afiadenyigba		10	45	53	73	21	34

Sege	Sege	12	42	105	85	30	40
	Koni	18	26	43	65	20	33
	Amarte Koni	15	33	41	50	12	30
	Amuyaokope	20	41	47	55	16	36
	Ayisa	42	64	135	150	53	65
	Ada -Luta	12	24	35	48	22	32
	Kpetuhor	13	61	56	48	25	12

Source: Department of Agriculture, 2025

Livestock Rearing

Livestock rearing is another important agricultural activity in the district. The livestock identified in the district are cattle, sheep and goats, pig and poultry (fowls, turkey, duck, and guinea fowl.).

Table 2.17: Livestock Rearing

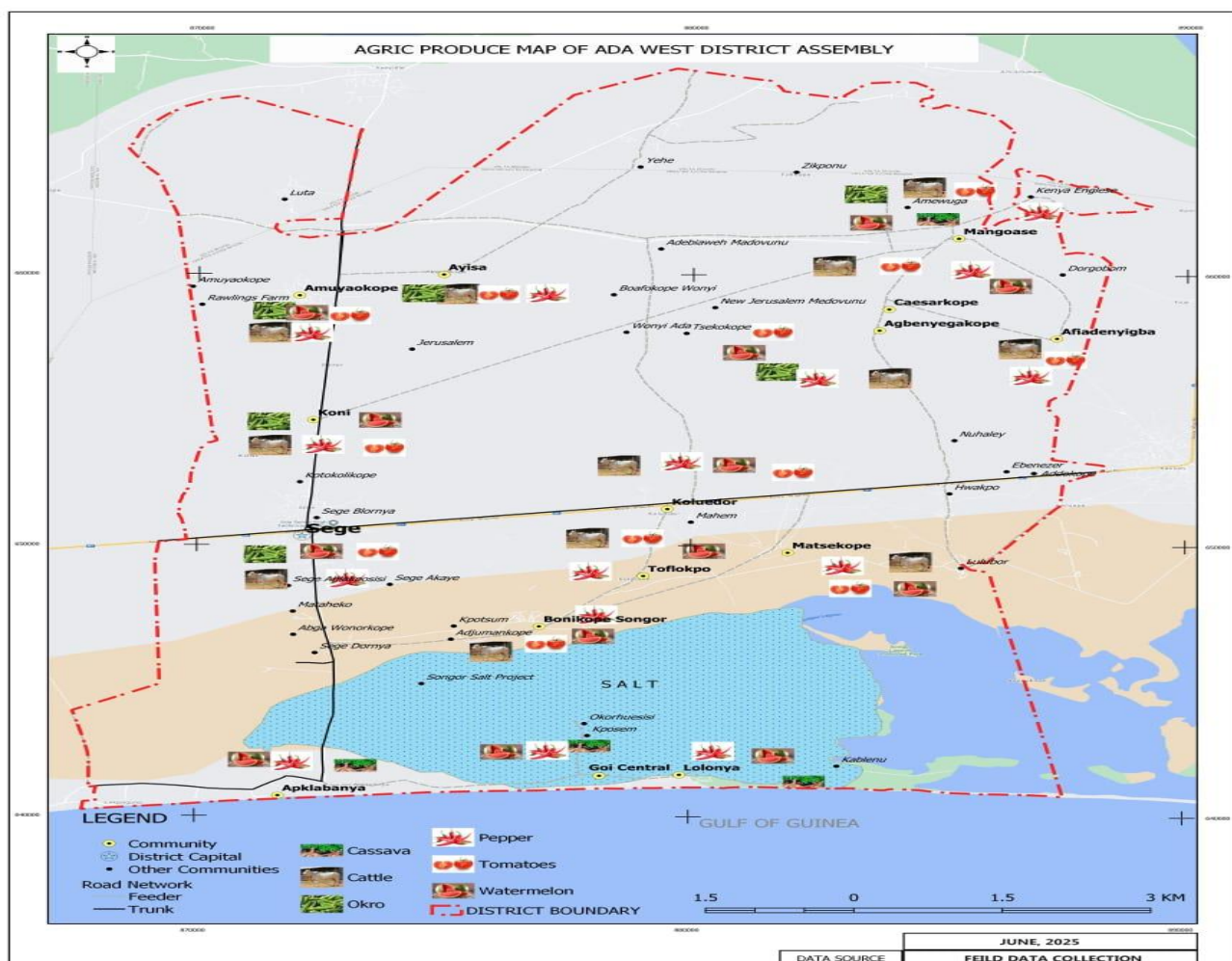
Indicator	Type of Livestock	Yearly stock								Total Growth
		2021	%	2022	%	2023	%	2024	%	
The rate of growth in the production of the various species livestock and poultry (%)	Cattle	13,0239		13,293	1.73	16,123	21.8	17,250	7.0	32.5%
	Sheep	10,431		11,507	10.3	2,453	-78.7	3,000	22.3	-71.3%
	Goat	5,602		6,242	11.4	6,732	7.9	7,200	7.0	28.5%
	Pig	1,821		1,950	7.1	1,234	-36.7	1,357	10.0	-25.5%
	Fowl	18,000		20,350	132.3	22,385	9.8	24,624	10.0	36.8%
	Guinea fowl	1,000		1,070	7	1,200	12.1	1,300	8.3	30.0%
	Turkey	350		380	8.6	400	5.3	420	5.0	20.0%
	Duck	700		735	5.0	770	4.8	800	3.9	14.3%

TOTALS

Source: Department of Agriculture, 2025

This table presents the yearly stock numbers and the rate of growth for various livestock and poultry species, including cattle, sheep, goat, pig, fowl, guinea fowl, turkey, and duck, from 2021 to 2024. It highlights the performance and trends within the district's animal husbandry sector

Figure 2.9: Agriculture Production Map



Source: Physical Planning Department, 2025

Irrigation Facilities

Communities like Anukpenya, Koluedor, Dogobom, Toflokpko are part of the communities that have a total of over 33 dugouts and dams in the District. Farmers depend on these wells, dams, and dugouts. The district is however unable to take advantage of the various methods of irrigation practiced in her twin District due to the peculiar over salty nature of the underground waters.

The erratic rainfall pattern experience makes the development of irrigation facilities very critical for agricultural promotion. The District has great potential for irrigation development with its vast flat stretch of arable lands.

Agriculture Mechanization

The practice of agricultural mechanization is limited in the District because of its high cost of operation. There are a few trained tractor operators and repairers who facilitate the farming activities. There are also outboard motor repairers who support the operation of fishermen in the fishing industry. Storage facilities for vegetables, fish and meat as well as technologies for their processing are lacking, even though these facilities and services are needed to improve production and livelihoods

Fisheries Sector

The Ada West is noted for marine fishing activities. The major fishes harvested are King Fish, Anchovy, Mackerel, Tuna Spp, Shrimp, Herrings and Baracuda. Most of the fish catch were smoked, dried and packaged.

Table 2.18: Major fishing activities

No.	Types of fishing	Main Areas/ Landing Beaches	Types of fish	Fishing methods
1.	Poli, Watsa, Ali,	Akplabanya, Anyamam, Lolonya, Wokumagbe, Kportitsekope, Kablevu, Goi,	Yellow fin Tuna, Skipjack, Frigate Mackerel, Horse Mackerel, Barracuda, Threadfin, Kingfish, Bumpper, Herrings mackerel scard, Jack mackerel, Chub mackerel, moonfish	Purseine
2.	Beach Seine	Anyamam, Goi, Lolonya, Kportitsekope	Frigate Mackerel, Mackerel Scard, Herrings, Barracuda, Threadfin Herrings, moonfish, Bumpper	Dragnet (DGN)

Source: Fisheries Commission, 2025, Sege

The industry is bedeviled with the use of unapproved fishing method, high cost of inputs and non-availability of infrastructure like cold store for storage/preservation to support the industry.

Potentials for Agriculture Development

The Gulf of Guinea and the vast wetlands are very large resourced base for marine fishing and eco-tourism. The large savannah plains are suitable for irrigation, livestock rearing, and large-scale farming among others. These resources are opportunities for investment in areas such as processing of watermelon, tomatoes, pepper, mango, and dairy products (there is an existing Milk collection point at Sege). The presence of NGOs and financial institutions provide opportunities for collaboration.

Some of the major constraints hindering a swift growth of the agriculture sector include low crop yield and output due to low soil fertility and over-dependency on rainfall, unsustainable agriculture practices, limited number of extension services, low agriculture mechanization, low exploitation of groundwater for irrigation

purposes due to lack of irrigational inputs, incidence of limited value addition and high post-harvest losses as well as limited access to marketing centres due to poor road network.

Small Scale Industrial Activities

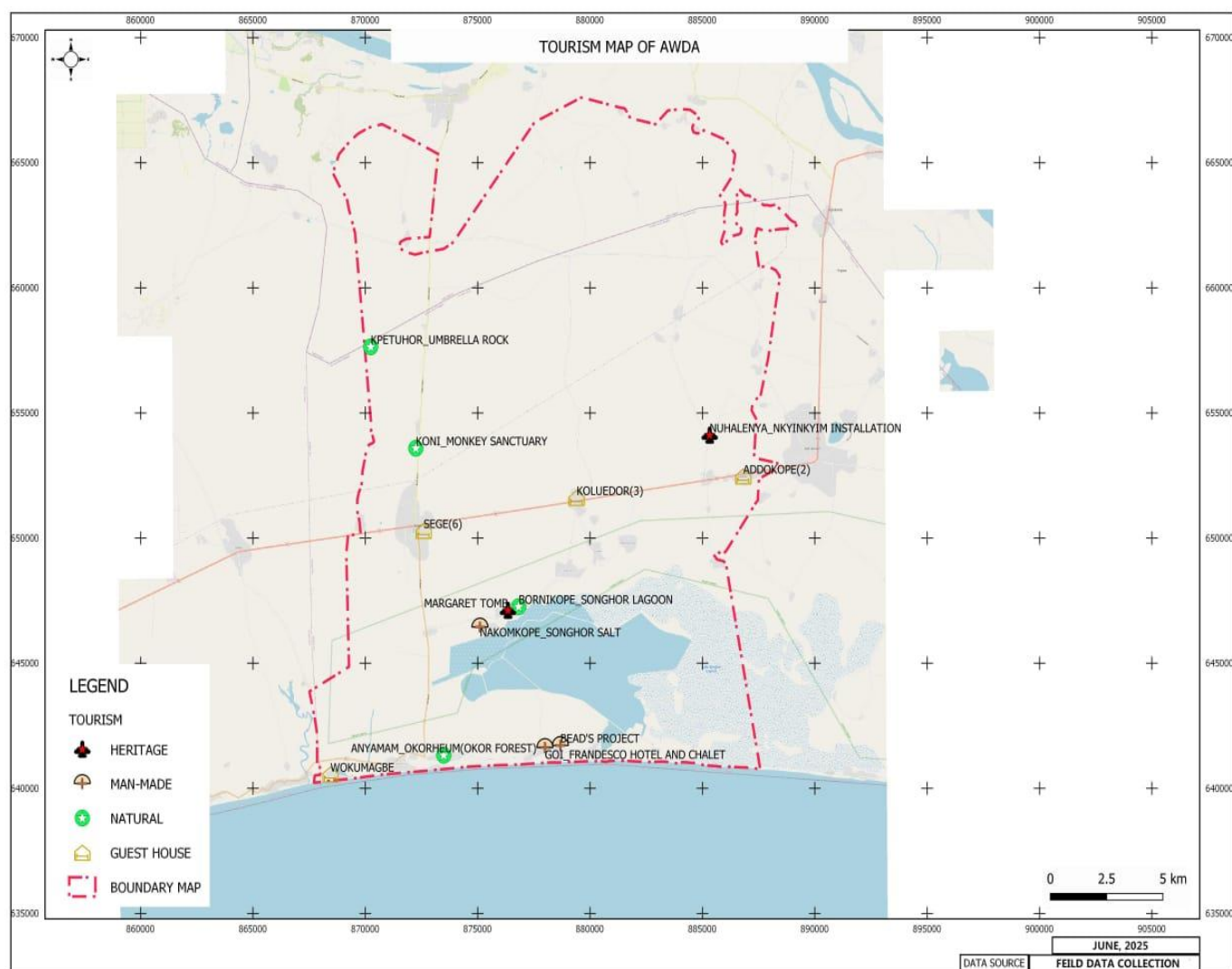
There are no major manufacturing activities in the district. However, some of the citizens are engaged in small scale industrial activities. These activities range from salt mining, Kente weaving, pure water projects, training and educational centres, etc.

One of the challenges facing the small-scale industry is the continued application of outmoded technology and the lack of capacity to produce competitive products that can compete on the national and international markets. Communities that have these small-scale industries include Nakompe, Addokope, Lonlonya, and Matsekope.

Tourism and Recreation

Tourism is one of the key contributors to National Income, yet, in the district, it has remained underdeveloped. There are potentials including the Songor Ramsar site, the Okor Forest or Okorhuem, the Nkyinkyim museum, and many others. Figure 2.1 below shows the distribution of some key potentials in the District.

Figure 2.10 The spatial distribution of tourism potentials



Source: Physical Planning Department, 2025

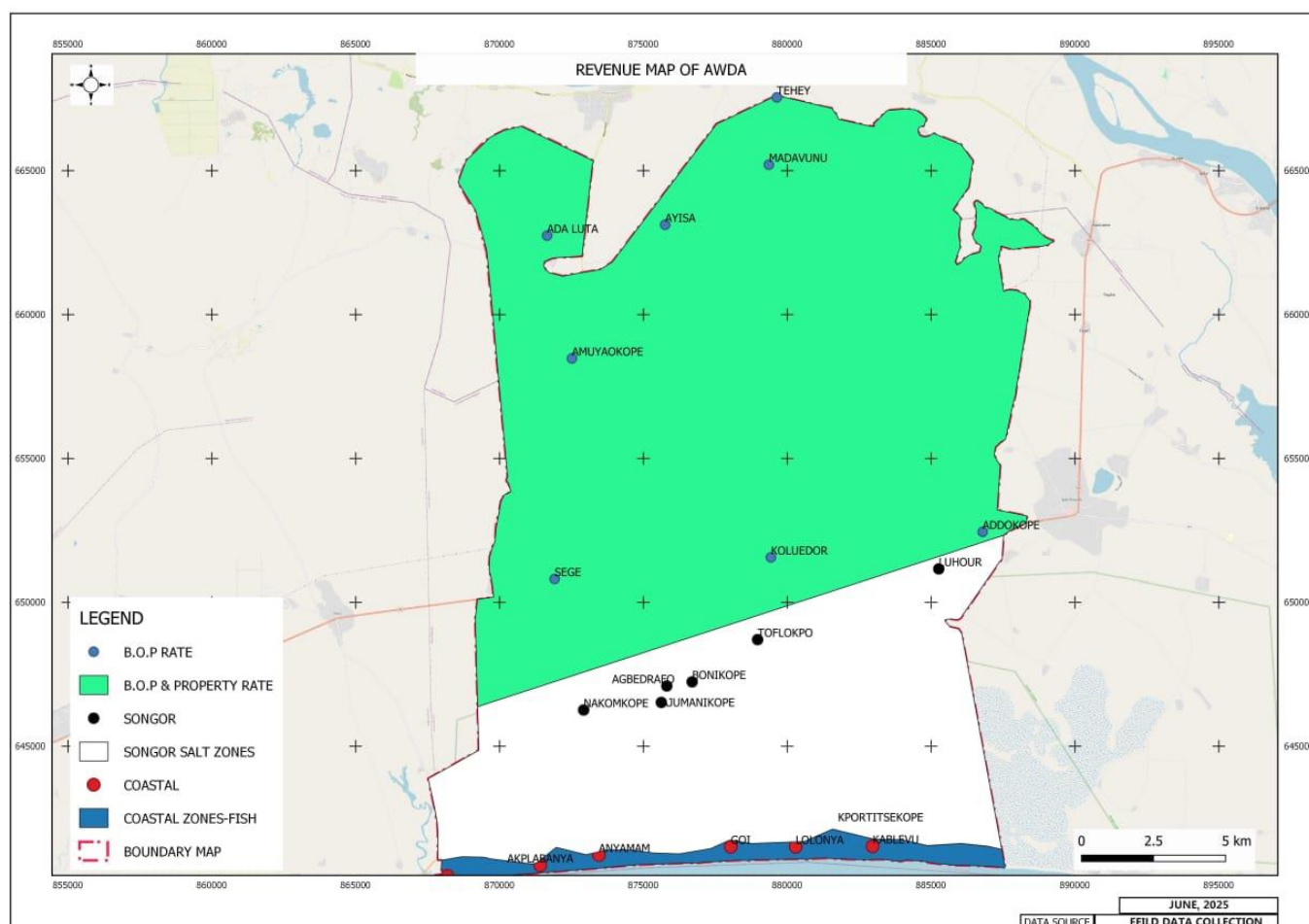
Financial Institutions

There are four financial institutions in the district- Ada Rural Bank which is an agency with its headquarters located at Kaseh in Ada East District, the Sege Cooperative Credit Union which is seeing a major facelift and expansion to meet the banking demands of the communities, Agave Rural Bank and Alpha Mega Micro-finance. Considering the production factors of proximity and time, these banks are woefully inadequate. The Micro-Finance and Small-Scale Loan Centre (MASLOC) has also been assisting farmers and businesses with small scale loans to expand and enhance production and business.

Internally Generated Fund (IGF)

The Internally Generated Fund (IGF) plays a major role in the Assembly's revenue structure. As a predominantly rural District in the Greater Accra Region, the Assembly faces limitations due to its smaller population, low commercial activity, and less strategic location, which constrain its ability to generate sufficient resources for local development. During the current planning period, deliberate measures have been taken to strengthen IGF performance through diverse revenue mobilization approaches such as enhanced property rate collection, enforcement of fees and fines, issuance of business operating permits, market tolls, and other local charges. The main streams of revenue for the District comes primarily from property rates, business operating permits, and building permits. However, IGF collection has shown uneven results, largely due to persistent challenges. Key among these are outdated and incomplete databases, low compliance from ratepayers, weak systems for monitoring revenues, leakages, poor enforcement of by-laws, and limited adoption of digital technologies in the revenue collection process. Figure 2.2 below shows the distribution of revenue mobilization in the District.

Figure 2.11 Spatial distribution of revenue



Source: Physical Planning Department, 2025

Local Economic Development (LED)

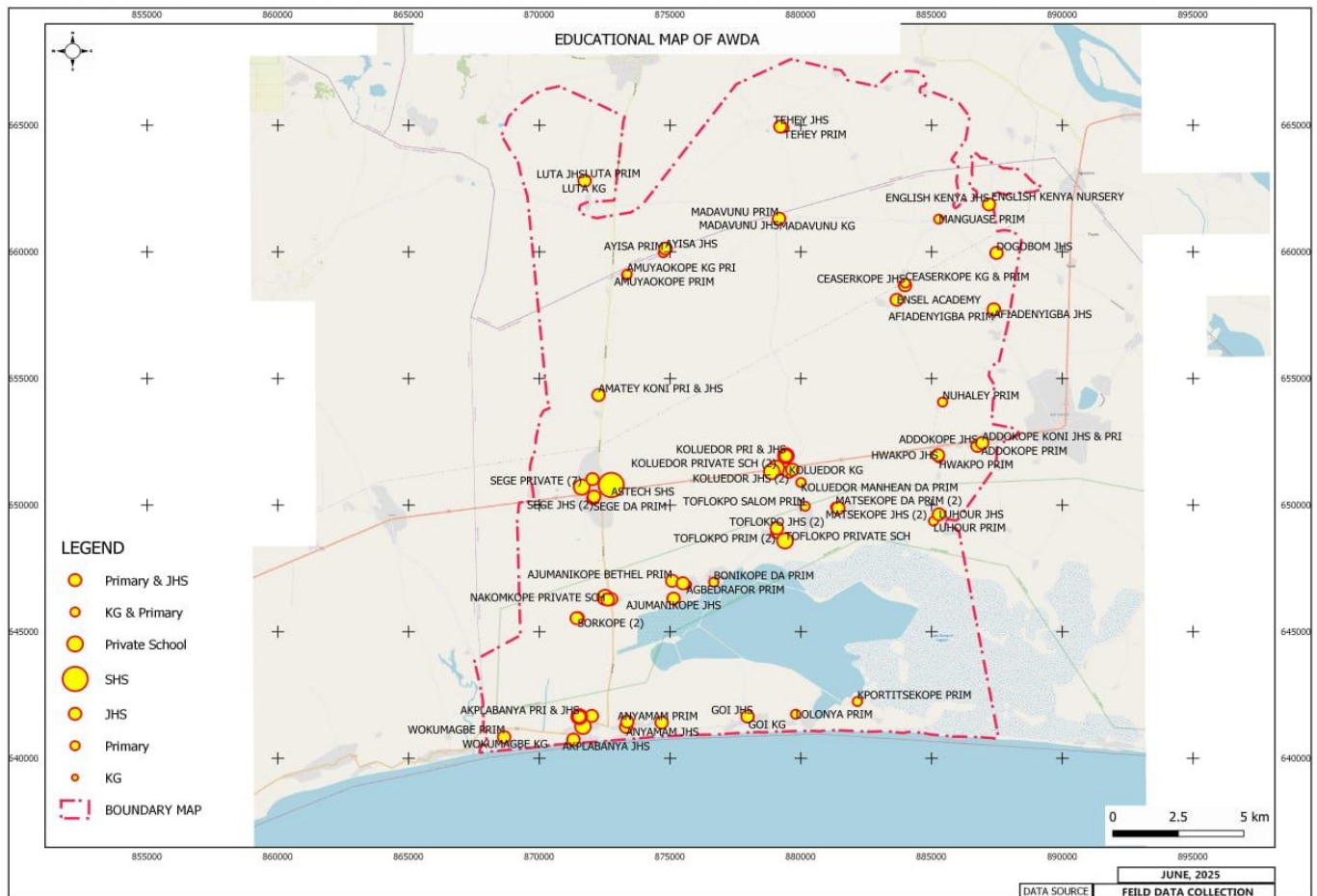
Local Economic Development (LED) faces considerable challenges. Community needs assessments consistently highlight inadequate job opportunities and inadequate market infrastructure. The inability to establish any factories under the 1D1F program further exacerbates the issue of limited industrialization and job creation. This signifies a critical weakness in the district's LED strategy, suggesting a need for a multi-pronged approach that extends beyond attracting large factories to include robust support for Micro, Small, and Medium-Sized Enterprises (MSMEs), targeted skills development, and addressing the pervasive issue of post-harvest losses.

2.2.5: Social Development

Education

While significant efforts have been made by central government and other agencies to improve access through the provision of infrastructure and facilities, issues of financing quality education and management remain big concerns in the District. Universal enrolment in basic schools has not been achieved and adult literacy is estimated at 68.5% of the population (11 years and above) but varies considerably between men and women, with their respective rates being 54.1% and 45.9%. Figure 2.3 below shows the educational facilities in the District

Figure 2.12 The spatial distribution of educational facilities



Source: Physical Planning Department, 2025

Quality of Education

The Ada West District has a total of 611 teachers supporting teaching and learning activities. Out of this number, 611 teachers, representing 100%, constitutes the total number of trained teachers in the entire district (**with 445 being females and 489 constituting males**) while 323 are untrained, representing 34.5 %, who are currently assisting the trained teachers. Table 1.8 below presents the total number of teachers per Circuits in the District.

Table 2.19: Number of teachers

Level	Academic Years								
	2021/2022			2022/2023			2023/2024		
	Public	Private	Total	Public	Private	Total	Public	Private	Total
KG	67	69	136	67	50	117	67	70	137
PRIM	287	132	419	287	143	430	266	146	412
JHS	260	85	345	260	88	348	278	107	385
TOTAL	614	286	900	614	281	895	611	323	934

Source: Ghana Education Service, Sege, 2025

The number of teachers in the public schools at all levels had witnessed a considerable decrease from 2022/2023 to 2023/2024 though it was the same in the immediate past academic year. At the KG level, the total number of teachers was maintained at 64, while at the primary and JHS levels, the teachers' population reduced from 287 to 266 and increased from 260 to 270 respectively. Aside the above having the tendency to increase pupil-teacher ratio, it also has the probability of contributing to poor performance of students as there is a probability of teachers not being able to adequately attend to the academic needs of every student.

There was, however, a decrease in the number of trained teachers in the public schools from 614 in 2022/2023 to 611 in 2023/2024 in trained teachers as indicated in the table below.

Table 2.20: Number of trained/untrained teachers in the public schools

LEVEL	Academic Years														
	2021/2022					2022/2023					2023/2024				
	M	F	Trained	Untrained	Total	M	F	Trained	Untrained	Total	M	F	Trained	Untrained	Total
KG	18	67	67	69	136	15	102	67	50	117	29	108	67	70	137
PRIM	228	217	287	141	428	367	196	287	143	430	192	220	266	146	412

JHS	267	80	260	85	345	255	93	260	88	348	268	117	278	107	385
TOTAL	513	364	614	295	909	637	391	614	281	895	489	445	611	323	934

Source: Ghana Education Service, Sege, 2025

Comparing the Pupil-Teacher ratio, one can observe that a decrease in the number of teachers from 2022/2023 to 2023/2024 has led to a corresponding effect on the Pupil-Teacher ratio which shows a relatively higher number of students to a teacher at all levels.

Table 2.21: Pupil-Teacher Ratio

Academic Year	Level			
	KG	PRIMARY	JHS	SHS
2023/2024	38	35	23	
2022/2023	37	36	24	
2021/2022	46	29	25	
2020/2021				

Source: Ghana Education Service, Sege, 2025

Access to Basic School

As at the end of June 2024, Public KGs and Primary schools remain at **47** with **39** Junior High Schools. The registered Private KGs and Primary Schools remain at **22** with **15** JHS's. A total of seven schools were added to the existing number of schools in the District between 2022 to 2024, from (ninety to ninety-seven). Table 1.21 below shows number of public and private educational facilities within the various circuits in the District

Table 2.22: Name of Circuit and Number of schools in the District

S/N	Circuit	2021/2022		Total	2022/2023		Total	2023/2024		Total
		Public	Private		Public	Private		Public	Private	
1	Afiadenyigba	8	2	10	8	1	9	8	1	9
2	Korluedor	13	2	15	13	2	15	13	2	13
3	Sege	10	10	20	10	10	20	10	10	20
4	Anyamam	11	20	31	11	23	34	11	23	34
5	Songor	10	4	14	10	6	16	10	6	16
Total										

Source: Department of Education – AWDA, 2025

Enrolment

Kindergarten enrolment decreased from 4335 in 2022/2023 academic year to 3958 in 2023/2024. This represents a decrease of 8.7%. At the Primary and JHS levels, enrolment as well decreased from 12237 to

11570 and 4949 to 4744 respectively over the same period. This represents a decrease of 5.5% at the Primary and 4.1% for JHS. In total, there was an 5.8% decrease in overall enrolment from 2022/2023 to 2023/2024 as the initial year recorded 21,521 as against 2023/2024 of 20272.

Table 2.23: School Enrolment in the District

Level	2021/2022							2022/2023							2023/2024						
	Public			Private			Total	Public			Private			Total	Public			Private			Total
	Boys	Girls	Total	Boys	Girls	Total		Boys	Girls	Total	Boys	Girls	Total		Boys	Girls	Total	Boys	Girls	Total	
KG	1337	1293	2630	918	935	1706		1281	1165	2446	931	958	1889	4335	1172	1297	2498	713	747	1460	3958
PRIM	4540	4281	8821	1623	1692	3315		4601	4308	8909	1633	1695	3328	12237	4622	4332	8954	1272	1344	2616	11570
JHS	1910	1675	3585	449	450	899		2139	1893	4032	459	458	917	4949	8022	7440	4040	345	359	704	4744
TOTAL														21521							20272

Source: Department of Education – AWDA, 2025

Gross Enrolment Ratio (GER)

The Gross Enrolment Rate (GER) examines the enrolment at any level of the educational ladder against the school going children at that level. The ratio is measured irrespective of the age of the children. For the KG, the GER decreased from 110.9% to 108.8% between 2017/2018 and 2018/2019. This implies a 1.9% reduction in the population of Children of between 4-5 years who would have been in school compared to the previous years. The Junior High levels also experienced a reduction of 7% and 10% in 2018/2019 respectively.

Table 2.24: Gross Enrolment Ratio

CATEGORY	YEAR	GER	NER	GPI	PTR	PCR	GAR	NAR
KG	2017/2018	110.9	58.1	1.10	31:1	46:1	123.1	26.7
PRIMARY		122.9	103.3	1.02	23:1	39:1	121.2	78.2
J. H. S		86.1	48.2	1.04	21:1	32:1	97.3	64.9
KG	2018/2019	108.8	61.5	1.01	30:1	48:1	121.1	40.0
PRIMARY		113.9	86.4	1.03	28:1	37:1	110.1	72.8
J. H. S		83.2	43.4	0.99	20:1	31:1	96.3	55.2
KG	2019/2020				30:1	50:1		
PRIMARY					31:1	38:1		
J. H. S					21:1	32:1		

Ghana School Feeding Programme (GSFP)

The program is being run in twenty schools with 5,724 pupils benefitting from the programme.

Health**Distribution of Health facilities**

Health remains one of the topmost priorities of the District, coupled with the fact that good health is a major determinant of development. There are currently six CHPS Compounds, three health centres, one Polyclinic that cater for the health needs of the people in the District and an ongoing District hospital. The distribution of the health facilities is outlined in the table and figure below.

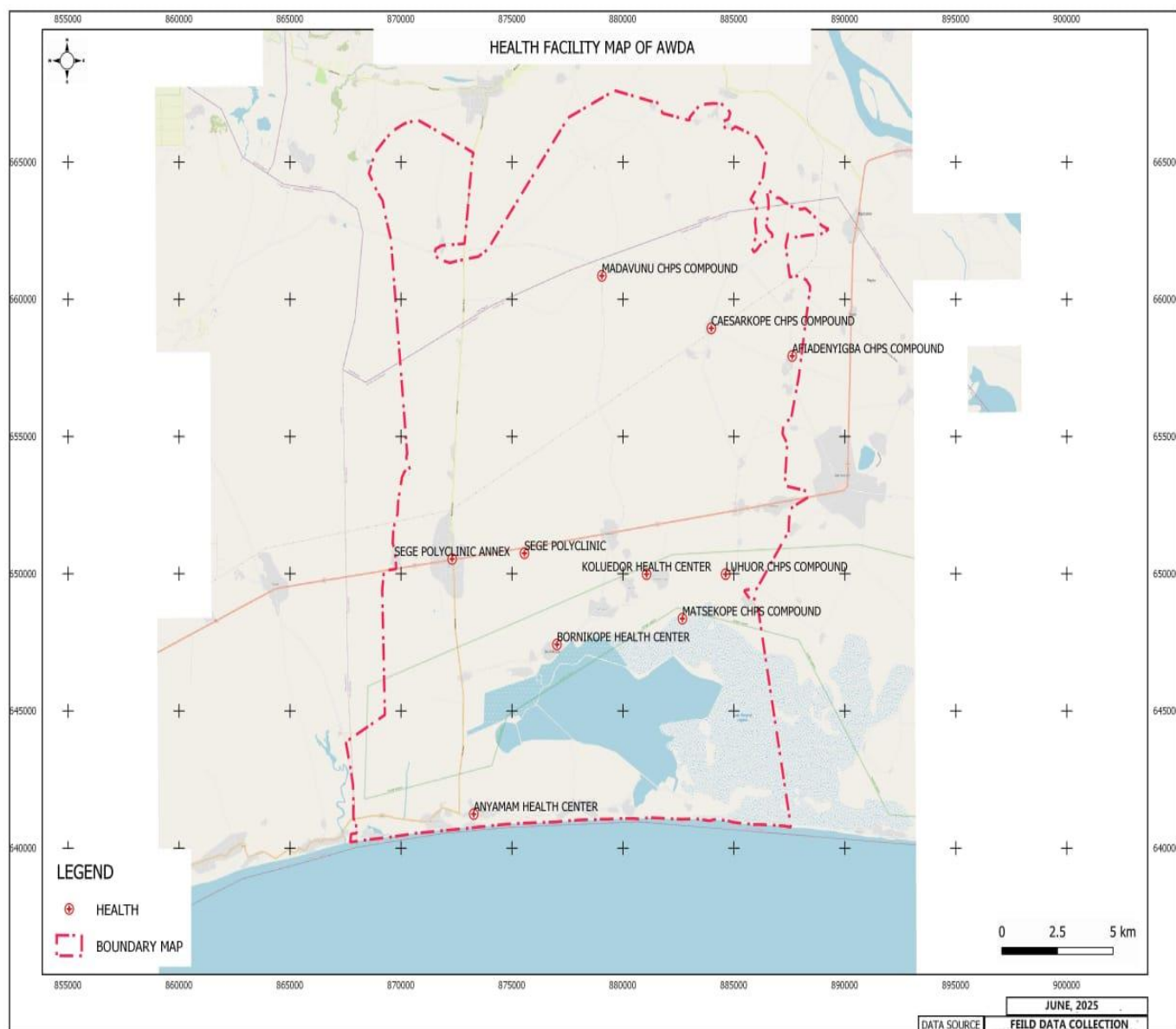
Table 2.25: Distribution of Health facilities in the District

Level of Health Facility	Category			
	Public		Private	
	Number in the District	Location	Number in the District	Location
Hospital	1	Sege	0	
Clinics /Polyclinic	1	Sege	0	
Health Centres	2	Bonikope, Anyamam	0	
Maternity homes	0		0	

CHPS Compound	5	Matsekope, Madavunu, Luhur, Caesarkope, Afiadenyigba and Lolonya	0	
CHPS Zone	11			
Total	19			

Source: Department of Health – AWDA, 2025

Figure 2.13: Spatial Distribution of Health Facilities



Source: Physical Planning Department, 2025

Maternal and Child Health

There have been improvements in maternal, under-5, and infant mortality. The District recorded zero percent in and infant mortality rate (institutional). All District specific maternal-care indicators improved with increasing education and wealth. 120 Adolescent birth rates, especially, are revealing in this regard. The number of abortions cause by adolescent girls aged 15–19 is reducing gradually. The ability to prevent adolescent pregnancy is critical as it improves maternal health, reduces infant mortality, and increases the prospects for young girls to attain higher levels of education.

Fertility rate is 4.2, nevertheless, many women do not have autonomy in family-planning and reproductive-health decisions.

National Health Insurance Scheme

There is no permanent District NHIS office though the District continues to rely on the service provided by the mother District at Ada East District. This arrangement is a great disincentive and affects the level of accessing the service. The table below, shows the outpatient visit to health facilities from 2022 to 2024. In contrast, there is a consistent increase in the number of insurance clients from 52.09 percent to 60.53 percent in 2024. This implies that the demand for the service continues to grow. Therefore, the need to put necessary measures in place for a full flesh office to serve the people.

Table 2.26: Facility Attendance and Mode of Payment

Period	Total OPD Attendance	OPD Attendance Insured	%	OPD Attendance Non-Insured	%	OPD Per Capital
2024	31,647	19,310	61.02	12,288	38.98	0.38
2023	30,506	17,068	55.95	13,387	44.05	0.38
2022	24,715	13,796	55.82	10,884	44.18	0.32
2021	24,588	14,169	57.63	10,366	42.37	0.32

Source: *Department of Health – AWDA, 2025*

Out Patient Morbidity

Quite a number of diseases are periodically recorded in the District with varying degrees of severity. Notably among them include Intestinal worms, Diarrhoea, Hypertension, Malaria among others. Uncompleted Malaria cases topped the top ten diseases recorded in district over years. However, the percentage dwindling of malaria cases over the years was as a result of the various interventions by government and the Assembly.

Much as Malaria is the first of the top ten diseases affecting the District, there has not been any recorded mortality from Malaria. Malaria cases in the District could be attributed to poor environmental sanitation observed across the District. This means that there is the need for a more intensive education on environmental cleanliness in order to reduce the high incidence of malaria and other environmentally related diseases.

The next fatal disease affecting the District after Malaria is Upper Respiratory Tract Infection in 2024 and two years in succession was Typhoid fever (2022-2023), it has closely followed Malaria. Continuous effort must be put in place in reducing the rate of infection.

Table 2.27: The Top Ten Common Diseases

N o	2022			2023			2024		
	Condition	No	%	Condition	No	%	Condition	No	%
1.	Uncomplicated Malaria Tested Positive	2374	11.0	Uncomplicated Malaria Tested Positive	3511	15.0	Uncomplicated Malaria Tested Positive	2639	16.1
2.	Typhoid Fever	1909	8.8	Typhoid Fever	2483	10.6	Upper Respiratory Tract Infections	2154	13.1
3.	Anaemia	1847	8.5	Anaemia	2178	9.3	Anaemia	1444	8.8
4.	Upper Respiratory Tract Infections	1774	8.2	Upper Respiratory Tract Infections	2162	9.2	Acute Urinary Tract Infection	1201	7.3
5.	Acute Urinary Tract Infection	1350	6.2	Acute Urinary Tract Infection	1352	5.8	Hypertension	885	5.4
6.	Rheumatism / Other Joint Pains / Arthritis	721	3.3	Ulcer	1164	5.0	Skin Diseases	852	5.2
7.	Hypertension	677	3.1	Hypertension	858	3.7	Rheumatism / Other Joint Pains / Arthritis	795	4.8
8.	Skin Diseases	663	3.1	Skin Diseases	833	3.6	Typhoid Fever	743	4.5
9.	Diarrhoea Diseases	625	2.9	Diarrhoea Diseases	796	3.4	Ulcer	737	4.5
10.	Ulcer	575	2.7	Intestinal Worms	572	2.4	Intestinal Worms	669	4.1

Source: Department of Health – AWDA, 2025

Table 2.28: Summary of selected Access to Healthcare Indicators

S/N	Indicators	2022 Baseline	2023	%	2024	%
1	OPD attendance	24,715	30,506	0.38	31,647	0.38
2	Immunization coverage (Penta 3)	2,756	3,328	104.2	3,573	107.7
3	Antenatal care coverage (at least one visit)	1,952	1,922	60.6	1,871	56.4
4	Antenatal care coverage (at least 4 visits)	1,057	1,105	57.5	940	50.2
5	Supervised deliveries	695	665	20.9	761	22.9
6	Infant Mortality rate per 1000 live births	0	0	0	0	0
7	Under-five mortality per 1000 live births	0	1	1.5	0	0
8	Under-five malnourished	18	46	1.1	61	1.2
9	Institutional mortality ratio per 100,000 live births	12	19	9.3	6	2.9
10	Institutional maternal mortality ratio	0	0	0	1	132.9
11	TB success rate	5	11	100	21	100
12	Percentage of PLHIV who received anti-retroviral therapy (ART)	315	217	18.1	239	20.7
13	AIDS-related mortality rate	0	0	0	0	0
14	HIV Retention	315	217	18.1	239	20.7
15	Proportion of public hospital offering mental health	1	1	100	1	100

Source: Department of Health, 2025

HIV/AIDS

The Ada West has an HIV prevalence rate of 1.85 percent, according to Ghana's HIV fact sheet 2019. It ranks the District as the fourteenth highest in the region. In 2020, HIV/AIDS cases have seen a continuous reduction, steadily, in the District. A total of 2459 people were tested compared to the total number of 1842 people who were tested in 2023. Of the 2459 people tested in 2024, 4.6 percent (115), made up of 42 males and 73 females, tested to the virus and have since been receiving treatment.

Table 2.29: HIV Test among Populace for the period 2022-2024

Indicator	Gender	2022	2023	2024
Receiving Pretest Information	Both	2061	1842	2459
Tested	Male	571	656	680
	Female	1490	1186	1779
Positive	Male	31	45	42
	Female	59	96	73

Source: Department of Health, 2025

Vulnerability, Gender, Children and Social Protection

Vulnerability Analysis

Disability

According to the 2021 Population and Housing Census, the degree of Disability and its prevalence was analysed among the population 5 years and above (64,835) representing 85.2% of the total District population. Difficulty among this age cohort was assessed over six different areas; Difficulty in speech, Difficulty to concentrate or Remember, Difficulty to provide self care, Difficulty in hearing, Physical Disability Difficulty and Difficulty in seeing. It was established that, in the area of hearing, 98% of the age group had no difficulty, while 1.7% had some difficulty, 0.3% had a lot of difficulty while 0.8% cannot hear at all. 97% of the interviewed group had no problem concentrating or recalling events. However, 2.6% had some difficulty while just about 0.6% had a lot of difficulty calling back events. 0.1% of the group could not recall at all. The details are in the table 2.29 below

Table 2.30: Disaggregated data on persons registered with Disability

Areas of Assessment	No difficulty	Yes, some difficulty	Yes, a lot of difficulty	Cannot at all
Hearing	63499 (98%)	1080 (1.7%)	203 (0.3%)	53 (0.8%)
Speech	64080 (99%)	523 (0.8%)	170 (0.3%)	62 (0.1%)
Physical Disability	61979 (96%)	2094 (3.2%)	678 (1.0%)	84 (0.1%)
Self-care	63955 (99%)	625 (1.0%)	163 (0.3%)	92 (0.1%)
Remembering/Concentrating	62684 (97%)	1689 (2.6%)	413 (0.6%)	49 (0.1%)
Seeing	61204 (94%)	3130 (4.8%)	434 (0.7%)	67 (0.1%)

Source: Ghana Statistical Service PHC 2021, 2025

Currently, the District has some program for the vulnerable groups which includes the disbursement of the three percent of the Disability Fund of the District Assemblies Common Fund. The breakdown of the form of support is detailed in Table 2.30

Table 2.31: Break down of support to disabled (2022-2024)

S/N	CATEGORY	SEX		NUMBER OF PWD SERVED
		M	F	
1.	Economic and Business (farming, petty trading, business support)	71	76	146
2.	Health and Assistive Devices (operation, psychotic drugs, white canes etc)	13	16	29
3.	Education (Senior High Level)	29	22	51
4.	Equipment fridge, freezers, sewing machine, corn mill, wheelchair, Glide's shoe making machine, etc)	25	35	60
5	Apprenticeship (Dressmaking)	2	9	11
Total		140	158	298

Source: Department of Social Welfare and Community Development -AWDA, 2025

Support for the Aged

Based on the 2021 Population and Housing census, the projected population of persons aged 65 and above as at 2025 is 3,625 representing 4.3% of the total population in Ada West District. Out of this, 1.7% are male while 2.7% are female. The only clear social protection policy implementation towards the aged in the district is the enrolment on the National Health Insurance Scheme and Livelihood Empowerment against Poverty (LEAP) program.

Table 2.32: Disaggregated data on LEAP beneficiaries in the District

No. of communities	No. of Beneficiaries			Total number of Households
	Male	Female	Total	
48	695	1010	1705	387

Source: Department of Social Welfare and Community Development -AWDA, 2025

Child Right Protection and Promotion

As at 2025, the projected population of children aged 0-4 years, based on the 2021 Population and Housing Census, is 11974 representing 14.4% of the total population of the district. Those aged 5-9 years is 11408, representing 13.7%, while those aged 10-14 accounts for 10611 representing 12.7%. The highest proportion of the household members are children is 33993 representing 40.7%. It was observed that children in the rural areas are more than those in urban areas for all the three age classifications.

There are undocumented number of cases of child labor in the District often notable in the fishing communities with the use of children as labor force in most fishing activities, salt extraction, and as shepherds who lead cattle for grazing. In some cases, these children are trafficked to other parts of the country including Yeji and Akosombo in the Eastern Region. Between 2022 to 2024, the District recorded five cases of trafficking. Currently, with support from UNICEF, the district had series of training on ISSOP and case management for relevant stakeholders who handle issues of children in the district. In collaboration with the NHIS, vulnerable children are enrolled as indigenes and given medical assistance by the Ghana Health Service, these children are provided with medical assistance.

Vulnerable children previously engaged in exploitative labor have been enrolled into apprenticeship to give them some source of livelihood to avoid being re-trafficked.

Child protection system in the District has been well-coordinated to make all services responsive and accessible at the local level, and closer to everyone. While the provision of services has improved in some sectors, social services especially education facilities at the nursery level in the district meant to address different child rights and needs, remain unresponsive.

The link between systems such as social protection, community development, prevention of child labor, justice for children, child protection, education and health at the district level, is inadequate. While social welfare and community development officers at the district level are working hard to make a difference in the lives of children and families, their efforts are not properly documented. If the district prioritizes child and family welfare issues including, social and child protection, there could be more improvement. Further, the total number of social development officers at the district level is not enough. One social welfare and community development officer to population ratio is high, especially, given the fact that close to one in five Ghanaian children need response support to address different risks and vulnerabilities. Table 1.29 elaborated some cases handled.

Table 2.33: Disaggregated data on number of cases handled in (2022-2024)

Nature of case	Total number of cases recorded	Total number of cases successfully handled	Total number of cases pending	Total number of cases referred to the Ghana Police Service	Total number of cases referred to the district magistrate court	GENDER	
						Male	Female
Maintenance	77	59	10	0	8	15	62
Hospital social welfare	2	2	0	0	0	1	1

Missing children	11	10	0	1	0	2	9
Family welfare	145	98	13	6	28	19	126
Child delinquency	3	1	1	0	1	3	0
Custody	16	6	1	0	9	2	14
Child abuse	0	0	0	0	0	0	0
Grand total	254	176	25	7	46	42	212

Source: Department of Social Welfare and Community Development -AWDA, 2025

Water, Sanitation and Waste Management

Housing

Projections based on the data from the 2021 Population and Housing Census indicates that in the Ada West District, there are 23,264 houses with 10,593 located in the urban settlement and 12,671 in rural areas. In these housing units, there are 20,057 household with 3.8 as average household size in the urban areas and 4.3 as the average household size in the rural areas. The higher population per house in the urban settlements point to health and other socio-economic implications for development. There are all manner of housing types in the District. Ranging from Separated or distinct houses numbering about 17,418 (75%) to Semi-detach structures numbering 1,661 (7.1%). There are also Metal containers numbering 14 (0.06%) and wooden structures numbering 123 (0.5%). The main construction material for outer wall in the District is the cement blocks/concrete (76.4%) followed by mud brick/earth (21%), and wooden outer walls (0.7 %).

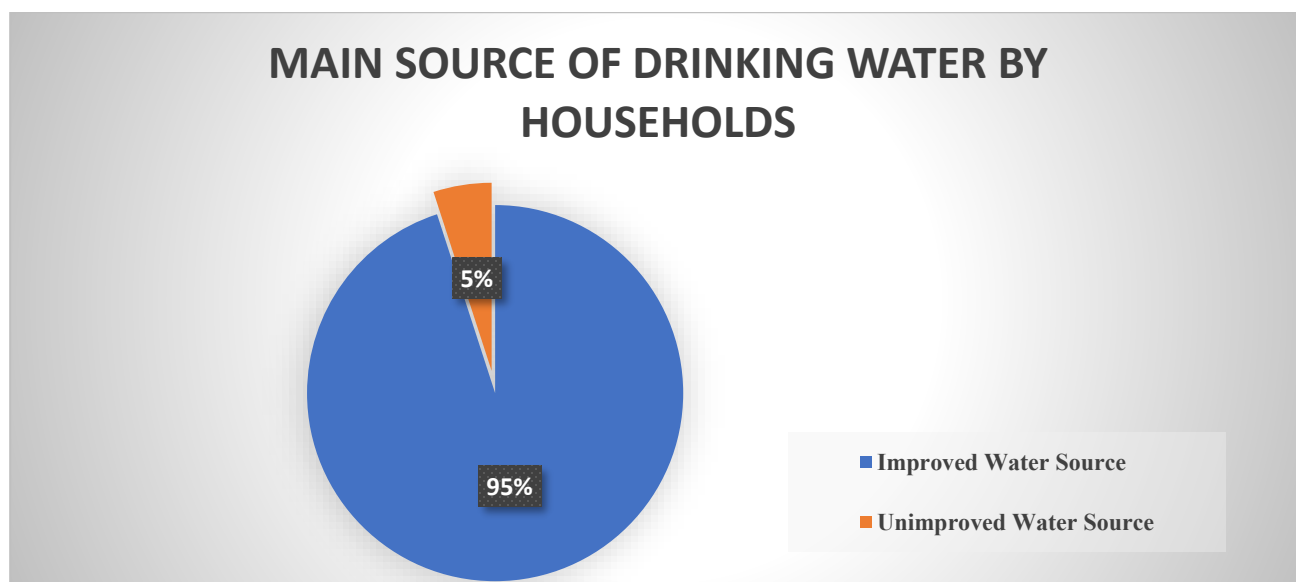
Access to Drinking Water in the District

The Ghana Statistical Service in the 2021 PHC recorded a total of 18,294 households in the Ada West District. Out of which almost all households identified (18,277) have access to various sources of water for drinking. These sources are categorized into either Improved or Unimproved water sources. Some of the Improved water sources that benefit the District include Public stand pipe, Borehole, Pipe-borne inside and outside dwelling, Sachet water, protected well, bottled water and rain water. Because of the peculiar phenomenon of just a few dwelling units having water connected to them (2.7%), households heavily depend on Public Stand pipes accounting to the highest proportion (61%) of households access to water.

Community Water and Sanitation Agency which is responsible to supply clean and safe water to households in the District also serve neighbouring Ada East and Ningbo Prampram Districts explaining the amount of pressure on them to serve water to households. A lot more individuals continue to put in request to have access to clean water nearest them until then, they engage the services of Tricycles to supply them water at a fee which is the reason though it is a necessity, just a proportion of the total households (3.9%) are able to take advantage of it. It is comforting to note that many households (95%) resort to improved water sources while 5% continue to rely on rivers/streams unprotected wells for water though considered unimproved.

The District can be said to be privileged to have public standpipes dotted within accessible range as well as many taking advantage of patronizing the services of Tricycles for water supply. This has greatly improved and reduced time taken to access water. According to the 2021 PHC, 13,591 households (74%) of the total households captured to have access to water spend at most 30minutes to have water while the remaining 4,686 households spend beyond 30 minutes to have water. With continuous drive by the District assembly and the 3District water company the situation can get better in coming months. Figure 2.5 below shows the main source of drinking water by households

Figure 2.14 main sources of drinking water by households



Source: Ghana Statistical Service 2021 PHC, 2025

Table 2.34 improved and unimproved water sources in the District

CATEGORY	SOURCES	2025 Current	%
Improved water sources (19,132 Households)	Public tap/Stand pipe	12,132	61%
	Borehole/Tube well	182	1%
	Protected spring	1	0%
	Pipe-borne inside dwelling	542	3%
	Rain water	26	0.10%
	Protected well	223	1%
	Bottled water	69	0.30%
	Sachet water	4790	24%
	Pipe-borne outside dwelling but in neighbour's house/compound	509	3%
	Pipe-borne outside dwelling but on compound	658	3.30%
Unimproved water sources (907 Households)	River/Stream	80	0.40%
	Unprotected well	19	0.10%
	Unprotected spring	2	0%
	Tanker supplied/Vendor provided	777	3.90%
	Other	4	0%
	Dugout/Pond/Lake/Dam/Canal	24	0.10%

Source: Ghana Statistical Service 2021 PHC, 2025

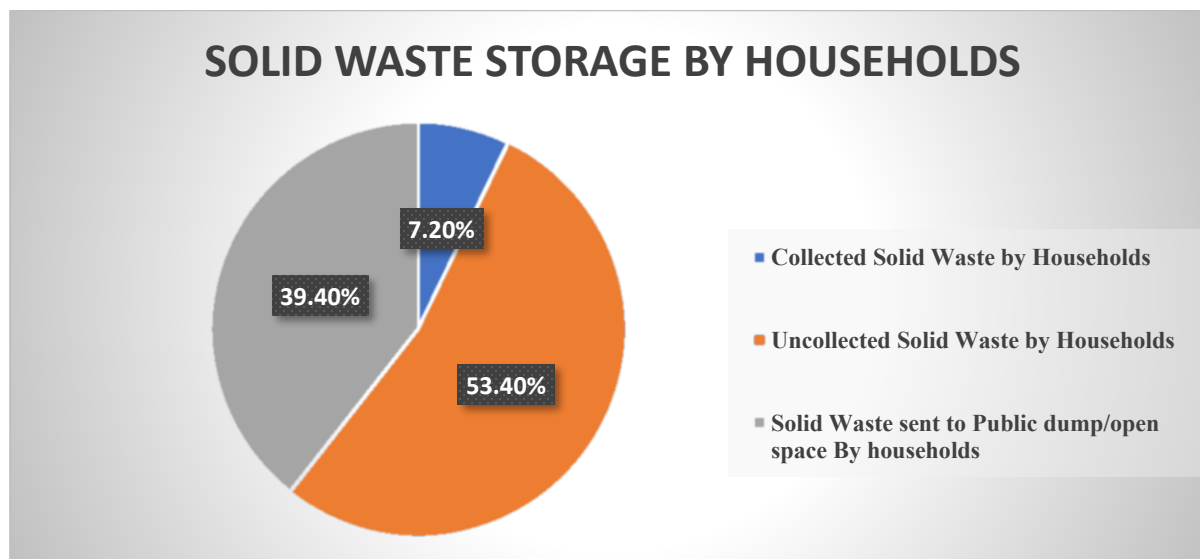
Waste Disposal

The District continues to grapple with the disposal of waste. The table below shows the various means of liquid and solid waste disposal.

Liquid Waste Disposal

There are four major ways by which households dispose of their liquid waste be it collected bath water, water used to wash dishes, vegetables, clothes or any other liquid waste according to the 2021 PHC. Of a total of 20,038 Households that are projected to be in the District, the unavailability of proper sewerage system connecting the most parts of the District make it seemingly convenient to rather throw such waste waters on the ground or the streets. With most houses still having their bath houses detached from the main structure and also not connected to a sewerage system, the approach of throwing water on the ground seems one of the most obvious to do though highly discouraged by the District Assembly. Typical yellow gallons are visibly seen at the back of “show your neck” bath houses waiting to be filled and emptied. This is the most means of waste water disposal in the District (94%). Another type of liquid waste disposal is the throwing of such waters through drains into pits, though minimally done (2%). These pits are often filled with stones or gravels to soak the water. Of late, structures are beginning to take modern designs where pipes are connected from bath houses and sinks into septic tanks gradually discouraging the taste for structures with improper sewerage systems. This means of waste disposal continue to be the least done given the typically rural nature of the District. The assembly is however not relenting in its efforts to ensure that building permits granted must have all these requirements to ensure proper disposal of liquid waste.

Figure 2.15 Solid Waste Disposal



Source: Ghana Statistical Service 2021 PHC, 2025

The 2021 PHC projects the current total households in the District to be around 20,038. Many adopt several ways of disposing refuse depending on the availability of a central container nearby or the frequency of the services of compaction trucks. Unlike some urban centres, where tricycles or push carts are common it isn't so in the Ada West District. Out of the total of households interviewed to know their major means of solid waste disposal, it was only 7.2% of these households that have their waste collected. Over 53% of these households have their waste uncollected while only 39% do well to dump them at designated public dumps. Unfortunately the District capital has less than four(4) places with central containers for the purpose of refuse collection. Of the 53% (10,698) of the total households projected, close to 80% (8,525) indicated that they rather burn the refuse to dispose them, 5% (566) indicated they prefer to bury them in the ground. Unfortunately, about 15% (1,570) admitted they dump them indiscriminately while 0.35% (37) resort to other means other than the three indicated above. From all indications, there is the need for continuous engagement for community members to appreciate the need to desist from many of these inappropriate ways of solid waste disposal that threatens the safety of human life and the environment. Sanctions must also be meted out to persons who disregard and flout laws to ensure safe waste management.

Below is a table showing the current number of households and their various means of liquid and waste disposal.

Table 2.35 Current number of households and their various means of liquid and waste disposal.

Liquid Waste Disposal			Solid Waste Disposal			
Current Total Households in the District (20,038)	Thrown onto the ground/street/outside	18775 (94%)	Total Households in the District (20,038)	Current Solid Waste Collected Households [(1,436)(7.2%)]	Collected by other vehicles	8 (0.5%)
	Through Sewerage system	252 (1%)			Central Container	1322 (92%)
	Through Drainage into a pit(soak away)	441 (2%)			Compaction truck	68 (4.7%)
	Flows or thrown into drains/gutter	897 (4.5%)			Push carts/walk-in attendant/wheelbarrow	31 (2.1%)
	Others	21 (0.1%)			Tricycle	8 (0.5%)
				Current Uncollected Solid Waste Households [(10,698)(53.4%)]	Burn	8525 (80%)
					Bury in the ground	566 (5.3%)
					Dumped indiscriminately	1570 (14.7%)
					Other means	37 (0.35%)
				Public dump/open space [(7904)(39.4%)]		7904 (39.4)

Source: Ghana Statistical Service 2021 PHC, 2025

Spatial Analysis of Settlement System- Functional Matrix (Scalogram)

An urban hierarchy categorises communities according to their importance in terms of the functions that they provide. Functional importance is reflected in the range and number of services and facilities. The Functional Matrix indicates the number of functions performed by a community in the district. In the spatial analysis, 21 services were used in the process, and most of these services include those related to basic needs and necessities of life. From the analysis, it is observed that Sege, the District Capital, performs almost all functions including the higher educational institution in the District. It has also been observed that Anyamam, with the second highest population, performs comparatively lower function of 11 as compared to Sege.

The analysis again shows that with respect to the distribution of facilities; rural areas are more disadvantaged even though approximately 65% of the population are found in these areas. Majority of the communities lack higher level of services such as banking services, police station, internet facility, Filling station, and access to improved health services.

Apart from Anyamam, Sege, Korluedor, and Akplabanya, all other settlements used in the analysis perform less than 12 functions even though some of the settlements have population above 1,000. This explains how inaccessible most of the services are or outside the reach of majority of the population. Most of the people at this level are mainly peasant farmers and fisher folks and situated far away from important social services. The further away a community is to social and economic facility, the greater the poverty level.

The District's spatial development focus should therefore consider an integrated approach for identifying economically viable settlements for development into growth poles. An attempt should also be made to spread investments to settlements like Bornikope, Matsekope, Lolonya, Koni Amartey and Salom among others to offload the pressure on Sege. Table 2.35 below indicates the order of hierarchy utilized in ranking the settlements in the District

Table 2.36: Spatial Analysis of Settlement System- Functional Matrix (Scalogram)

20 LARGEST COMMUNITIES	Population 2021	CHPS	HEALTH CENTER	POLYCLINIC	KG	PRIMARY	JHS	SHS	POLICE STATION/POST	PUBLIC TOILET	MARKET	HOTEL/GUEST HOUSE	ICT CENTRE	TELECOMMUNICATION MAST	BANK/FINANCIAL INSTITUTION	TARED ROAD	WATER	ELECTRICITY	DAMS/DAGOUTS	FILLING STATION	DUBAR GROUND	FUNCTIONING BH	NUMBER OF FUNCTIONS	TOTAL CENTRALITY	HIERARCHY LEVEL
Weight		1	2	3	1	2	3	4	1	1	1	1	1	1	1	1	1	1	1	1	1	1			
ANYAMAM	7,664																						10	167	3
SEGE	12,262																						17	1,103	1
AKPLABANYA	7,816																						9	110	8
GOI	6,285																						9	96	11
KOLUEDOR	4,923																						14	326	2
LOLONYA	2,896																						11	139	6
TOFLOKPO	2,274																						9	109	9
ADJUMANIKOPEY	2,017																						5	45	16
BORNIKOPE	2,267																						7	105	10
MATSEKOPEY	1,808																						7	155	5
WOKUMAGBE	2,591																						9	116	7
SALOM	1,355																						6	57	12
NAKOMKOPE	1,293																						6	55	13
ADDOKOPE	1,458																						11	167	3
KOLUEDOR	4,923																						6	55	13
TUGAHKOPE	1,215																						3	19	20
AGBENYAGAKOPE	1,136																						5	44	19
AGBEDRAFOR	1,031																						5	45	16
AYISAH	395																						6	54	15
KONI AMARTEY	1,067																						6	45	16
NO. OF SETTLEMENTS	20	1	4	1	17	19	17	1	2	10	2	5	1	8	3	5	20	19	11	11	3	1			
CENTRALITY INDEX	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100			
WEIGHTED CENT SCORE		100	50	300	6	11	18	400	50	10	50	20	100	13	33	20	5	5	9	9	33	100			

Source: DPCU construct, 2025

2.2.6: Condition of Built and Natural Environment

Land use in the District is influenced primarily by human settlements need, agriculture activities, infrastructure development and wetlands conservation. Most communities along the coast are narrowly lying between the Gulf of Guinea and the lagoon. In such built environment, there are no provisions for essential facilities like drainage to allow free flow of storm water and sewerage systems for toilet facilities. This situation created congestion and insanitary condition worsened by the lack of access road. Invariably, most of the physical structures are unplanned in the communities due to inadequate planning schemes to guide construction particularly in both rural and urban areas.

Human and economic activities such as hunting, gathering and agriculture have led to the exploitation of the existing vegetation. The common anti- environmental activities in the district included uncontrolled sand winning and indiscriminate charcoal burning for economic livelihoods depleting the vegetative cover of the district to the level of savannah grassland with no serious effort to restore what has been destroyed.

The effect of these activities has inflicted irreparable damage to the natural environment by exposing the district to the effects of climate change such as sea erosion, loss of soil fertility, erratic rainfall pattern, high temperature, low humidity, flooding, and depletion of fish stock.

2.2.7: Culture and Social Organization

The Origin of Adas

According to Oral History, the Adas are believed to have migrated from Israel with a long stopover in Benin under King Agokoli then to Tagologo near Shai-Osodoku in the former Dangme West District. The people of Ada are called Dangmeli and they speak Dangme as their local dialect. It is estimated that, several hundred years ago, the Adas initially settled at a place called Okorwhem, a few meters away from Anyamam in the south-western part of the District.

Traditional Political Organization

The Traditional political head of the Adas' (Okorli) is the paramount chief (Mantse). The next in command is the clan head (Wetsoyi) followed by the Chiefs (Asafoatseme). Every village is affiliated to a clan and in each of these clans is a sub-chief who is a subject to the Asafoatseme. There are also hamlets headed by headmen who preside over the people on behalf of the sub-chiefs. The tittle associated with a chief is **Nene**.

Festivals

The people of Ada West have a very rich and old culture. Asafotufiami celebrated every year. Though recent times have seen the heightened interest of Communities in other festivals such as Nkyimyim festival of the ‘Nuhales’ and Wokufest of the Wokumagbe Community in September, Asafotufiami remains heavily cherished by majority of the Communities in the District. It connotes “**the firing of musketeers**”. In real terms, it is celebrated once a year in the month of August in commemoration of the death of the freedom fighters, and in recognition to the war heroes who defended the land of Adas during the wars against the Asante.

2.2.8: Land Tenure (Ownership) and Management

Customary ownership is the most predominant form of land ownership. Lands are owned by families. Land, as an invaluable productive asset, is generally owned and managed by communities, families, and clans as well as private individuals through inheritance, lease and outright purchase.

Transfer of Land Rights.

The methods of transferring land rights are basically within lineage through gift, and /or as an inheritance. However, the scarcity of land and appreciation in the value of land has made land transfer through gift and land pledging, the thing of the past. Land tenure is one of the teething challenges confronting investment because of the family ownership of land in practice. In view of this, where land for development is needed in the interest of the general public, the Assembly can invoke the compulsory land acquisition provisions.

2.2.9: Road Network

Ada West District is accessed mainly by highways and feeder roads. Unfortunately, most of the feeder roads become inaccessible during the rainy season as a result of serious erosion due to lack of good drainage system and the bad condition of the roads. Road transport is the principal mode of transportation in the district. It is estimated that the current feeder road network totals 171.12 kilometers.

2.2.10: Governance

District Assembly

The Ada West District Assembly is the highest administrative and planning authority in the District. It is established by the Legislative Instrument 2129 of 2012. The District Assembly, with the political and administrative authority, is made up of elected and government appointed Assembly members. There are twenty-one (21) Assembly members in the District, out of which 15 are elected and 7 appointed. The established sub-committees, function as the operating arm of the Executive Committee and assist in the implementation of specific activities of the Assembly.

The legal frameworks regulating the operations of the Assembly are the 2016 Local Governance Act, Act 936, and the District Assembly Common Fund Act, Act 455 (1993). There are also the National Development Planning Systems Act 480 (1994), the Civil Service Law PNDC Law 327 (1993), and the L.I 1961 of 2009

Departments of the Assembly

Existing departments of the Assembly are fourteen. These Departments are to support the work of the assembly in the discharge of its mandatory functions. In the Ada West District, most of the departments are not fully constituted, bringing to bare the need to complement the effort of each other to achieve the goal of the assembly. The following departments exist:

1. Education, Youth and Sports
2. Social Welfare & Community Development
3. Works
4. Physical Planning
5. Finance
6. Central Administration
7. Trade & Industry
8. Disaster Prevention
9. Health
10. Department of Agriculture
11. Human Resource
12. Birth and Death
13. Human Resource Department
14. Statistic Department

Sub-District Structures

Two Town/Area Councils assist, namely, the Sege Area Council and the Anyamam Area Council, Unfortunately, all these councils are non-functioning due to inadequate personnel with management skills and adequate funds to keep the offices running.

Table 2.37: Sub-District Structures

No.	Sub-district	Category	Number of Unit Committees	No. of Electoral Areas	Traditional Area	Headquarters
1	Sege	Area Council	10	10	Ada	Sege
2	Anyamam	Area Council	5	5		Anyamam
	Total		15	15		

Source: DPCU extract - AWDA, 2025

2.2.11: Peace and Security

Public safety and security are significant concerns. Reported crime cases increased from 11 to 51, and "increasing robbery and general insecurity" is a community concern. This indicates a deteriorating security situation or improved reporting, requiring further analysis and immediate attention.

2.2.12: Emergency Preparedness and Response

Natural Disasters/ Hazards

Meteorological Hazards – drought, Wind, storm, thunder and lightening

Geological Hazards - coastal erosion, upland erosion

Hydrological Hazards - flooding

Pest Hazards – pest (Army worm) invasion & Infestation

Man-Made Disaster/ Hazards

Ecological Hazards - Bush fires, deforestation

Waste Management - domestic (solid) waste

Pollution - air pollution, water pollution, soil pollution

Accidents - domestic fire, road traffic

Social Hazards - civil disturbances, child welfare, population movement (migration), housing

Current Situation on Climate Change and Disaster Management in the District

Climate Trends

Temperature: The minimum temperature ranges between 20°C and 29°C, while the maximum temperature also ranges between 29°C to 33°C

Rainfall: The annual rainfalls are very variable and range from 750-1000mm.

Analysis of Climate Change and Disaster Management Concerns

Climate change and Disaster risk are increasingly becoming a district concern and their causes and impact in one community impacts on the nature and level of risks in another. These are compounded by increasing vulnerabilities related to changing demographics, socio-economic conditions, unplanned urbanization, development within high-risk zones (such as coastal communities), under-development, environmental degradation, climate variability, climate change, geological hazards, competition for scarce resources, and the impact of epidemics. These point to a future where disasters could increasingly threaten the District's population and sustainable development.

There is a very strong link between disaster risk reduction, climate change, and development. Not only does action within one realm affect capacity for action in the others, but also, that there is much that can be learnt and shared between realms in order to ensure a movement towards a path of integrated and more sustainable development.

Current policy responses and political strides to address each of these independently, however, appears redundant or, at worst, conflicting. Currently, there seems to be some disconnect or very little coordination between disaster risk reduction, climate change and development. It appears, also, that there are differentials in political relevance attached. Meeting the MDGs and wider human development objectives, implementing a successful response to climate change and reducing losses to man-induced and weather-related disasters are aims that can only be accomplished if they are undertaken in an integrated manner.

Climate Variability

Annual Reports of the Assembly (2022-2024) relating to climate change have revealed that, rainfall and temperature patterns of the District have been changing.

During the dry season, the harmattan (dry dusty cool air) causes lowest District average temperature. However, the harmattan period in recent times has been warmer than usual. It was also observed that the major rainy period which runs from April to June, is now associated with stronger winds and more frequent rain/storms causing greater damage to live and property.

Potential impact of climate change.

According to the District's quarterly and annual reports, the District is becoming vulnerable to climate change and extreme weather events. The District is experiencing a variety of climatic hazards which include seasonal drought, strong winds, thunderstorms, heat waves, floods, intense seasonal

rain fall, shifting rainfall patterns amongst others. Some parts of the District, notably the coastal communities, have suffered from floods. Strong winds have also destroyed houses and damaged school and health infrastructures.

Disaster occurrences in the district

Rainstorm or windstorm is the most common disaster occurring in the District, accounting for more than 70% of the disaster recorded in the past.

Floods are not regular but may occur any time during rainy season. Coastal flooding is the only commonly observed incidences due to low-lying areas. The Flood resulted mainly from heavy rainfall, torrential rains at high tides causing increasing water volume and overflowing. The main underlying factors are sand winning activities and the construction of houses in water ways. Vulnerable areas include Sege, Anyamam, Akplabanya and Kpotitsekope.

Droughts, as such, have not been widely experienced in the District but long regular dry spells happening at the peak of the normal dry season between February and March. During these periods, rainfall is below normal expectation in a number of areas for an extended period. The water table becomes very low, moisture decreases, and drought-like conditions prevails, leading to an important apparent surface and ground water shortage resulting in dry dug up wells. Poor irrigation schemes, poor water supply and resources management, weak human settlement management and land use planning especially in the uplands, are among the main aggravating.

Coastal erosion is another powerful damaging socio-natural hazard confronting the District. This is mainly due, to inadequate sea defense along the coast. Coastal erosion is seriously threatening lives and livelihood of coastal communities.

Fire hazards are also regular and could broadly be divided into bushfires and domestic fires, and their resultant accidents. Bush fires are one of the biggest causes of vegetation destruction in the District, particularly in the Northern part, generally occurring regularly during the harmattan and dry seasons (November–March). Domestic fires are particularly prevalent in the urban communities, especially in the District capital due to illegal and unprofessional connections, use of sub-standard building materials, and carelessness.

Pollution of water sources and soils pose, great threat to humans in the District. They are mainly caused by indiscriminate dumping of refuse.

Table 2.38: Disaster occurrences in the district

Communities	Types of Disasters Recorded in The District/ No. Of H/Holds Affected					
	Flood		Tidal Wave		Rain Storm/ Wind Storm	
	No. of Cases	No. of H/Holds affected	No. of Cases	No. of H/Holds affected	No. of Cases	No. of H/Holds affected
2022						
Toflokpo	0	0	0	0	1	58
Nukpenya	0	0	0	0	1	14
Bonikope	0	0	0	0	1	8
Koluedor	0	0	0	0	1	4
Kpotsum	0	0	0	0	1	0
Akplabanya	0	0	1	284	0	0
Anyaman	0	0	1	247	0	0
Hwakpo	0	0	0	0	1	1
Wekumagbe	1	68	0	0	0	0
Segese	0	0	0	0	1	6
TOTAL	1	68	2	531	7	91
2023						
Tehey	0	0	0	0	3	12
Akplabanya	1	87	0	0	0	0
Wokumagbe	1	50	0	0	0	0
TOTAL	1	137	0	0	3	12
2024						
KPOSTUM	0	0	0	0	1	3
BONIKOPE	0	0	0	0	1	2
KPOTSITSEKOPE	0	0	0	0	1	2
GOI	0	0	1	2	1	9
ADJUMANUKOPE	0	0	0	0	1	0
KOLUEDOR	0	0	0	0	2	6
LOLONYA	0	0	0	0	1	6
ADICHEREKOPE	0	0	0	0	2	2
MATSEKOPE	0	0	0	0	1	4
AFIADENYIGBA	0	0	0	0	1	3
SORNKOPE	0	0	0	0	1	1
LUHOUR	0	0	0	0	1	0
TOTAL	0	0	1	2	14	38

Source: Department of Disaster Prevention and Management – AWDA, 2025

Disaster Management and climate change impact mitigation

Reference to disaster reduction is a necessary and integral factor in achieving the goals of sustainable development which encompass the social, economic and environmental aspects, specific timebound targets needed to be reached by 2024. In order to achieve this, goals and targets were set. These goals were integrated into the District Medium Term Development Plan (2022-2024) to encourage an integrated and inclusive approach to address vulnerability and disaster management, including prevention, mitigation, preparedness, response and recovery, as an essential element of a safer environment. Furthermore, there is also Disaster Prevention and Management Department with

support from Community based volunteers at the community level whose activities have been identified as important players in climate change and disaster management issues. Strengthening their capacity is key. The main source of financing climate change and disaster management activities in the District are DACF, IGF and central government support.

Main ongoing programs contributing to disaster reduction and climate change mitigation

In addressing the major issues and concerns raised above, the following awareness campaign was carried out in order to sensitize the public on climate change and disaster management effect on life and property.

Table 2.39: Climate Change Awareness/Sensitization Training/programmes (2022-2024)

Activities	Number of Trainings	Beneficiaries		Total
		Male	Female	
Sensitization On Natural and Man-Made Disasters and Climate Change	21	30	35	65
Sensitization on Fishing Expedition	2	20	10	30
Road Safety Awareness	15	30	5	35
Tree planting exercise in selected communities and public institutions	Schools, Churches, Health Post, Caesarkope, Addokope, Ingleshi Kenya, Bornikope, Adjumanukope, Anyamam, Sege, Amartey – Koni, ASTECH, Korluedor			

Source: DPCU Annual Reports – AWDA, 2025

2.3: List of development issues (Strengths, Weaknesses, Opportunities and Threats)

The key development issues confronting the people, and of grave concern to the communities and citizens of the District, were identified through a participatory approach using the Community Action Planning (CAP) model. This process served as the basis for engaging stakeholders and the wider citizenry in the preparation of their community action plans. Key stakeholders were drawn from various interest groups and included representatives of all major demographic segments, as well as identifiable groups within fifteen defined electoral areas.

The community engagement sessions attracted broad participation, including individuals from Traditional Authorities, Faith-Based Organizations, Community-Based Groups, Women's Groups, Youth Groups, Market Women's Groups, Persons with Disabilities (PWD) Groups, and Civil Society Organizations, among others.

The outputs from these Community Action Plans, as detailed in Annex 1, were integrated into the District's needs assessment and problem identification processes. The issues identified through the CAPs were then summarized and subjected to a SWOT (Strengths, Weaknesses, Opportunities, and Threats) analysis, as presented in **Annex 1**.

Table 2.40: Estimated future development needs

	Development Issues	Community future needs for the periods of 2026-2029	Community/Location
Dimension: Economic Development			
1.	- High post-harvest losses	- Establishment of factories -Processing and storage facilities for farm products -Provision of structured Markets	Caesarkope, Tugakope, Mangoase, Kenya, Ingleshi Kenya, Aditcherekope, Afiadenyigba, Dogobom, Matsekope, Koluedor
2.	Over-dependence on seasonal rains	Provision of irrigation dams	Dogobom, Tugakope, Koluedor, Matsekope, Amuyaokope, Ada Luta, Bonikope, Adjumanukope, Agbedrafo, Kpotsum, Koni, Alavanyo, Amartey Koni, Ahliakposisi, Segese, Kpotsitsekope, Lolonya
3.	- Inadequate modern technologies and weak infrastructure for value addition	-Establish agro-processing and value addition centers - Improve and expand rural infrastructure (Upgrade feeder roads, electricity, water supply)	District wide
4.	Lack of affordable credit facilities	-Establishment of financial institutions -Making loan facilities available -Social intervention	District Wide
5.	- Inadequate and late disbursement of funds from the central government - Persistent revenue shortfalls are due to existing leakages, loopholes, and weak financial controls	-Strengthening Revenue Mobilization Systems - Develop databases for tracking revenues, defaulters, and leakages	District wide
6.	-Low interest in agriculture among the youth	-Promote agriculture as a viable and profitable business - Strengthen agriculture-focused youth training and mentorship programs	District wide
7.	Inadequate modern markets	Construct a modern market	Afiadenyigba, Aditcherekope, Sege
8.	- Inadequate financing opportunities for MSMEs - Inadequate entrepreneurship skills in the youth population	-Provide support for SMEs - Provide skills training programme for the youth	District wide
9.	Inadequate fishing tools	Subsidizing cost of fishing tools	Goi, Lolonya, Anyamam, Akplagbanya, Wokumagbe
10.	-Inadequate extension services	Provide consistent and quality extension service delivery	District wide
11.	- Inefficient systems for business registration and licensing	Support the establishment of recognized groups for artisans and skilled professionals	District wide
12.	Crop destruction by stray animals	-Enforce Assembly's by-laws - Control cattle/stray animals by environmental health unit	District wide

13.	- Poor access to affordable financing options for farmers	-Support farmers with farm inputs - Interest Rate Subsidies on Agricultural Loans - Public-Private Partnerships to Expand Agricultural Financing	District Wide
Dimension: Social Development			
14.	- High Nurses/Doctors absenteeism/lateness due to long distance travelled to health facility	-Construction of Nurses/Doctors Bungalows	Caesarkope
15.	High Teenage pregnancy	-Public education on the menace	District Wide
16.	High incidence of HIV and AIDS among young people	-Expand and intensify HIV Counselling and Testing (HTC) programmes	District wide
17.	- High prevalence of malnutrition) among children	Implement comprehensive strategies for addressing Wasting, Underweight, Stunting, Overweight	District wide
18.	- Limited enrollment in national health insurance schemes	- Organize free quarterly health insurance registration for children and women	District Wide
19.	- Deteriorating structures of existing Health Facility	- Health facilities (hospitals) -Renovations of structures	-Bonikope -Sege -Amartey Koni
20.	- Inadequate health logistics	-Provide logistics for the health facilities	Sege, Bornikope, Luhour, Caesarkope
21.	- Limited access to essential health services and facilities	- Liaise with chiefs, elders, and other local leaders to lease communal land for the construction of health facilities (e.g., CHPS compounds, Health Centre, etc.) - Construction of a weighing centres	Caesarkope, Tugakope, Afiadeniyigba, Matsekope, Toflokpo, Salom, Amutaokope, Ada Luta, Ayisah
22.	Inadequate library and ICT facilities	Construct a Library and an ICT facilities	Ingleshi Kenya
23.	Incidence of high school dropout cases (especially girls that are pregnant)	Organize community engagement and sensitize the youth on the effect of school drop-out	District wide
24.	-Poor performance at the basic school level due to inadequate teaching and learning materials	-Provide counselling session for pupils -Organize mock exams before BECE for JHS students	All basic schools
25.	-Inadequate recreational facilities	Construction of astroturf/ sport centre	Korluedor/Akplagbanya/Goi
26.	- High Teacher absenteeism/lateness due to long distance travelled to school	Build Teachers quarters	Caesarkope, Ingleshi Kenya, Aditcherekope, Afiadeniyigba, Korluedor, Matsekope, Salom Amuyaokope, Ada Luta, Ayisah, Bonikope, Koni Alavanyo, Nakomkope, Segese
27.	- Deteriorated school building and inadequate school infrastructure - Pre –schools hold classes under trees	-Renovation of Deteriorated school buildings -Supply and distribute school desk -Provide pre-school infrastructure	All basic schools
28.	Lack of School Feeding Programme	Construction of school feeding kitchen	Bonikope

29.	-Inadequate teaching and learning materials	- Provide adequate teaching and learning materials	All basic schools
30.	-Inadequate second cycle, Technical and Vocational schools	-Establish senior high school and Technical and vocational schools	Sege
31.	- Limited or Inadequate Extension of Water	• Provision of more stand pipes in the community • Extension of water pipelines to the various communities	District Wide
32.	-Air and noise pollution	- Enforce sanitation by-laws	District Wide
33.	- High level of Open Defecation	-Educate and/or prosecute the public on the consequences of open defecation -Construct Toilet facilities at market/public places and lorry parks -Renovation of Toilet facilities at market/public places and lorry parks	Caesarkope, Talibanya, Ingleshi- Kenya, Aditcherekope, Koluedor, Tehey, Madavonu, Matsekope, Toflokpo, Salom, Ada Luta, Ayisah, Bonikope, Adjumanukope, Agbedrafo, Kpotsum, Sege, Koni-Alavanyo, Amatey Koni, Nakomkope, Ahliakposisi, Segese, Mataheko
34.	Poor solid and liquid waste management	-Provision of large refuse containers -Public Education and Behavior Change Campaigns on Sanitation - Engage and license more private waste management collectors	Mataheko, Nakomkope, Ayisah, Toflokpo, Koluedor-Mahem, Matsekope, Koluedor, Sege
35.	- Choked Drains	-Operationalize operation clean your frontage -Enforce sanitation by-laws -Organize regular clean up exercise Desilt choked drains	District Wide
36.	-Inadequate health insurance coverage for children, pregnant women and the aged	-Organize free quarterly health insurance registration for children, pregnant women and the aged	District Wide
37.	Inadequate and limited coverage of social protection programmes for vulnerable groups	Expanded social protection programmes (LEAP, GSFP, Disability Fund)	District Wide
38.	Lack of parental care	-Parental education -Proper parental care	District wide
39.	- Low participation of women in political and public decision-making	-Promote gender-inclusive governance structures - Strengthen leadership and political capacity of women	District Wide
40.	Inadequate and limited coverage of social protection programmes for vulnerable groups	Expanded social protection programmes (LEAP, GSFP, Disability Fund)	District Wide
41.	-Inadequate job opportunities for the youth	-Invitation of investors establish more factories through -Creation of more job opportunities	District Wide
42.	-Incidence of child labour -Incidence of Child Abuse	Provide counselling sessions and public sensitization on effect of drugs Enforcement of laws	District Wide

43.	- Insufficient initiatives aimed at enhancing the capacity and rights of women	- Increase investment in gender-responsive policies and programmes - Provide vocational and entrepreneurial training for women - Expand access to credit and financial services for women	District wide
44.	Underdeveloped tourism sector	Develop and market tourist site	Nuhale
Dimension: Environment and Human Settlement Development			
45.	Poor access to roads and road network	-Proper town planning -Provide Good roads	District Wide
46.	- High incidence of road accidents involving children crossing major roads - Poor street lighting	- Construction of speed bumps -Undertake Public education -Improve condition of roads	District wide
47.	-Inadequate drainage system and drainage network	-Construction of drainage	District Wide
48.	- Poorly planned residential areas	Provide Proper layouts and community schemes	District wide
49.	- High cost of building permit	-Favorable and friendly charges for building permits	District wide
50.	- Lack of designated lorry park for safe and efficient loading of perishable goods like tomatoes	Standard lorry park	Korluedor
51.	- Persistent occurrences of seasonal flooding and fire incidents - High tidal waves	-Community engagement on the cause of flooding and fire outbreak -Planting of trees - Harbor, sea defense walls -Intensify building regulation -Construction of drainage	Bonikope, Sege, Mangoase Kenya
52.	Inadequate maintenance practices	Develop and implement an operations and maintenance plan for the Assembly	District wide
53.	No proper street naming	Digitization and naming of streets	Koni-Alavanyo
54.	Inadequate Electricity coverage	Extension of power source	Mataheko, Segese, Ahliakposisi, Nakomkope, Amartey Kone, Koni, Alavanyo, Sege, Bonikope, Adjumanukope, Agbedrafo, Kpotsum, Ayisah, Amuyaokope, Salom, Toflokpo, Koluedor Mahem, Matsekope, Koluedor, Dogobom, Aditcherekope, Ingleshi Kenya, Caesarkope, Caesarkope Kpanya
Dimension: Governance and Institutional Development			
55.	Inefficient and unreliable delivery of basic services	Strengthen the skills and performance of assembly members	District wide
56.	Insufficient engagement of citizens in local development processes	Promote cross-sectoral collaboration and joint planning within the district	District wide
57.	Weak functioning of sub-district structures	Support the sub-district structures to perform statutory functions effectively	District wide
58.	Isolated Land disputes (Boundary disputes)	Resolve all boundary disputes	Taligbanya, Kasseh,

59.	- Weak partnership between the government and private sectors	Organize periodic engagement sessions between government and private sector stakeholders	District wide
60.	- Increasing robbery and general insecurity	-Job creation -More police patrol -Police post -Provide more street lights -Provide adequate police personnel	Ingleshi Kenya, Koluedor
61.	- Low awareness of civic rights and responsibilities - Limited efforts to raise public awareness on civic responsibilities and rights	-Implement civic education initiatives to raise awareness of rights and duties - Promote community-based approaches to security and law enforcement	District wide
62.	- Poor citizen involvement in awareness and information-sharing activities - Poor public awareness of government policies and development programmes	-Enhance information-sharing methods to clarify government development efforts - Promote effective utilization of digital media for public engagement	District wide

Source: Community Action Plans (Sege and Anyamam Area Councils) 2026-2029

CHAPTER THREE

KEY DEVELOPMENT PRIORITIES

3.0: Introduction

This chapter presents the prioritized development issues that will serve as the basis for selecting the development focus of the District for the 2026–2029 planning period.

3.1: Key Development Priorities

A careful analysis of the profile and a reflection on past development strategies revealed that several development gaps continue to persist and widen inequalities among the citizenry. To ensure a transparent, objective, and evidence-based prioritization of the identified development issues, the **pairwise ranking method** was applied. Under this approach, each development issue was systematically compared with all others in pairs, using the agreed-upon prioritization criteria. During stakeholder consultations, participants—comprising representatives from the Assembly, decentralized departments, traditional authorities, civil society organizations, and community leaders—collectively assessed each pair to determine which issue warranted higher priority based on its severity, expected benefits, and potential impact on the district’s overall development. The frequency with which an issue was preferred over others was recorded and converted into a cumulative score. These cumulative scores were then used to establish a ranked order of priority issues, thereby providing a clear and participatory basis for selecting key development focus areas for the 2026–2029 planning period. Factors considered in prioritizing the identified development issues include:

1. Severity and diversity of the problem and intended benefits (social, economic, environmental, etc.) of addressing it.
2. Significant multiplier effect on economic efficiency, e.g., attraction of investors, job creation, increases in incomes and growth.
3. Significant linkage to meeting basic human needs and rights.
4. Significant multiplier effects in the sustainable spatial development of designated spaces or corridors.
5. Opportunities for addressing key cross-cutting development themes such as;
 - a) marginalized and vulnerable groups.
 - b) gender equality and equity with respect to practical and strategic needs and interests.
 - c) environmental concerns including climate, biodiversity, disaster risk reduction, etc.

A total of 46 communities in the Ada West District were visited. These communities were met based on the 15 Electoral Areas in the District. Engagements were also held at the Area Council levels up to the District Level. Representatives of the various communities were made up of Opinion Leaders, Unit Committee Members, Traditional Authorities, School and institution Authorities among many others leaders of each community. Issues were identified by the Community Leaders after introducing them to the purpose and benefit of the Plan and the need for them to identify issues confronting them. Emphasis were made on the need to not to solely depend on the District Assembly but also CSOs and NGOs and even the Communities themselves taking up the challenge to resolve some of these issues. Identified issues were ranked side by side and put to a vote for should be considered as their topmost priority up to the least prioritized.

These prioritized development issues are listed under the four dimensions in the order of priority in Table 3.1

Table 3.1 Prioritized development issues

S/N	Development Issues	Development Dimensions	Score	Rank
1.	Persistent revenue shortfalls are due to existing leakages, loopholes, and weak financial controls	Economic Development	13	7 th
2.	Inadequate entrepreneurship skills in the youth population	Economic Development	14	4 th
3.	Inadequate financing opportunities for MSMEs	Economic Development	12	10 th
4.	High post-harvest losses	Economic Development	13	5 th
5.	Low interest in agriculture among the youth	Economic Development	19	3 rd
6.	Inadequate modern Markets	Economic Development	19	2 nd
7.	Crop destruction by stray animals	Economic Development	3	31 st
8.	Inadequate fishing tools	Economic Development	4	26 th
9.	Inadequate availability of essential healthcare services and facilities	Social Development	10	13 th
10	Deteriorating structures of existing Health Facility	Social Development	11	11 th
11	High incidence of HIV and AIDS among young people	Social Development	13	6 th
12	High Teenage pregnancy	Social Development	12	9 th
13	Deteriorated school building and inadequate school infrastructure	Social Development	12	8 th
14	Inadequate teaching and learning materials	Social Development	11	12 th

15	Limited or Inadequate Extension of Water	Social Development	9	14 th
16	Poor solid and liquid waste management	Social Development	8	17 th
17	High level of Open Defecation	Social Development	4	25 th
18	Choked Drains	Social Development	5	22 nd
19	Air and noise pollution	Social Development	3	29 th
20	Incidence of child labour and Child Abuse	Social Development	3	30 th
21	Low participation of women in political and public decision-making	Social Development	9	15 th
22	Inadequate and limited coverage of social protection programmes for vulnerable groups	Social Development	6	20 th
23	Limited job opportunities	Social Development	3	33 rd
24	Poor access to roads and road network	Environment and Human Settlement Development	30	1 st
25	High incidence of road accidents involving children crossing major roads	Environment and Human Settlement Development	2	34 th
26	Poor street lighting	Environment and Human Settlement Development	2	35 th
27	Inadequate drainage system and drainage network	Environment and Human Settlement Development	3	27 th
28	Poorly planned residential areas	Environment and Human Settlement Development	3	28 th
29	Lack of designated lorry park for safe and efficient loading of perishable goods like tomatoes	Environment and Human Settlement Development	5	21 st
30	Persistent occurrences of seasonal flooding and fire incidents	Environment and Human Settlement Development	2	37 th
31	No proper street naming	Environment and Human Settlement Development	1	38 th
32	Inadequate Electricity coverage	Environment and Human Settlement Development	8	16 th
33	Inefficient and unreliable delivery of basic services	Governance and Institutional Development	5	24 th
34	Insufficient engagement of citizens in local development processes	Governance and Institutional Development	5	23 rd
35	Weak functioning of sub-district structures	Governance and Institutional Development	7	19 th
36	Boundary disputes	Governance and Institutional Development	1	40 th
37	Weak partnership between the government and private sectors	Governance and Institutional Development	8	18 th
38	Increasing robbery and general insecurity	Governance and Institutional Development	1	39 th

39	Low awareness of civic rights and responsibilities	Governance and Institutional Development	2	36th
40	Poor citizen involvement in awareness and information-sharing activities	Governance and Institutional Development	3	32nd

CHAPTER FOUR

DEVELOPMENT GOALS, OBJECTIVES, STRATEGIES AND PROGRAMMES

4.0: Introduction:

This chapter outlines the development goals and objectives linked to the National Development Plan Framework, as well as the strategies and programmes.

4.1: Formulation of Development Goals, Objectives and Strategies

The development focus of the Ada West District Assembly within the planning period is the expansion of access to infrastructure. This includes the construction of markets and health facilities, maintenance of schools, provision of drains, potable water, and streetlights. This priority stems from the lack of adequate infrastructure to serve the ever-increasing population in the District, driven by its commercial nature and ability to attract new residents. Waste management, for instance, remains a major challenge. Furthermore, improving infrastructure such as ensuring access to 24-hour markets, health, and education facilities will enhance community well-being and ultimately create jobs, thereby raising the standard of living for residents. Better facilities will also increase physical access to an enabling environment for businesses to grow, further boosting job creation.

In pursuit of the above, the overall goal of the 2026–2029 Medium-Term Development Plan is to improve the general living standards of the people through the concerted efforts of all stakeholders, by creating an enabling environment for the growth and development of a private sector-led economy.

Beyond this overall goal, there are specific sector goals, focus areas, objectives, and strategies outlined under each thematic area, as illustrated in the following paragraphs.

4.2 Development Goals, Objectives, Strategies and Programmes linked to national objectives

Economic Development Dimension

The district's economic agenda focuses on creating a robust and diversified local economy driven by agriculture, industry, tourism, and trade. Key priorities include improving revenue performance through strengthened financial systems and diversified IGF sources, and promoting agro-industrial growth by enhancing access to farm inputs, mechanization, irrigation, and post-harvest facilities. Efforts will be made to attract youth into agribusiness, expand extension services, and improve

access to credit for farmers and MSMEs. Modern markets will be constructed to boost trade, while the fisheries and tourism sectors will be developed through infrastructure improvement and private investment. These interventions align with national goals of economic transformation, job creation, and private sector development (SDG 8 & 17).

Social Development Dimension

Social development priorities aim to ensure inclusive access to quality education, healthcare, water, sanitation, and social protection. The Assembly will rehabilitate and expand educational infrastructure, improve teaching quality, and introduce e-learning and library services. In health, emphasis will be placed on universal health coverage, maternal and child health, and disease prevention through CHPS expansion and public health education.

Access to safe water and sanitation will increase through improved systems, by-law enforcement, and waste management interventions. The district will also strengthen social protection for vulnerable groups, promote gender equality, and expand youth employment and skills training programmes. These actions support SDGs 3, 4, 5, 6, and 10.

Environment, Infrastructure, and Human Settlement Development

This dimension seeks to promote a sustainable, resilient, and well-planned environment. Key priorities include regulating sand winning and deforestation, promoting climate adaptation, and improving road and drainage infrastructure.

Electricity coverage will be extended to reach 100%, while spatial plans will guide sustainable land use and reduce encroachment. Flood control, asset maintenance, and settlement planning will also be strengthened to enhance environmental resilience and service delivery (SDGs 11 & 13).

Governance, Corruption, and Public Accountability

Governance interventions aim to build accountable, transparent, and participatory institutions. The district will strengthen citizen participation, enhance security infrastructure, and resolve chieftaincy and boundary disputes to maintain peace and cohesion.

Institutional capacity for planning, monitoring, and coordination will be improved, ensuring that all departmental and NGO activities align with the DMTDP. Collaboration with CSOs and private actors will be deepened to enhance transparency and service delivery (SDG 16).

Details of the Development Goals, Objectives, Strategies and Programmes linked to national objectives are provided in **Annex 3**.

4.3: Assessment of goal compatibility using goal compatibility matrix

The goal compatibility matrix reveals a strong interconnection among the goals of the Medium-Term Development Plan (MTDP). The high compatibility across most goals indicates strategic alignment that supports integrated development. The matrix highlights that achieving one goal often contributes to the success of others, thereby promoting efficiency in resource allocation and maximizing development impact. However, potential trade-offs particularly between economic development and environmental sustainability must be addressed through well-informed policies. Overall, the high degree of synergy increases the prospects for holistic and sustainable development in the District. The details are presented in Table 4.1 below:

Table 4.1: Goal Compatibility Matrix

Goals	Develop a robust and sustainable District economy	Promote equal access to opportunities across the District	Ensure environmental protection and the development of a sustainable, resilient built environment	Incorporate emergency readiness into the District's development plans to effectively respond to both internal and external risks	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation
Develop a robust and sustainable District economy		High	Medium	Medium	High
Promote equal access to opportunities across the District	High		Medium	Medium	High
Ensure environmental protection and the development of a sustainable, resilient built environment	Medium	Medium		High	Medium
Incorporate emergency readiness into the District's development plans to effectively respond to both internal and external risks	Medium	Medium	High		High
Promote a stable, cohesive, and secure society supported	High	High	Medium	High	

by strong institutions for effective plan implementation					
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Source: DPCU construct, 2025

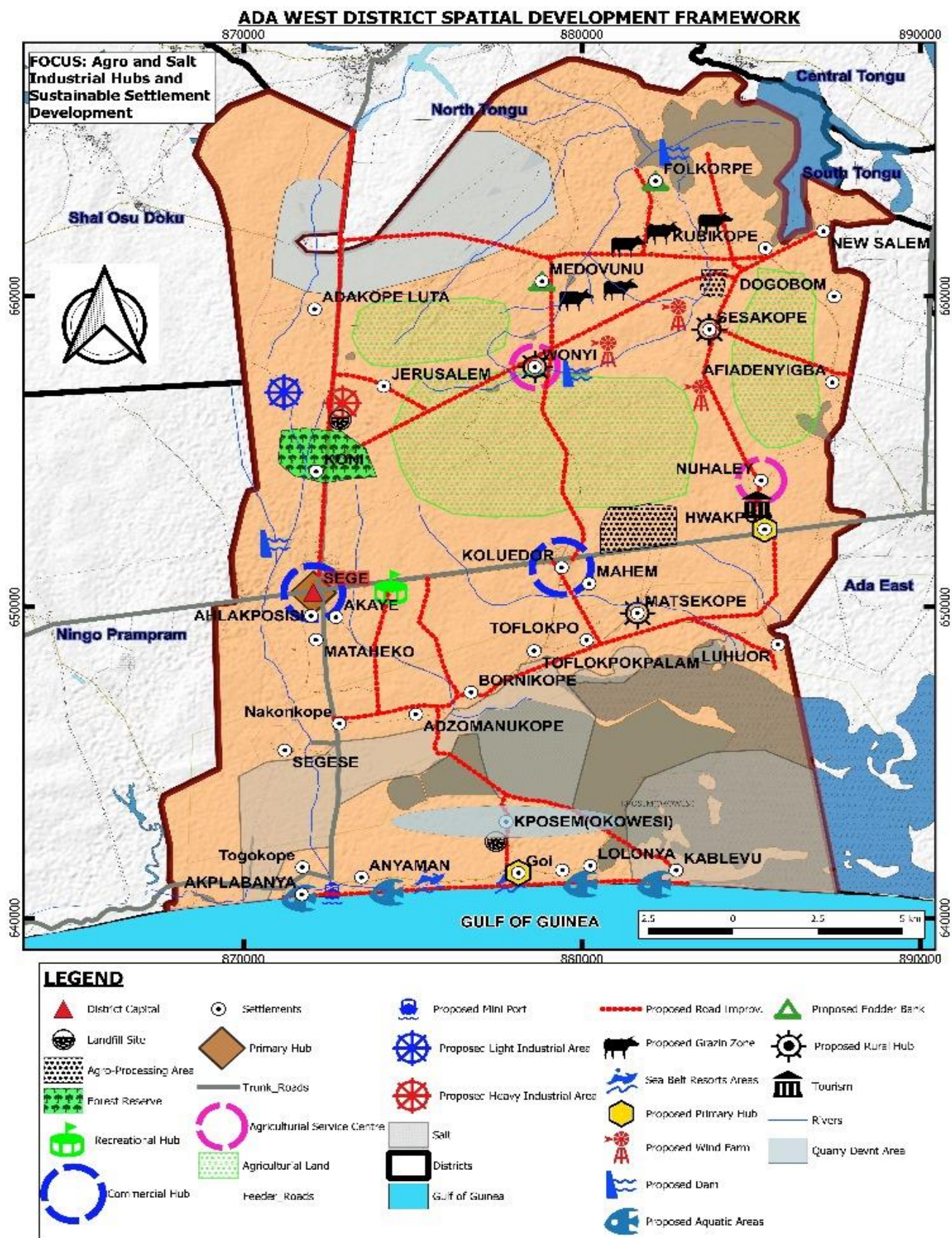
4.4 Land Use Analysis and Spatial Planning Situation

The Ada West District Spatial Development Framework (SDF) provides a spatial guide for directing development activities and investments across the district. The spatial vision focuses on the creation of Agro and Salt Industrial Hubs and the promotion of sustainable settlement development to accelerate economic transformation and spatial equity. The framework identifies Sege as the primary growth and service centre, serving as the administrative, commercial, and institutional hub of the district. Secondary settlements such as Koluedor, Akaye, and Mahem are designated as service nodes to support trade, processing, and logistics functions, while smaller settlements including Dogobom, Matsekope, and Bornikope are planned for basic service expansion to enhance rural–urban linkages.

Spatially, the district’s economic development is anchored on agro-industrial and salt-based corridors. Key industrial zones are proposed around Hwakpo–Nuhale and Sege–Akaye, with agro-processing, salt production, and light industrial activities serving as major employment drivers. Along the coastal belt (Anyaman, Lolonya, Goi, and Akplabanya), salt extraction and related processing industries are prioritized to leverage the district’s comparative advantage and create export opportunities. To support these economic functions, the framework proposes significant road improvement and connectivity projects, particularly along the Sege–Koluedor–Matsekope–Luhur and Dogobom–Rubkope–Medoyunu corridors. Proposed mini-ports, dams, and irrigation facilities aim to strengthen agricultural productivity, transportation, and aquaculture.

Environmental sustainability remains central to the spatial strategy. Agricultural lands, forest reserves, and flood-prone areas have been delineated for protection and controlled development. The plan also highlights opportunities for renewable energy, including wind farms along the coast, and the expansion of electricity and water infrastructure to underserved communities. The figure below shows the integration of development proposals integrated with spatial plans

Figure 4.1: Integration of development proposals integrated with spatial plans



CHAPTER FIVE

COMPOSITE DEVELOPMENT PROGRAMMES

5.0: Introduction

The chapter outlined development programmes for the four-year period under various initiatives. It also presented the report of the Strategic Environmental Assessment (SEA) of the projects in the Composite Development Programme

5.1: Costing of the plan - Assumptions and methodologies used for the costing

The costing of the plan was carried out using the following methods:

- Identification of the various activities the Assembly intends to undertake within the planning period.
- Determination of the resources required to execute those activities.
- Breakdown of total resources needed into goods, works, consulting, and technical services.
- Use of the Average Price Database developed by the Public Procurement Authority for Common User Items to determine costs.
- For consultants' services, the scope of services, expected deliverables, and required expertise were identified. The rates per day and duration were determined through expert advice to arrive at the consultancy cost.
- For technical services such as maintenance, a market survey was conducted, and service providers' quotations for the required services were used.
- For procurement of works, reference was made to the Unit Cost of Infrastructure Estimator Tool, which provided credible assumptions and methodologies to generate the estimates. A market survey was also conducted within the locality where the activity was to be undertaken.

The costing was based on the following assumptions:

1. Favourable and consistent macroeconomic conditions
 - Inflation, interest, and exchange rates maintained within expected national projections.
 - Absence of significant fiscal disturbances or interruptions in national transfers.
 - Consistent funding streams: District Assemblies Common Fund (DACF), Internally Generated Funds (IGF), donor grants, and other central government transfers will be disbursed as projected.

- Price stability: Cost estimates are based on current market prices, with a 5–15% contingency for inflation or price variations over the planning period.
- 2. Efficient Procurement and Implementation
 - Assumes timely procurement and execution of activities without significant cost overruns.
- 3. Full Stakeholder Participation
 - Community involvement and stakeholder support are expected to minimize implementation delays and cost escalations.
- 4. No Major Natural or Human-Induced Disasters
 - Assumes that disasters or emergencies will not significantly divert funds from planned programmes.

5.2: Composite Development Programmes

The Composite Development Programmes express the aspirations, harmonized goals, objectives, strategies, and programmes (a framework of related projects aligned in a specific sequence to achieve intended outcomes or objectives) with set timelines, aimed at achieving the development goals for 2026–2029. These Composite Development Programmes cover the four-year planning period and are disaggregated by objectives and programmes

Table 5.1: Composite Development Programmes 2026-2029

S/ N	Development Programme	Time Frame					Cost				Programme Status		Implementation Institution/ Department	
		2026	2027	2028	2029	GOG	DACF	IGF	Donor	others	New	Ongoing	Lead	Collab
ECONOMIC DEVELOPMENT														
1	Trade, Tourism and Industrial development					0.00	160,000.00	0.00	0.00	0.00			Tourism & Culture Dept. Finance	Central Admin
2	Enhanced Revenue Mobilization and Public Financial Management Programme					0.00	0.00	1,064,000.00	0.00	0.00				Stats, Budget, ISD, HR, Procurement, Internal Audit
3	Youth Empowerment and Leadership skills programme					0.00	0.00	144,000.00	0.00	0.00			NYA	SW&CD, Agric, BAC
4	Local Economic Development					0.00	320,000.00	80,000.00	0.00	0.00			LED Committee Agric	BAC
5	Feed Ghana Programme & Youth in Agriculture					108,000.00	638,000.00	124,400.00	0.00	0.00				MoFA, NADMO, BAC, SW&CD, Agric
6	24-Hour market enhancement Programme					0.00	20,065,122.00	0.00	0.00	0.00			Works Dept.	Central Admin
	Sub- Total					108,000.00	21,183,122.00	1,412,400.00	0.00	0.00				
	SOCIAL DEVELOPMENT													
7	Environmental Health and Hygiene Promotion					0.00	13,476,052.48	1,328,000.00	0.00	0.00			EHSU	Cent. Admin
8	Safe water for all					0.00	8,026,048.8	0.00	0.00	0.00			Works Dept	EHSU
9	Health Infrastructure and Service delivery Programme					0.00	6,939,536.56	63,200.00	1,800,000.00	750,000.00			GES	Works Dept., SW&CD

S/ N	Development Programme	Time Frame				GOG	Cost				Programme Status		Implementation Institution/ Department	
		2026	2027	2028	2029		DACF	IGF	Donor	others	New	Ongoing	Lead	Collab
10	Multi-Sectoral HIV/AIDs Response Programme (MSHARP)					0.00	99,000.00	0.00	0.00	0.00			SW&CD	GHS, GES
11	Education infrastructure Improvement and Service Delivery Programme					0.00	13,798,293.64	85,984.00	0.00	5,270,000.00			GES	Works Dept., Cent. Admin, GSFP
12	Social Protection and vulnerability programme					42,800.00	0.00	24,000.00	0.00	0.00			SW&CD	Works Dept.
13	Gender empowerment and mainstreaming					31,200.00	0.00	19,200.00	0.00	0.00			SW&CD	GPS, Gender Desk, CBOs, NGOs, Hon. Assembly members, opinion leaders
14	Inclusive Disability and Rehabilitation					1,614,400.00	0.00	6,000.00	0.00	0.00			SWCDD SWCDD BRD	LMS, NHIA, CFPs, Hon. Assembly members, opinion leaders CBOs, NGOs, Hon. Assembly members, opinion leaders GHS
15	Improve and strengthen the policy and legal environment, institutions and systems					9,600.00	0.00	6,800.00	0.00	0.00				
16	Birth and Death Registration and awareness campaign					0.00	0.00	104,000.00	0.00	0.00				
17	Data Management					33,000.00	0.00	66,400.00	0.00	0.00			Stats Dept.	Central Admin.
	Sub Total					1,731,000.00	42,338,931.48	1,703,584.00	1,800,000.00	6,020,000.00				

S/ N	Development Programme	Time Frame					Cost				Programme Status		Implementation Institution/ Department	
		2026	2027	2028	2029	GOG	DACF	IGF	Donor	others	New	Ongoing	Lead	Collab
	ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT													
18	Land use planning and management					0.00	440,000.00	712,000.00		0.00			PPD	LUSPA, Works Dept.
19	Disaster mitigation preparedness and climate change resilience programme					0.00	0.00	118,000.00	2,150,000.00	0.00			NADOM	Works Dept., Forestry Comm. EHSU
20	Infrastructure Development and Asset Management Programme					0.00	0.00	200,000.00	0.00	0.00			Estate Unit	Works, Central Admin
21	Public Road safety and infrastructure development I					20,000.00	500,000.00	120,000.00	1,800,000.00	0.00			Feeder Roads	Works Dept.
22	Public Road safety and infrastructure development II					0.00	80,000.00	680,000.00	0.00	0.00			Works Dept.	Feeder Roads, ECG
	Sub Total					20,000.00	1,020,000.00	1,830,000.00	3,950,000.00	0.00				
	GOVERNANCE AND INSTITUTIONAL DEVELOPMENT													
23	Citizen Awareness and popular participation					0.00	0.00	992,180.00	0.00	0.00			Central Admin	NCCE, ISD, SW&CD, Finance
24	Governance and Public Accountability					0.00	3,573,024.40	3,958,920.00	0.00	0.00			Cent. Admin	NACAP, Procurement, Area Councils, Works Dept.
25	Public Safety enhancement Programme					0.00	200,000.00	0.00	3,700,000.00	0.00			Cent. Admin	GPS, Works Dept.
26	Planning, Participatory Monitoring and Evaluation					0.00	1,080,000.00	400,000.00	0.00	0.00			Dev't Planning	FRD, Works Depet
27	Staff capacity building					0.00	0.00	160,000.00	0.00	0.00			HR	Cent. Admin

S/ N	Development Programme	Time Frame				GOG	Cost				Programme Status		Implementation Institution/ Department	
		2026	2027	2028	2029		DACF	IGF	Donor	others	New	Ongoing	Lead	Collab
28	Civic Education and Governance					0.00	0.00	160,000.00	0.00	0.00			NCCE	ISD, GES, GHS
	Sub Total					0.00	4,853,024.40	5,671,100.00	3,700,000.00	0.00				
	GRAND TOTAL					1,859,000.00	69,395,077.88	10,617,084.00	9,450,000.00	6,020,000.00				

Table 5.2: Programme Financing 2026-2029

Development Programme	Programme Cost (A)	Expected Revenue and sources of Funding							Total Budget (B)	Gap (C)=(B-A)
		GoG	IGF	DACF	DACF-RFG	ABFA	DPs	Others		
DIMENSION: ECONOMIC DEVELOPMENT										
Trade, Tourism and Industrial development	160,000.00	0.00	0.00	160,000.00	0.00	0.00	0.00	0.00	160,000.00	0.00
Enhanced Revenue Mobilization and Public Financial Management Programme	1,064,000.00	0.00	1,064,000.00	0.00	0.00	0.00	0.00	0.00	1,064,000.00	0.00
Youth Empowerment and Leadership skills programme	144,000.00	0.00	144,000.00	0.00	0.00	0.00	0.00	0.00	144,000.00	0.00
Local Economic Development	400,000.00	0.00	80,000.00	320,000.00	0.00	0.00	0.00	0.00	400,000.00	0.00
Feed Ghana Programme & Youth in Agriculture	870,400.00	108,000.00	124,400.00	638,000.00	0.00	0.00	0.00	0.00	870,400.00	0.00
24-Hour market enhancement Programme	20,065,122.00	0.00	0.00	20,065,122.00	0.00	0.00	0.00	0.00	20,065,122.00	0.00
Sub Total	22,703,522.00	108,000.00	1,412,400.00	21,183,122.00	0.00	0.00	0.00	0.00	22,703,522.00	0.00
DIMENSION: SOCIAL DEVELOPMENT										

Development Programme	Programme Cost (A)	Expected Revenue and sources of Funding							Total Budget (B)	Gap (C)=(B-A)
		GoG	IGF	DACF	DACF-RFG	ABFA	DPs	Others		
Environmental Health and Hygiene Promotion	14,804,052.48	0.00	1,328,000.00	13,476,052.48	0.00	0.00	0.00	0.00	14,804,052.48	0.00
Safe water for all	8,026,048.8	0.00	0.00	8,026,048.8	0.00	0.00	0.00	0.00	8,026,048.8	0.00
Health Infrastructure and Service delivery Programme	9,552,736.56	0.00	63,200.00	6,939,536.56	750,000.00	0.00	0.00	1,800,000.00	7,752,736.56	(1,800,000.00)
Multi-Sectoral HIV/AIDs Response Programme (MSHARP)	99,000.00	0.00	0.00	99,000.00	0.00	0.00	0.00	0.00	99,000.00	0.00
Education infrastructure Improvement and Service Delivery Programme	19,154,277.64	0.00	85,984.00	13,798,293.64	5,270,000.00	0.00	0.00	0.00	19,154,277.64	0.00
Social Protection and vulnerability programme	66,800.00	42,800.00	24,000.00	0.00	0.00	0.00	0.00	0.00	66,800.00	0.00
Gender empowerment and mainstreaming	50,400.00	31,200.00	19,200.00	0.00	0.00	0.00	0.00	0.00	50,400.00	0.00
Inclusive Disability and Rehabilitation	1,620,400.00	1,614,400.00	6,000.00	0.00	0.00	0.00	0.00	0.00	1,620,400.00	0.00
Improve and strengthen the policy and legal environment, institutions and systems	16,400.00	9,600.00	6,800.00	0.00	0.00	0.00	0.00	0.00	16,400.00	0.00
Birth and Death Registration and awareness campaign	104,000.00	0.00	104,000.00	0.00	0.00	0.00	0.00	0.00	104,000.00	0.00
Data Management	99,400.00	33,000.00	66,400.00	0.00	0.00	0.00	0.00	0.00	99,400.00	0.00
Sub Total	53,593,515.48	1,731,000.00	1,703,584.00	42,338,931.48	6,020,000.00	0.00	0.00	1,800,000.00	51,793,515.48	(1,800,000.00)
DIMENSION: ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT										
Land use planning and management	1,152,000.00	0.00	712,000.00	440,000.00	0.00	0.00	0.00	0.00	1,152,000.00	0.00
Disaster mitigation preparedness and climate change resilience programme	2,268,000.00	0.00	118,000.00	0.00	0.00	0.00	0.00	2,150,000.00	118,000.00	(2,150,000.00)

Development Programme	Programme Cost (A)	Expected Revenue and sources of Funding							Total Budget (B)	Gap (C)=(B-A)
		GoG	IGF	DACF	DACF-RFG	ABFA	DPs	Others		
Infrastructure Development and Asset Management Programme	200,000.00	0.00	200,000.00	0.00	0.00	0.00	0.00	0.00	200,000.00	0.00
Public Road safety and infrastructure development I	2,440,000.00	20,000.00	120,000.00	500,000.00	0.00	0.00	0.00	1,800,000.00	640,000.00	(18,00,000.00)
Public Road safety and infrastructure development II	760,000.00	0.00	680,000.00	80,000.00	0.00	0.00	0.00	0.00	760,000.00	0.00
Sub Total	6,820,000.00	20,000.00	1,830,000.00	1,020,000.00	0.00	0.00	0.00	3,950,000.00	2,870,000.00	(3,950,000.00)
DIMENSION: GOVERNANCE AND INSTITUTIONAL DEVELOPMENT										
Citizen Awareness and popular participation	992,180.00	0.00	992,180.00	0.00	0.00	0.00	0.00	0.00	992,180.00	0.00
Governance and Public Accountability	7,531,944.40	0.00	3,958,920.00	3,573,024.40	0.00	0.00	0.00	0.00	7,531,944.40	0.00
Public Safety enhancement Programme	200,000.00	0.00	0.00	200,000.00	0.00	0.00	0.00	3,700,000.00	200,000.00	(3,700,000.00)
Planning, Participatory Monitoring and Evaluation	1,480,000.00	0.00	400,000.00	1,080,000.00	0.00	0.00	0.00	0.00	1,480,000.00	0.00
Staff capacity building	160,000.00	0.00	160,000.00	0.00	0.00	0.00	0.00	0.00	160,000.00	0.00
Civic Education and Governance	160,000.00	0.00	160,000.00	0.00	0.00	0.00	0.00	0.00	160,000.00	0.00
Sub Total	14,224,124.40	0.00	5,671,100.00	4,853,024.40	0.00	0.00	0.00	3,700,000.00	10,524,124.40	(3,700,000.00)
GRAND TOTAL	97,341,161.88	1,859,000.00	10,617,084.00	69,395,077.88	6,020,000.00	0.00	0.00	9,450,000.00	87,891,161.88	(9,450,000.00)

5.3: Asset Maintenance and Management For 2026-2029

During the 2026–2029 planning period, the Assembly will prioritize the effective maintenance and management of existing public assets to ensure their sustainability, optimal functionality, and value for money. The focus will be on routine and corrective maintenance of key infrastructure and operational assets across the District. School buildings across the District will undergo regular repair and maintenance to provide safe and conducive learning environments. Office buildings, including the Central Administration block at Sege, will be maintained to support efficient public service delivery. Residential accommodation for staff and teachers will also be maintained district-wide to improve staff welfare and retention.

Health facilities within the District will receive routine and corrective maintenance to ensure continuous delivery of quality healthcare services. Market infrastructure, particularly at Sege, will be maintained to enhance trading activities and improve sanitation and safety conditions. In addition, the Assembly will undertake regular servicing and repairs of official vehicles and motorbikes to support effective supervision, monitoring, and service delivery. Office equipment, including ICT and administrative tools, will be routinely serviced and replaced where necessary to improve institutional efficiency. Maintenance activities will be implemented annually throughout the planning period, beginning in January and ending in December of each year. An estimated total amount of GHS 468,205.00 will be allocated annually for asset maintenance during the planning period. The Central Administration, in collaboration with the Works Department and relevant user departments, will be responsible for implementing and monitoring all maintenance activities. An updated asset register and routine inspections will be used to track asset conditions and guide timely interventions.

Through this structured asset maintenance and management approach, the Assembly seeks to extend the lifespan of public assets, reduce replacement costs, and ensure sustained service delivery throughout the 2026–2029 Medium-Term Development Plan period. These asset maintenance and management cover the four-year planning period.

Table 5.3 Asset Maintenance and Management For 2026-2029**ASSET MAINTENANCE PROGRAMME 2026**

Type of Infrastructure/Assets	Type of Maintenance	Schedule of Maintenance		Estimated cost of maintenance	Location	Responsibility
		Start date	End Date			
School Buildings	Repair and maintenance	01/01/2026	31/12/2026	55,000.00	District wide	Central Admin /Works
Office Buildings	Repair and maintenance	01/01/2026	31/12/2026	105,000.00	Sege	Central Admin /Works
Residential buildings (staff and teachers' bungalow)	Repair and maintenance	01/01/2026	31/12/2026	100,000.00	District wide	Central Admin /Works
Health Facilities	Repair and maintenance	01/01/2026	31/12/2026	50,000.00	District wide	Central Admin /Works
Market	Repair and maintenance	01/01/2026	31/12/2026	23,000.00	Sege	Central Admin /Works
Vehicles/ motorbikes	Repair and maintenance	01/01/2026	31/12/2026	55,000.00	Sege	Central Admin
Office equipment	Repair and maintenance	01/01/2026	31/12/2026	80,205.00	Sege	Central Admin
Total				468,205.00		

ASSET MAINTENANCE PROGRAMME - 2027

Type of Infrastructure/Assets	Type of Maintenance	Schedule of Maintenance		Estimated cost of maintenance	Location	Responsibility
		Start date	End Date			
School Buildings	Repair and maintenance	01/01/2027	31/12/2027	60,500.00	District wide	Central Admin /Works
Office Buildings	Repair and maintenance	01/01/2027	31/12/2027	115,500.00	Sege	Central Admin /Works

Residential buildings (staff and teacher's bungalows)	Repair and maintenance	01/01/2027	31/12/2027	110,000.00	District wide	Central Admin /Works
Health Facilities	Repair and maintenance	01/01/2027	31/12/2027	55,000.00	District wide	Central Admin /Works
Market	Repair and maintenance	01/01/2027	31/12/2027	25,300.00	Sege	Central Admin /Works
Vehicles/motorbikes	Repair and maintenance	01/01/2027	31/12/2027	60,500.00	Sege	Central Admin
Office equipment	Repair and maintenance	01/01/2027	31/12/2027	88,225.00	Sege	Central Admin
Total				515,025.00		

ASSET MAINTENANCE PROGRAMME - 2028

Type of Infrastructure/Assets	Type of Maintenance	Schedule of Maintenance		Estimated cost of maintenance	Location	Responsibility
		Start date	End Date			
School Buildings	Repair and maintenance	01/01/2028	31/12/2028	66,550.00	District wide	Central Admin /Works
Office Buildings	Repair and maintenance	01/01/2028	31/12/2028	127,050.00	Sege	Central Admin /Works
Residential buildings (staff and teacher's bungalows)	Repair and maintenance	01/01/2028	31/12/2028	121,000.00	District wide	Central Admin /Works
Health Facilities	Repair and maintenance	01/01/2028	31/12/2028	60,500.00	District wide	Central Admin /Works
Market	Repair and maintenance	01/01/2028	31/12/2028	27,830.00	Sege	Central Admin /Works
Vehicles/motorbikes	Repair and maintenance	01/01/2028	31/12/2028	66,550.00	Sege	Central Admin
Office equipment	Repair and maintenance	01/01/2028	31/12/2028	97,047.50	Sege	Central Admin

Total				566,527.00		
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ASSET MAINTENANCE PROGRAMME - 2029

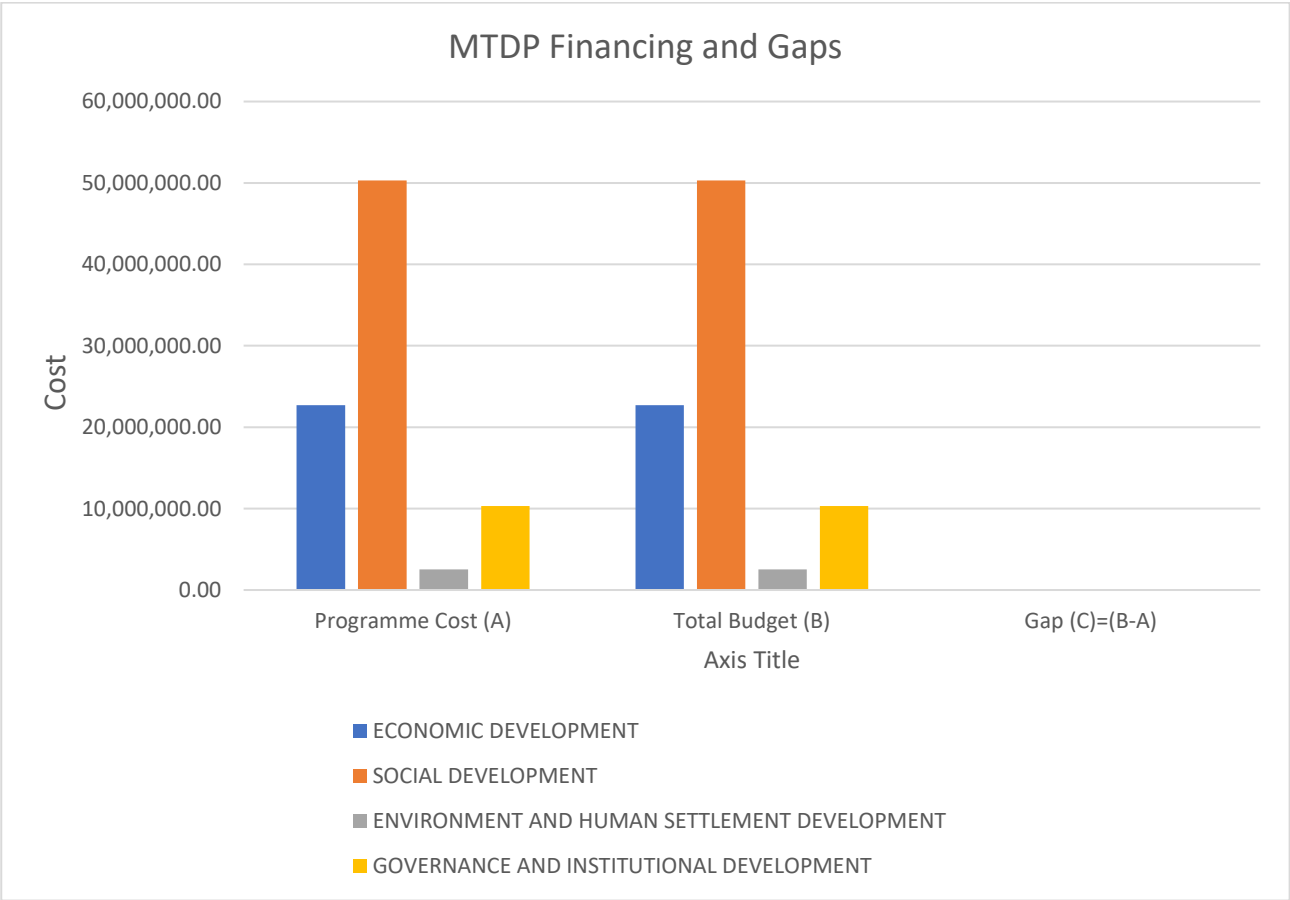
Type of Infrastructure/Assets	Type of Maintenance	Schedule of Maintenance		Estimated cost of maintenance	Location	Responsibility
		Start date	End Date			
School Buildings	Repair and maintenance	01/01/2029	31/12/2029	73,205.00	District wide	Central Admin /Works
Office Buildings	Repair and maintenance	01/01/2029	31/12/2029	139,755.00	Sege	Central Admin /Works
Residential buildings (staff and teacher's bungalows)	Repair and maintenance	01/01/2029	31/12/2029	133,100.00	District wide	Central Admin /Works
Health Facilities	Repair and maintenance	01/01/2029	31/12/2029	66,550.00	District wide	Central Admin /Works
Market	Repair and maintenance	01/01/2029	31/12/2029	30,613.00	Sege	Central Admin /Works
Vehicles/motorbikes	Repair and maintenance	01/01/2029	31/12/2029	73,205.00	Sege	Central Admin
Office equipment	Repair and maintenance	01/01/2029	31/12/2029	106,752.25	Sege	Central Admin
Total				623,180.25		

5.4: Programme Financing and Revenue Generation Measures

The Medium-Term Development Plan (MTDP) for the period 2026–2029 is projected to cost **GH¢ 86.39 million**, fully financed through DACF, IGF, GoG, and DACF–RFG allocations, leaving **no funding shortfall**. The Social Development dimension commands the highest share of the budget (59%), prioritizing initiatives in education, health, potable water, sanitation, and social welfare. In contrast, the Environment and Human Settlement dimension receives the least allocation (3%), indicating limited investment in environmental sustainability and climate adaptation measures.

Given the exclusive dependence on DACF and IGF, and the absence of contributions from development partners or the private sector, there is an urgent need to broaden the revenue base. The proposed financing approach emphasizes diversifying income streams, engaging donors, fostering public–private partnerships, and adopting performance-based budgeting to ensure financial resilience and successful programme delivery. Figure 5.1 illustrates the distribution of programme costs, available funding, and any financing gaps.

Figure 5.1: A bar graph MTDP financing and gaps



5.5: Strategic Environmental Assessment of formulated programmes

All proposed programmes were assessed using the Strategic Environmental Assessment (SEA) Tool, which provides a comprehensive framework for evaluating their environmental, social, economic, and governance implications. The assessment also identified measures to mitigate potential negative effects. Subsequently, the Sustainability Assessment Tool was applied to deliver both visual and quantitative analyses, rating each activity on a scale of 0 to 5 to indicate whether it supports, is neutral towards, or conflicts with sustainability goals.

Table 5.4: Scale of Sustainability Test

Scale	0	1	2	3	4	5
Effects	Not Relevant	Works Strongly against the aim	Works against the aim	On balance or has neutral effect on the aim	Supports the aim	Strongly supports the aim
Colour	Red	Yellow	Blue	Voilet	Green	White

Of the twenty-nine (29) programmes assessed through the Strategic Environmental Assessment (SEA), three (3) were identified as being in conflict with environmental objectives and therefore require targeted mitigation measures to address their impacts. To ensure environmentally sound implementation and promote long-term sustainability, the few negative impacts revealed by the Sustainability Test must be adequately addressed. In general, all construction-related activities demonstrated adverse effects on nearly every component of the Natural Resources category, as well as on one aspect of the Social and Cultural Conditions category. More specifically, these activities were found to negatively affect degraded land, energy resources, pollution levels, raw material use, and rivers/water bodies — all of which fall under the Natural Resources domain. Consequently, it is recommended that every project undertaken within the District be subjected to SEA screening to ensure alignment with sustainability goals.

Although none of the proposed projects will be located within designated conservation areas, the fact that most will be sited near existing built-up environments means some vegetation clearance will occur. To minimise land degradation at project sites, proper landscaping should be incorporated into project design and implementation. The main raw materials required — sand, gravel, and timber — will be sourced from local communities. This practice has the potential to impact the natural resource base of these communities. To reduce such effects, the Assembly should require contractors to sign binding agreements to reclaim or restore any lands from which borrow pits are created. For timber products, particularly boards, a reuse policy should be encouraged to promote material efficiency.

Overall, the evaluation of project performance against key environmental pillars indicates that most activities are highly favourable in environmental terms and are therefore considered sustainable, particularly in the domain of water supply and provision. Comprehensive details of the SEA findings are provided in **Annex 3**.

CHAPTER SIX

ANNUAL ACTION PLANS

6.0: Introduction

The 2026–2029 Action Plans constitute a detailed outline of actions particularly projects, activities, and investments to be executed by both the public and private sectors each year. The Action Plans, along with their corresponding financial plans, were derived from the Programme of Action (2026–2029).

6.1: Annual Action Plans 2026 -2029

The AAPs serve as the operational framework for implementing prioritized programmes and projects within the planning period, in line with national development priorities and the aspirations of the Ada West District Assembly.

Each year's plan outlines specific activities to be undertaken, responsible institutions, implementation timelines, indicative budgets, and potential funding sources. The prioritization of activities is based on urgency, resource availability, community needs, and alignment with the Assembly's development focus areas.

The Annual Action Plans also provide a basis for performance monitoring, resource mobilization, and coordination among departments, stakeholders, and development partners. This chapter ensures that the long-term vision of the MTDP is translated into realistic, measurable, and time-bound actions that address the Municipality's developmental challenges and harness its opportunities. The details are provided in **Annexes 3–6**.

6.2: Administrative, Institutional and Legal Arrangements

Analysis of the District and sub-District structures revealed weaknesses in the administrative machinery and institutional frameworks of the District, which are seen to have an adverse effect on the delivery capacity of the institutions responsible for implementing the plan. Significant weaknesses were identified in the District Assembly and its departments, the private sector, and the collaborative efforts of socio-political organisations (including NGOs).

This section of the implementation focuses on the interventions required to enhance administrative efficiency and productivity across all sectors of the local economy, and, more broadly, to improve administrative capacity and cost-effective coordination among all departments and sections of society.

The following institutions will be expected to deliver on their mandates to ensure the successful achievement of the goals and objectives of the Medium-Term Development Plan.

6.3: Implementation Strategies

The District Planning Coordinating Unit (DPCU), in collaboration with the relevant sector departments and bodies, shall develop comprehensive and participatory implementation work plans. To ensure the effective and efficient execution of the programmes and projects outlined in the 2026–2029 MTDP, the following strategic approaches will be adopted:

1. Enhancing Institutional Effectiveness

- ✓ Enhance the technical expertise and operational capabilities of departments and units to ensure effective delivery of results.
- ✓ Offer continuous training, adequate logistical support, and modern digital solutions to strengthen service delivery and facilitate efficient project execution.
- ✓ Form and maintain active inter-sectoral working groups to foster improved coordination, collaboration, and accountability across departments

2. Enhancing Revenue Generation and Funding

- ✓ Increase Internally Generated Funds (IGF) by implementing revenue automation systems, conducting comprehensive ratepayer education, and expanding the local tax base.
- ✓ Foster strategic partnerships with private sector actors, NGOs, and donor agencies to supplement government funding and enhance project financing.
- ✓ Guarantee the timely, transparent, and accountable use of the District Assemblies Common Fund (DACF) and other statutory transfers to maximize impact.

3. Participatory Planning and Engagement

- ✓ Engage community members, traditional leaders, civil society organizations (CSOs), and private sector actors in the planning, implementation, and monitoring of development initiatives.
- ✓ Advance bottom-up development approaches by establishing structured feedback mechanisms between citizens and the Assembly.
- ✓ Provide regular progress updates and gather stakeholder input through town hall meetings, community forums, and digital communication platforms.

4. Monitoring, Evaluation and Reporting (MER)

- ✓ Develop and apply an M&E Plan to track performance indicators, outputs, and outcomes.

- ✓ Conduct quarterly and annual performance reviews to inform decision-making and re-alignment.
- ✓ Use data dashboards and GIS mapping to visualize progress and challenges.

5. *Mainstreaming Cross-Cutting Themes*

- ✓ Integrate gender equality, disability inclusion, climate change adaptation, disaster risk reduction, and youth employment priorities into all programmes and projects.
- ✓ Apply Strategic Environmental Assessment (SEA) and Gender Equality and Social Inclusion (GESI) frameworks throughout the implementation process to ensure inclusivity and sustainability.

6. *Alignment with Policy Frameworks*

- ✓ Align all interventions with key national policy frameworks, including Ghana Vision 2057, Agenda for Jobs II, and the Coordinated Programme for Economic and Social Development Policies (CPESDP).
- ✓ Adhere to NDPC guidelines and applicable regulatory standards in all stages of programme and project implementation.

7. *Adaptive Planning and Risk Preparedness*

- ✓ Assess and anticipate potential implementation risks—such as funding shortfalls, political transitions, and natural disasters—and develop targeted mitigation strategies.
- ✓ Adopt a flexible and adaptive planning approach to effectively respond to evolving socio-economic and environmental conditions.

CHAPTER SEVEN

MONITORING AND EVALUATION ARRANGEMENTS

7.0: Introduction

Monitoring and Evaluation (M&E) is a critical component of the Medium-Term Development Plan (MTDP) 2026–2029. It establishes a systematic framework for tracking progress, assessing performance, and ensuring transparency and accountability in the implementation of programmes and projects.

The M&E process will provide timely and reliable information to guide decision-making, improve resource allocation, and enhance programme effectiveness. It will also ensure that interventions remain aligned with national development priorities and the strategic objectives of the Assembly. This chapter outlines the institutional arrangements, methodologies, tools, strategies, and key outcome indicators that will be employed to measure the relevance, efficiency, effectiveness, sustainability, and overall impact of the MTDP.

7.1: Stakeholder Analysis

Effective implementation of the Medium-Term Development Plan (MTDP) 2026–2029 relies heavily on the active involvement, collaboration, and commitment of key stakeholders across all sectors. To facilitate this, a stakeholder analysis was undertaken to identify their respective roles, interests, levels of influence, and the most appropriate engagement strategies. This process ensures inclusive participation, fosters shared responsibility, and strengthens ownership of development outcomes throughout the plan period.

The analysis categorizes stakeholders into internal and external groups, comprising government institutions, civil society organizations, traditional authorities, development partners, the private sector, and community members. Understanding the interests, capacities, and constraints of each stakeholder group enables the Assembly to coordinate efforts effectively, align resources, manage expectations, and mitigate potential conflicts that may arise during implementation.

Table 7.1 below presents a summary of the key stakeholders, outlining their roles, specific interests, levels of influence, and proposed strategies for engagement.

Table 7.1: Stakeholder Analysis

Stakeholder	Type	Role / Responsibility	Primary Interest	Level of Influence	Proposed Engagement Strategy
District Assembly	Primary	Lead planning, coordination, and implementation of programmes and projects.	Successful delivery of development outcomes and improved district performance.	High	Direct involvement in decision-making, leadership of implementation processes, and regular review meetings.
Traditional Authorities	Secondary	Custodians of land, culture, and traditional governance systems.	Preservation of cultural heritage and effective land-use management.	Medium	Structured consultations, participatory planning sessions, and inclusion in land-use decision-making processes.
Community Members / Residents	Secondary	Beneficiaries of development interventions and providers of local knowledge.	Access to improved services, infrastructure, and livelihood opportunities.	Medium	Community sensitization, open public forums, feedback mechanisms, and participatory monitoring.
Private Sector	Primary	Investment, service provision, and innovation in development projects.	Business growth, infrastructure expansion, and a conducive investment environment.	High	Public-private partnerships (PPPs), investment promotion forums, and regular stakeholder dialogues.
NGOs / CSOs	Secondary	Advocacy, social service delivery, and capacity building.	Promotion of human rights, social inclusion, and community development.	Medium	Partnership agreements, joint project implementation, and collaborative advocacy initiatives.

Development Partners / Donors	Primary	Provision of financial and technical assistance.	Achievement of agreed results, transparency, and alignment with strategic objectives.	High	Coordinated planning sessions, periodic progress reporting, and joint monitoring missions.
Youth and Women's Groups	Secondary	Target beneficiaries, grassroots mobilizers, and advocates for inclusion.	Employment opportunities, empowerment, and active participation in governance.	Medium	Involvement in planning committees, targeted capacity building, and inclusion in project implementation.
Line Ministries & NDPC	Secondary	Policy direction, regulatory compliance, and oversight functions.	Harmonization of local development efforts with the national development agenda.	High	Formal reporting, adherence to national guidelines, and periodic review sessions.
Regional Coordinating Council (RCC)	Secondary	Supervisory oversight, capacity building, and technical backstopping.	Improved service delivery and effective municipal performance.	High	Compliance reporting, technical review missions, and joint planning meetings.
Religious Institutions	Secondary	Community mobilization and moral guidance.	Strengthening social cohesion and promoting ethical values.	Low	Engagement through community dialogue sessions and collaboration in social campaigns.
Media	Secondary	Information dissemination, advocacy, and public awareness creation.	Promotion of transparency, accountability, and public participation.	Medium	Regular press briefings, media releases, and targeted public information campaigns.

7.2: Monitoring Indicators Matrix

The Monitoring Indicators Matrix serves as a structured framework for tracking progress and assessing the performance of programmes and projects under the 2026–2029 Medium-Term Development Plan (MTDP). It specifies clearly defined indicators linked to development objectives, targets, baselines, data sources, and responsible institutions. The matrix is a central tool for ensuring that planned interventions are implemented as intended and are delivering the expected results. It provides timely evidence to guide decision-making, identify implementation gaps, and maintain alignment with both local and national development priorities.

Indicators have been selected to cover key sectors including health, education, infrastructure, governance, environment, and social protection ensuring a comprehensive assessment of development outcomes. Selection was based on relevance to MTDP objectives, feasibility of data collection, accessibility of reliable data sources, and overall validity. The Monitoring Indicators Matrix strengthens accountability, facilitates periodic reporting to the National Development Planning Commission (NDPC), and supports continuous improvement in service delivery and development impact. The full matrix is presented in **Annex 9** of this document.

7.3: Evaluation

To systematically assess the performance and results of interventions under the MTDP 2026–2029, the Assembly will implement a coordinated and results-oriented evaluation framework throughout the plan period. The evaluations will focus on generating evidence on relevance, efficiency, effectiveness, impact, and sustainability of programmes and projects, and will directly inform decision-making, resource allocation, and plan adjustments. The District Planning Coordinating Unit (DPCU) will lead all evaluation activities in collaboration with user departments, sub-district structures, traditional authorities, civil society organisations, development partners, and community representatives. Participatory methods such as stakeholder validation meetings, focus group discussions, and community feedback sessions will be used to enhance ownership, transparency, and accountability.

Baseline Evaluation

The baseline evaluation will be conducted prior to the commencement of plan implementation in 2026. The DPCU will compile and validate baseline data for all key output, outcome, and impact indicators using existing administrative records, sector performance reports, community profiling data, and targeted field assessments where gaps exist. The baseline findings will be presented and discussed at DPCU meetings, Town Hall meetings, and General Assembly sessions to ensure shared understanding of the District's development status. The validated baseline will serve as the official reference point for measuring progress and change throughout the plan period.

Mid-Term Evaluation

The mid-term evaluation will be undertaken at the midpoint of the MTDP period to assess the extent to which planned programmes and projects are on track. The Assembly will analyse implementation data, expenditure trends, and performance indicators to identify achievements, bottlenecks, and emerging risks. Review workshops will be organised with Assembly Members, Heads of Departments, sub-district structures, and other stakeholders to jointly assess progress against targets. Findings from the mid-term evaluation will be used to revise strategies, re-prioritise interventions, and reallocate resources, where necessary, to improve plan performance for the remaining period.

End-Term Evaluation

The end-term evaluation will be conducted at the end of the MTDP 2026–2029 period to assess the overall outcomes and impact of the Plan. The DPCU will compare end-line results with baseline values and planned targets to determine the level of achievement. Lessons learned, good practices, and implementation challenges will be documented through stakeholder review forums and sector debriefing sessions. The results of the end-term evaluation will inform the preparation of the next Medium-Term Development Plan and strengthen institutional learning and accountability.

Through this structured and participatory evaluation approach, the Assembly will ensure continuous learning, improved performance, and evidence-based decision-making throughout the MTDP implementation period.

7.4: Participatory Monitoring and Evaluation (PM&E)

Participatory Monitoring and Evaluation (PM&E) is an inclusive and collaborative approach that ensures all stakeholders particularly community members (programme beneficiaries), civil society

organisations, and vulnerable or marginalised groups are actively engaged in tracking and assessing the implementation of the Medium-Term Development Plan (MTDP) 2026–2029.

PM&E promotes transparency, strengthens local ownership of development initiatives, and fosters mutual accountability between the Assembly, its partners, and the communities it serves. By creating channels for meaningful participation, it ensures that development interventions are responsive to the real needs and priorities of the people. Feedback from stakeholders is systematically collected, analysed, and incorporated into decision-making processes, enabling timely adjustments to strategies, activities, and resource allocation.

To effectively implement Participatory Monitoring and Evaluation (PM&E), the Assembly will employ a carefully selected mix of tools and techniques that are community-friendly, interactive, and evidence-based. These tools will be tailored to local contexts to ensure inclusiveness, cultural sensitivity, and ease of participation, even for vulnerable or marginalised groups.

The key tools and techniques to be applied will include:

- ✓ **Community Scorecards:** Facilitate collective assessment of service delivery performance by beneficiaries. This is selected because it increases transparency and permits communities who are major stakeholders of the Plan to hold the Assembly to account. This was also sets to prepare duty bearers who have been entrusted with resources to deliver using these scarce resources efficiently and effectively.
- ✓ **Citizen Report Cards:** This tool helps gather structured feedback from service users on quality, accessibility, and effectiveness. This helps to measure what was planned to be achieved and what is being achieved.
- ✓ **Participatory Rural Appraisal (PRA):** Use mapping, ranking, and diagramming tools to analyse community needs and track progress. This will target our community members to solicit from them responses on the impact of the plan and their participation from the very onset. It is expected that community members will share their knowledge on the plan and how their needs are being met. It is expected that community members through their representatives shall take charge of these sessions rather than the District Assembly.

Through these participatory tools, PM&E not only strengthens data accuracy but also nurtures trust between the Assembly and its constituents. Ultimately, this approach ensures that the MTDP 2026–2029 remains people-centred, inclusive, and results-oriented.

7.5: Knowledge Management and Learning

The successful delivery of the MTDP 2026–2029 will rely heavily on robust knowledge systems and well-developed staff competencies. A knowledge mapping exercise was undertaken to identify critical knowledge areas, primary users, preferred sharing methods, and existing gaps. This exercise revealed weaknesses in several key areas, including project management, data analysis, and revenue mobilization. Complementing this, a competency assessment across departments indicated medium to low proficiency levels in essential skills. These findings highlighted an urgent need for targeted capacity-building interventions. To address these gaps, strategies such as specialized workshops, on-the-job mentoring, peer learning sessions, and ICT training were proposed. These initiatives will focus on strengthening capabilities in planning, monitoring and evaluation (M&E), communication, and governance.

Each learning area is linked to clearly defined objectives and measurable evaluation criteria to track progress and ensure continuous improvement. Collectively, the knowledge mapping and competency assessment provide a foundation for strengthening institutional knowledge, improving staff performance, and enhancing the Assembly’s ability to deliver inclusive and effective development outcomes. Full details of the Knowledge Management and Learning Framework are presented in **Annexes 7 and 8** of this document.

CHAPTER EIGHT

DEVELOPMENT COMMUNICATION STRATEGY

8.0: Introduction

This chapter outlines the strategy for communicating the goals, activities, and outcomes of the MTDP 2026–2029. It focuses on ensuring that all stakeholders especially citizens are well-informed, actively engaged, and able to contribute meaningfully to the development process through clear, inclusive, and accessible communication channels.

Table 8.1: Communication Strategy

S / N	Goals	Activity	Purpose/Objectives	Audience	Key Message	Means for Communicating	Indicators	Responsibility
1	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Town Hall Meetings	To get stakeholders to appreciate the DMTDP.	All stakeholders	Turning the DMTDP into visible results for everyone	PowerPoint Presentation, social media	1. No. of Attendance. 2. No. of participants making contributions	DPCU
2	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	DCE's engagement	Assess the level of implementation	Stakeholders	Reviewing the extent to which planned projects and programmes have been executed, identifying achievements, challenges, and lessons to improve ongoing and future implementation.	Notice Boards & Information Centres	Stakeholder participation rate	ISD/DPO/DCE

S / N	Goals	Activity	Purpose/Objectives	Audience	Key Message	Means for Communicating	Indicators	Responsibility
3	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Update of website, Facebook & other social media platforms	To disseminate and share Monitoring reports	General Public	Successful plan implementation is a collective responsibility of all citizens and not only Local Government practitioners. All should therefore support the implementation process and provide feedback to refine future plan preparation and implementation	Website, Facebook	1. No. of views and reactions received on the plan. 2. No. of comments reviewed on the plan.	DCD/MIS/DPO/ISO
4	Develop a robust and sustainable District economy	Sensitization of Area Council Members	To create awareness on the MTDP and distribute copies of MTDP to members	Area Council Members	Help mobilize resources for the implementation of the plan and generate local ownership for activities to be implemented.	Meeting of Area Councils	1. No. of Council members present at meeting. 2. No. of copies of MTDP distributed to Council members	DCD/DPO
5	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Website Updates	Provide online access to MTDP and performance updates	Researchers, policy analysts, diaspora	Stay informed anytime, anywhere—access the MTDP 2026–2029 and track progress online to see how development goals are being achieved.	District Assembly Website, downloadable reports	Number of document downloads/views for MTDP and performance reports	MIS Officer / Planning Unit

S / N	Goals	Activity	Purpose/Objectives	Audience	Key Message	Means for Communicating	Indicators	Responsibility
6	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Dissemination of Annual Progress Report	To provide information on progress made with the implementation of the plan	Regional Co-ordinating Council, Members of the Development Planning Sub-Committee, Presiding Member	That feedback is expected to refine future plan preparation and implementation	Preparation and distribution of reports	Date of submission	DPCU/DPO
7	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Community durbars	To raise awareness and gather feedback on MTDP priorities	Local residents, traditional leaders, opinion leaders	The Bottom-up approach is being encouraged for plan implementation.	Physical meetings	1. No. of Attendance. 2. No. of participants making contributions	District Planning & Coordinating Unit
8	Promote equal access to opportunities across the District	Organize Public Hearings on the MTDP	To validate the Plan and whip up support for community engagement in the Plan implementation	Community Members, Traditional Leaders, PWDs, Aged and Women	Feedback is expected on the plan to finalize and ensure that plan activities meet the needs and aspirations of citizens	Community Durbar	1. No. of Attendance. 2. No. of participants making contributions	DCD/DCE/DPO

S / N	Goals	Activity	Purpose/Objectives	Audience	Key Message	Means for Communicating	Indicators	Responsibility
9	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Radio Talk Shows	Disseminate MTDP goals and solicit citizen feedback	General public, low-literacy groups	To raise awareness on MTDP goals and solicit citizen input	Local FM stations	1. No. of listeners	ISD / District Communications Team
10	Ensure environmental protection and the development of a sustainable, resilient built environment	Sensitization of Assembly Members	To create awareness on the MTDP and distribute copies of MTDP to members	Assembly Members	Help mobilize resources for the implementation of the plan and generate local ownership for activities to be implemented.	Meeting of the General Assembly	1. No. of Assembly members present at meeting. 2. No. of copies of MTDP distributed to Assembly members	DCD/DPO/Presiding Members

8.2. Communication messages for MTDP dissemination

The communication messages have been designed specifically to share and promote the Medium-Term Development Plan (MTDP). They are carefully developed to be clear, inclusive, and action-driven, ensuring they are appropriate for various audiences and communication channels:

- i. Disseminate information on the MTDP and the Annual Progress Report on implementation.
- ii. Create awareness on the expected roles of the stakeholders in the implementation of the district programmes, projects and activities
- iii. Promote dialogue and generate feedback on the performance of the Assembly
- iv. Promote access and management of expectations of the public concerning the services of the district

- v. Market the development potentials in the district to International Development Partners as well as the private sector.

The implementation of these activities will be supervised by a District Communication Committee made up of the following:

- i. Presiding Member of the District Assembly (Chair)
- ii. District Information Officer (Secretary)
- iii. District Planning Officer
- iv. One Assembly Member
- v. District Director of Culture
- vi. District Director, NCCE
- vii. IT Officer

8.3: Elements of Development to be Communicate to Stakeholders

Essential information to be communicated to Stakeholders will include the following:

- i. Ongoing projects.
- ii. Report on completed projects.
- iii. Revenue mobilization and challenges being faced.
- iv. Level of MTDP implementation.
- v. Challenges and efforts made to address them.
- vi. Service Delivery Standards
- vii. Social Accountability

8.4: Stakeholders/ Target Groups

Stakeholders have been grouped as internal or external to enable the use of appropriate communication tools in gaining access to them. These are:

a. Internal Stakeholders

The internal stakeholders of the District Assembly are identified as follows;

- Local Communities / Unit Committees
- Assembly Members
- Member of Parliament
- Heads of Department
- Staff

- Traditional authorities
- Local network and organization/ individuals (residents' association, NGOs CBOs etc.)
- Government Agencies (Police, ECG, CWSA etc.)
- Business Owners

b. External Stakeholders

These include:

- Regional Coordinating Council
- National Development Planning Commission.
- Ministry of Local Government and Rural Development
- Office of the Head of the Local Government Service
- Other Ministries, Departments and Agencies
- Non-Governmental Organizations
- Donor Partners

8.5: Communication Tools

The following communication tools will be utilized in the dissemination of information to the various target groups. The cost involved in using particular tools will be considered at each point. These tools include:

- Bill boards.
- Annual Progress Reports
- Newsletters
- Flyers
- TV and Radio documentation

8.6: Communication Channels

Aside from the use of above-mentioned tools for communication, the underlisted mediums will also be considered to disseminate the MTDP:

- Quarterly meeting.
- Community level fora
- Mid- year/Annual review meetings
- General Assembly meetings
- Area council level and stakeholder meetings
- Electronic/Print media
- Website of the Assembly and Social Media Handles

Annex 1: Public Hearing Report

PUBLIC HEARING REPORT ON THE ADA WEST DISTRICT ASSEMBLY MEDIUM TERM DEVELOPMENT PLAN (2026-2029)

Name of District: **Ada West District Assembly**

Region: **Greater Accra**

Name of Town/Zonal/Area Council: **Sege Area Council**

Venue: **District Assembly Hall, Sege**

Date: 22/10/2025

A. Medium of invitations, notices, announcements issued for participation :(e.g. radio station, newspaper(s); letters etc.

1. Invitation letters were served
2. Phone calls were made

B. Names of special/interest groups & individuals invited:

1. Electricity Company of Ghana
2. Community Water and Sanitation Agency
3. Ghana National Fire Service
4. National Ambulance Service
5. Ghana Police Service
6. Sege Co-Operative Credit Union
7. District Magistrate Court
8. Ghana Private Road Transport Union (GPRTU)
9. President of Sege Landlord Association
10. Heads of Department, AWDA
11. Honorable Assembly Members
12. Member of Parliament, Sege Constituency
13. Traditional Leaders
14. Representatives of Associations/ Groups
15. Chief Fishermen
16. Representatives of Council of Churches

17. Chief Imam
18. Representatives of NGO's
19. Representatives of Market Women Association
20. Opinion Leaders
21. The Media

C. Identifiable Representations at hearing:(eg. chiefs, government agencies, political parties, economic groupings etc.

1. Electricity Company of Ghana
2. Ghana National Fire Service
3. Chiefs
4. National Ambulance Service
5. Ghana Private Road Transport Union (GPRTU)
6. Heads of Department, AWDA
7. Honorable Assembly Members
8. Representatives of Associations/ Groups
9. District Magistrate Court
- 10 Okada Riders Association, Representative
11. Political Chairpersons
12. Representatives of Market Women Association
13. Representative from Electrochem

D. Total Number of Persons at hearing: 67

E. Gender Ratio/Percentage represented (or give a head count of women):

Male = 56 (83.6%). Female = 11 (16.4%)

F. Language(s) used at hearing:

1. English
2. Dangme

G. Major Issues at Public Hearing (in order of importance):

1. Chiefs and other Traditional leaders are to release land for developmental projects in the district

2. The Police Commander was tasked to solve the security issues in the District especially Sege.

3. Extension of water to communities.

4. Poor road network in the district should be addressed.

5. Extension of electricity to communities.

6. Poor sanitation issues in the District.

H. Main controversies and major areas of complaints:

1. Measures to be put in place to put a stop to the open defecation that is going on behind the Assembly block, the market and the communities.

2. Measures should also be put in place to reduce teenage pregnancy in the District.

I. Proposals for the resolution of the above controversies and complaints:

1. A meeting should be held with landowners to release lands for development in the District.

2. A task force should be formed team will be formed to solve the problem.

3. Extension of pipelines to various communities will be done

4. Extension of electricity poles will be done in various communities.

5. Clean up exercises and refuse containers will be provided at vintage points.

6. The use of the DRIP machines will be used to clear roads in the communities.

J. Unresolved questions:

1. Poor notices before meeting.

K. At what level are these unresolved problems going to be resolved and why:

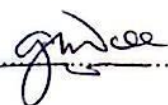
1. It will be resolved at the General Assembly level.

L. A brief comment on general level of participation:

Assent to Acceptance of Public Hearing Report:

Signature of:

DCE: 

DCD: 

Presiding Member of Das:
Chairman of Development Planning Sub-committee:
Signature of Development Planning Officer:

ADA WEST DISTRICT ASSEMBLY

MEDIUM-TERM DEVELOPMENT PLAN (2026 – 2029) – PUBLIC HEARING

Date: 22/10/2025

GUEST

S/N	NAME	SEX	DESIGNATION	CONTACT	SIGNATURE
1	Rebecca Obadai	F	Market Queen	0249371173	
2	Jerry Torbenn	M	NPP	0244028143	
3	Francis Aigboye	M	G.P.R.T.U	05418563	
4	Demetey Missa	M	G.P.R.T.U	0244845192	
5	Nene O Siada	M	Electrochem	0540103556	
6	Louise Akpoto	F	✓	0593799554	
7	Nene Ameh Borini	M	Bonikope	0540814647	
8	Michael Daghby	M	✓	0550417526	
9	Mr Apiadza Kitcher	M	Rep (Nene Akpoto)	0541305741	
10	Lawdi Robert Kitcher	M	Rep Sec. Nene Akpoto	0241144198	
11	Mohammed Aliwan	M	NAS	0242545222	
12	JOHN B. BARETIN	M	G.N.P	0545379469	
13	Frank Teboah Mank	M	E.C.G	0244299219	
14	MOSES AMEKOR	M	Okada	0240817625	
15	Fonteni Simon	M	G.N.T.D.A	0249210722	
16	Samuel Dorgus	M	District Council	0249414778	

ADA WEST DISTRICT ASSEMBLY

MEDIUM-TERM DEVELOPMENT PLAN (2026 – 2029) – PUBLIC HEARING

Date: 22/10/2025 Assembly Men

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HOD's / UNITS

ADA WEST DISTRICT ASSEMBLY

MEDIUM-TERM DEVELOPMENT PLAN (2026 – 2029) – PUBLIC HEARING

Date: 22/10/2025

S/N	NAME	SEX	DESIGNATION	CONTACT	SIGNATURE
0.	GW Doe	M	DCO	0553847124	gm
1.	Philip Jater	M	SWCO	0242561042	JP
2.	Doreen Ateky	F.	D.I.O	0244991921	Ce
3.	Lovine A. Iwatey	F	ADIA	0242332011	LI
4.	Yvonne Harkin	F	ADIA P.O	0242934631	YH
5.	Etorname Amedeka	F	G.E.S (ABO)	024398735	EA
6.	DANIEL T. ADEJUNGBA	M	ASRIC	050222405	DA
7.	Nat Oduro-Iyeri	M	ADI	024464707	NI
8.	Philip Akrofi Agor	M	Director	0243781002	PA
9.	Richard Ntaw	M	RMU	0243990590	RN
10.	MICHAEL BOYINAH	M	HIV FOCAL PERSON	0243189869	MB
11.	Godfred Agye	M	Statistics	0241229404	GA
12.	Millicent Ochi Mae G	F	ETHSU	0240505755	MO
13.	Ephraim Anku	M	DA	0246304828	EA
14.	Bernard Ni-Boye	M	G.E.C. (HA)	0546263673	BN
15.	Francis Larbi	M	DBA	0243865214	FL
16.	ABEL ARBITOR	M	PROZ	0241540007	AA
17.	George Willieji		NADMA	0244105139	GW
18.	Daniel Berkeley	M	D.E.O	0240897780	DB
19.	Charles K. Amakye	M	HOKI	0244247207	CA
20.	John Ochi Appah	M	DFO	0542476655	JO

ADA WEST DISTRICT ASSEMBLY

MEDIUM-TERM DEVELOPMENT PLAN (2026 – 2029) – PUBLIC HEARING

Date: 22/..... Media

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Annex 2: Strength Weaknesses Opportunity and Threats (SWOT) Analysis

Governance, Corruption and Public Accountability

Issues to be addressed	Strength	Weaknesses	Opportunities	Threats
-Inefficient and unreliable delivery of basic services -Insufficient engagement of citizens in local development processes -Weak functioning of sub-district structures -Isolated Land disputes (Boundary disputes) - Weak partnership between the government and private sectors -Insufficient promotion of civic education - Low awareness of civic rights and responsibilities - Limited efforts to raise public awareness on civic responsibilities and rights - Poor citizen involvement in awareness and information-sharing activities - Poor public awareness of government policies and development programmes	-Institutional structures available -Availability of functional DPCU to support the Area Councils	-Weak area councils -Inadequate logistics, staff and office space for area councils	-Opportunity to partner with private service providers to improve efficiency and reach -Potential to use social media and community radio for wider citizen outreach -Opportunity to collaborate with CSOs, NGOs, and educational institutions for mass civic campaigns	-Risk of public dissatisfaction and erosion of trust in local government -Risk of stalled development projects in disputed areas -Potential for misinformation and disinformation to fill the knowledge gap
- Increasing robbery and general insecurity	-Existence of District Police Headquarters and laws -Assembly's commitment in fighting against crime	-Inadequate police station/post -Inadequate residential facility and logistic for security services		-Inadequate police personnel logistics
- Low participation of women in political and public decision-making	- Existence of NGOs and CSOs - Existence of CHRAJ	-Unwillingness of women to take leadership positions	-Favorable govt. Policy on women empowerment -Existence of Min. of Gender, Women and Children Affairs	Higher illiteracy rate amongst women

Social development

Issues to be addressed	Strength	Weaknesses	Opportunities	Threats
- Limited or Inadequate Extension of Water	Few areas having access to basic water	-Poor Operation and Maintenance -Animals destroying pipelines -High population growth rate -High connection fees	Government commitment to solve water problem	-Locals not paying their water bills which leads to lack of funds to run the agency -High cost of water treatment
-Inadequate health insurance coverage for children, pregnant women and the aged -Inadequate and limited coverage of social protection programmes for vulnerable groups	-Active Social Welfare and community development dept. -Provision of Social Inclusive Support to People Living with Disability (PWD's) - Presence of some PWD groups and associations -Disbursement of the 3% DACF Disability fund -Ghana School Feeding Programme	-Inadequate health logistics, and poor health insurance coverage. - Limited data on PWDs to inform planning and support -Low awareness and access to DACF-PWD Fund	-Favourable govt. Policy on social protection -Existence of social protection policies -Collaborate with NGOs and disability advocacy groups for skills training and assistive devices	- Physical isolation due to inaccessible infrastructure -Delay in release of fund -Stigma and discrimination reducing participation in education and employment -Inadequate logistics for NIHIS
-Incidence of child labour -Incidence of Child Abuse - Lack of parental care	Existence of SW&CD Dept. and the Police	-High school dropout rates -Poor homes		High illiteracy in the District due to school drop out
-Inadequate job opportunities for the youth -Limited access to start-up capital and productive resources -Insufficient initiatives aimed at enhancing the capacity and rights of women	-Existence of government initiatives like NEIP, YEA, and MASLOC Strong informal economic base (trading, food vending, fashion, etc.).	-Inadequate technical and entrepreneurial skills among youth; -High illiteracy rate among the youth. -Limited access to capital and business support services for women and youth -Low participation in vocational/technical training	Development of skill training programmes by NYA	-Rising youth idleness leading to social vices and crime, Economic shocks -Absence of Business Advisory Centre (BAC)
- Limited access to essential health services and facilities -Deteriorating structures of existing Health Facility - Limited enrolment in national health insurance schemes - High Nurses/Doctors absenteeism/lateness due to long distance travelled to health facility AND inadequate health logistics - High incidence of HIV and AIDS among young people - High prevalence of malnutrition) among children	- Presence of some CHPS compounds, health centres and polyclinic -District Health Directorate is operational and supportive. -Existence of NIHIS	-Inadequate health facilities and staff -Lack of accommodation within the district for health workers -Low Internally Generated Fund -Fear of isolation of people affected with diseases	-Government's directives on the provision of CHPS compound -Construction of agenda 111 hospital	-Inadequate fund for health infrastructure -Land litigation
High teenage pregnancy	-Existence of Adolescent health facility -Education or sensitization of teenage pregnancy -Sharing of contraceptives	-Adolescent youth not using contraceptives -Adolescent youth not visiting the adolescent health centres	-Education in schools	-Low funds for sensitization in all basic schools

-Inadequate teaching and learning materials - Deteriorated school building and inadequate school infrastructure - Pre –schools hold classes under trees -Inadequate second cycle, Technical and Vocational schools - High Teacher absenteeism/ lateness due to long distance travelled to school -Incidence of high school dropout cases (especially girls that are pregnant) -Inadequate School Feeding Programme -Inadequate library and ICT facilities -Poor performance at the basic school level due to inadequate teaching and learning materials	-Availability of the District Education Directorate -Existence of trained teachers	-Poor infrastructure and teaching and learning materials -No TVET -Inadequate logistics to enhance quality supervision -Unwillingness of youth to continue after Junior High School	-Support from GETFund and NGOs - Focus on TVET as a national policy -Existence of government social intervention for education sector: e.g. Capitation grant, School feeding programme, Free Senior High School	-Inadequate incentive package for Teachers -Low motivation for teachers -Low IGF for the from District Education
-Poor solid and liquid waste management - High level of Open Defecation - Choked Drains	-Existence of WASH programs -Few sanitations equipment available -Existence of DESAP to regulate sanitation management -Availability of sanitation Bye-Law	-Not enforcing sanitation Bye-Laws -Unavailability of final liquid and solid waste disposal site -Poor attitude of the citizenry towards open defecation free -Difficulty in getting people for clean-up exercise -Inadequate logistic/means to enhance education on sanitation and its effect	-Existence of private sanitation company's operation in the District -National sanitation campaigns	-Poor attitude towards environmental sanitation - Low funds
-Insufficient waste collection and transfer facilities -Air and noise pollution -Weak enforcement of environmental laws and regulations	-Existence of waste management infrastructure, though inadequate, -Existence of Environment Health staff -Availability of few refuse containers	-Poor attitude towards refuse management -Lack of enforcement of sanitation bye-laws -Absence of final dumping site -Air/water pollution	-Support from zoomlion Ghana	-Inadequate Environmental Heath staffs -Inadequate funds
Crop destruction by stray animals	-Existence of Environment Health Unit and District Court	Lack of logistics for the Environmental Unit to use for their daily routine	-Existence of Assembly's bye laws	Not enforcing Assembly's bye laws

Economic Development

Issues to be addressed	Strength	Weaknesses	Opportunities	Threats
Underdeveloped tourism sector	-Identified tourism potentials -Growing private sector interest in tourism - Presence of traditional and cultural heritage, including festivals and chieftaincy	-Local communities have low involvement in tourism, and reliable data on tourism potentials is lacking. -There is no clear framework for tourism development. -Limited awareness or documentation of tourist	-The government's clear policy on tourism -Potential to create employment opportunities for youth through tourism value chains	Inadequate funding

Issues to be addressed	Strength	Weaknesses	Opportunities	Threats
- Inadequate and late disbursement of funds from the central government - Persistent revenue shortfalls are due to existing leakages, loopholes, and weak financial controls	- Centralized IGF team and revenue database exist. - Existence of Area Councils and unit committees - Townhall and stakeholders' meetings	-Inadequate trained Revenue Collectors - Poor valuation database for properties Incorrect revenue data base -Poor running of the area councils	-Engagement with the local people through townhall meeting -Existence of Digital tools for revenue mobilization Public-private partnerships -Implementation of the Revenue Improvement Action Plan (RIAP)	- Resistance to tax -Over-reliance on central government transfers
- Inadequate financing opportunities for MSMEs - Inadequate entrepreneurship skills in the youth population - Inefficient systems for business registration and licensing	- The informal sector is vibrant, with MSMEs playing a significant role in the local economy -Existence of financial institution supporting MSMEs -Active National Youth Authority in the District	-Many businesses operate informally. -Internally generated revenue (IGF) is weak. -Access to credit, especially for MSMEs, is limited. -Business knowledge levels are low.	-Government youth entrepreneurship programs -NGO supporting for MSME development -Registration of businesses in the District with BAC	-Absence of Business Advisory Centre (BAC) -High interest rate on loans
- Poor access to affordable financing options for farmers - High post-harvest losses - Inadequate modern technologies and weak infrastructure for value addition	-The implementation of the Feed Ghana programme -Available markets for food	-High risk of financial defaulting -Overdependent on rains	Government Feed Ghana Flagship Programme	-Low funds for farmers -Overdependence on rains -No available or ready market
-Low interest in agriculture among the youth	Active youth ready to enter into farming	-Low participation of youth in agriculture due to poor incentives -Fear of Stray animals destroying farms	Government Flagship programs on agriculture	- Climate change effects - Low capital to start farming
Inadequate modern markets	-Existing land for market development	-Inadequate modern markets	-Government flagship Programme - Design and construction of 24-Hour Economy Modern Markets -Revenue generation through improved market management	Inadequate funds direct from Government
-Inadequate extension services	-Availability of extension officers -Existing of some Farmer –Based Organization	Inadequate logistic and personnel	High post-harvest	-Extension officers not reaching out to farmers

Issues to be addressed	Strength	Weaknesses	Opportunities	Threats
Inadequate fishing tools	-Existence of fishing-based association -Availability of the premix fuel station	-Inadequate fishing boats, canoes, etc. -Low funds for fishing tools	-Potential to harvest abundant of fishes	-Low bomber harvest of fishes

Environment, Infrastructure and Human Settlements

Issues to be addressed	Strength	Weaknesses	Opportunities	Threats
- Poorly planned residential areas - High cost of building permit - Lack of designated lorry park for safe and efficient loading of perishable goods like tomatoes -No proper street naming -Inadequate Electricity coverage	-Existence of Physical Planning and Works Department. -Existing of Spatial Planning Committee -Existence of functional works sub-committee -Existence of the Assembly by-laws	-Inadequate local plans -Inadequate logistics for staff	-Existence of legal framework on Building Regulations Act 462	Inadequate funds and logistics for the staff of physical planning and works
-Poor access to roads and road network - High incidence of road accidents involving children crossing major roads - Poor street lighting -Inadequate drainage system and drainage network	-Presence of the Department of Feeder Roads -Availability of DRIP equipment	-Illegal structures -Inadequate funds for routine inspection -Poor maintenance culture	-Government commitment to road infrastructure improvement	-Delay in release of govt. funds -High cost of road construction -Poor maintenance culture

Emergency Planning and Response (including covid-19 recovery plan)

Issues to be addressed	Strength	Weaknesses	Opportunities	Threats
- Persistent occurrences of seasonal flooding and fire incidents - High tidal waves	-Existence of NADMO Dept. -District Assembly Bye-laws gazetted	-Outdated local plan -Inappropriate waste disposal -Limited drains -Choked drains	-Existence of Disaster Management Committee -National programme to mainstream green economy and climate change issue into development planning	-Inadequate logistics and staff for NADMO -Lack of collaboration between stakeholders -Climate change
Inadequate capacity at the district level for emergency response in disaster management	-Presence of NADMO Dept.	-Lack of logistics -Low internally generated fund	-Government support to emergency responses to disasters.	-Low revenue -Inadequate logistics and funds
Low capacity to adapt to climate variability	Presence of NADMO office in the district	Government's commitment to tackle climate change and its impact	-Lack of logistics -Low internally generated fund -Indiscriminate open sand winning	-Low revenue -The district is prone to flood and tidal waves.

Annex 3: Development Goals, Objectives, Strategies and Programmes linked to national objectives

Prioritized Issues	Goals	Objectives	Aligned National Objectives	Strategies	Development Programme
Dimension/Thematic Area: ECONOMIC DEVELOPMENT					
Revenue under performance	Develop a robust and sustainable District economy	Increase Internal Generated Fund by 10% annually	Enhance revenue mobilization potentials of relevant public agencies (SDG 8)	-Strengthen revenue generating units and eliminate revenue leakages and diversify revenue sources -Enhance revenue mobilization potentials of the Assembly	Improve Revenue Mobilization and Public Financial Management Programme
Underdeveloped tourism sector		Diversify and expand the tourism sector to enhance employment and contribute at least 10% to the district's local economy by 2029	Diversify and expand the tourism industry	-Promote and enforce local tourism and develop available and potential sites to meet international standards (SDG Target 8.9) -Promote public-private partnerships for investment in the sector (SDG Target 17.17) -Develop a comprehensive database on all tourist sites Collaborate with the private sector to invest in tourism-related projects. -Preserve and promote cultural and historical sites to boost heritage tourism.	Tourism Development and Promotion Programme
High cost of agricultural machinery and inputs		Improve production efficiency and yield of selected crops by 15% annually	Create an enabling agribusiness environment	-Intensify and increase access to mechanisation along the agriculture value chain -Feed Ghana Programme	Feed Ghana Programme
High post-harvest losses		Reduce post-harvest lost by 20% by 2029	Improve post-harvest management	-Establish community-based storage and processing facilities. -Train farmers in modern harvesting, handling, and preservation techniques. -Promote use of improved storage technologies	

Over-dependence on seasonal rains		Increase irrigated land coverage by 30% by end of 2028	Create an enabling agribusiness environment	-Construct and rehabilitate small-scale irrigation schemes. -Promote use of water harvesting and conservation technologies (e.g., dams, dugouts). -Collaborate with MET services for localized weather forecasting and advisory.	
Inadequate extension services delivery		Expand agricultural extension coverage to reach 20% of farming households and train 10 new extension agents by 2028	Enhance agricultural production and agri-business for economic transformation	-Recruit and deploy more agricultural extension officers. -Provide logistics (motorbikes, ICT tools) to facilitate extension outreach. -Provide consistent and quality extension service delivery	Feed Ghana Programme
Lack of youth interest in agriculture		Attract at least 200 youth into agriculture through agribusiness training, startup support, and innovation programs by 2029	Promote agriculture as a viable business among the youth	-Design and implement special programmes to build the capacity of the youth in agricultural operations	Youth Agriculture-Estate Programme (YAP)
Crop destruction by stray animals		Reduce incidents of crop destruction by stray animals by 50% in identified hotspot communities' by-laws by 2028		-Enforce bye-laws on animal rearing and grazing practices. -Support fencing of farmlands and community lands. -Sensitize livestock owners on responsible herding and control mechanisms	Agricultural Protection and Livestock Management Programme
Inadequate access to affordable credit by farmers and SMSEs		Improve support for entrepreneurship and MSME development by 2029	Improve support for entrepreneurship and MSME development	-Mobilize resources from existing financial and technical sources to support farmers and MSMEs	Youth Empowerment and Leadership skills
Inadequate modern market infrastructure		Modernize physical market structures including night markets by 2029	Develop modern markets and retail infrastructure to enhance domestic trade	-Construction of modern market infrastructure	24-hour Economy

Inadequate fishing inputs	Develop a robust and sustainable District economy	By 2029, Ensure sustainable development and management of aquatic fishery resources	Ensure sustainable development and management of aquaculture	-Facilitate government-private partnerships to supply subsidized fishing gear. -Improve fisheries infrastructure to attract private sector investment	Fisheries Development and Aquaculture Support Programme
Dimension/Thematic Area: SOCIAL DEVELOPMENT					
-Poor BECE pass rates -Teacher absenteeism and low levels of commitment -Inadequate school infrastructure	Promote equal access to improve education and health opportunities across the District	Enhance equitable access to, and participation in quality education at all levels by 2029	Enhance equitable access to, and participation in quality education at all levels	-Ensure inclusive education for all boys and girls with special needs -Enhance quality of teaching and learning -Ensure adequate supply of teaching and learning materials -Prioritize renovation of dilapidated and construction of school buildings	Education infrastructure Improvement and Service Delivery Programme
-Inadequate second cycle institution				-Establishment of a well-resourced and functional senior high and technical and vocational institution in the districts	Education infrastructure Improvement and Service Delivery Programme
-Inadequate e-learning facilities		15% of public schools equipped with e-learning facilities by 2029	Promote e-learning at all levels	-Ensure adequate and accessible infrastructure, tools and skills to facilitate e-learning and teaching	Education infrastructure Improvement and Service Delivery Programme
Inadequate library facilities and services in communities and in schools		Enhance access to quality library facilities and services in schools and communities to promote literacy and learning by 2029	Promote literacy and lifelong learning	-Increase access to school and public library facilities to 3 by 2029	Education infrastructure Improvement and Service Delivery Programme
Limited access to health infrastructure and human resources support needed to improve quality of maternal, child and adolescent health services		Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029	Ensure equitable, affordable and quality Universal Health Coverage (UHC)	-Accelerate implementation of Community-based Health Planning and Services (CHPS) policy to ensure equity in access to quality healthcare -Expand, rehabilitate and equip health facilities	Health Infrastructure and Service delivery Programme
		Strengthen healthcare delivery management system by 2029		-Strengthen the National Health Insurance Scheme (NHIS) operation in the District	Health Infrastructure and Service delivery Programme

				-Make Primary Healthcare free and accessible in the District	
		-Sustain Morbidity and Mortality of 0, - Intensify Prevention and Control of communicable and Non-Communicable Disease by 2029	Reduce preventable disability, morbidity, and mortality	-Embark on comprehensive public health education on all issues including healthy lifestyle, communicable and non communicable diseases in the District -Expanded Program on Immunization -Strengthen maternal, new-born care, child and adolescent services	Health Infrastructure and Service delivery Programme
High HIV/AIDS prevalence rate		Reduce HIV, AIDS/STIs prevalence from 2.97% to 1.0% and other infections, especially among vulnerable groups by 2029	Reduce the incidence of new STIs, HIV and AIDS and other infections, especially among vulnerable groups	-Intensify Prevention and Control of communicable disease and ensure the reduction of new HIV/AIDS and other STI, especially among the Vulnerable Groups -Expand and intensify HIV Counselling and Testing (HTC) programmes -Sensitize the youth on STIs prevention	Multi-Sectoral HIV/AIDs Response Programme (MSHARP)
High cases of teenage pregnancy	Promote equal access to improve education and health opportunities across the District	Improve maternal and adolescent reproductive health (Reduce teenage pregnancy rate from 14.8% to 10% by 2029)	Improve maternal and adolescent reproductive health	-Scale up relevant teenage pregnancy reduction interventions -Strengthen the integration of family planning education in adolescent reproductive healthcare services (SDG Target 3.7, 5.6)	Health Infrastructure and Service delivery Programme
Increasing demand for household water supply	Improve environmental sanitation opportunities across the District	Improve access to safe, reliable and sustainable water supply services for all from 80% to 95% by 2029	Improve access to safe, reliable and sustainable water supply services for all	-Support the expansion of safe water production and distribution systems (SDG Targets 6.1, 6.4, 6.5)	District Water and Sanitation Plans (DWSPs)
-High prevalence of open defecation -Poor and Weak enforcement of existing sanitation laws		Increase access to improved and sustainable environmental sanitation services in the District from 20% to 50% by 2029	Enhance access to improved and sustainable environmental sanitation services	-Monitor and evaluate implementation of sanitation plan (DESAP) -Procure the necessary equipment and increase and equip front-line staff for sanitation -Develop and implement strategies to end open defecation -Enforce Assembly by laws	Sector Information System (SIS)

-Poor solid waste management -Noise and Air pollution			Promote efficient and sustainable waste management	-Improve management of waste disposal sites to control greenhouse gas emissions (GHGs)	Integrated Solid Waste Management (ISWM)
Inadequate and limited coverage of social protection programs for vulnerable groups	Promote equal access to opportunities across the District	Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029	Strengthen social protection for the vulnerable	-Develop and implement plans of action to prevent and protect children from all forms of violence, abuse, neglect, trafficking and exploitation -Develop and implement programmes to ensure effective Child Protection and Family Welfare System -Strengthen the Department of Social Welfare and Community Development to implement child related policies and regulations (SDG Targets 16.2, 16.6) -Increase community engagements and behavioral change campaigns to promote positive parenting attitudes and practices among parents and caregivers -Scale up District Integrated Social Services Programmes for children (especially multi-dimensionally poor), families and vulnerable adults (SDG Target 10.2)	Social Protection and vulnerability programme
		Strengthen Social Protection Especially for Children, Women, Persons with Disability and the Elderly by 2029	Promote the active participation and equal inclusion of PWDs in all dimensions of social and economic development	-Strengthen and effectively implement existing social protection intervention programmes and expand their coverage to include all vulnerable groups (SDG Targets 1.3, 5.4, 10.4) -Promote Full Participation of PWDS in Socio Economic Development -Promote effective implementation, monitoring and evaluation of the disbursement of 3% District Assemblies Common Fund to Persons with Disabilities (SDG Target 16.6)	Inclusive Disability and Rehabilitation Programme
Limited representation of women in politics and public life		Attain Gender Equality and equity in Political, Social and Economic Development System Outcomes and increase women representation at the General Assembly	Attain gender equality and equity in political and social development	-Promote Economic Empowerment of Women. -Increase education and advocacy on Sexual and Gender-Based Violence and other Harmful Cultural Practices -Expand programmes to mentor girls and create a pool of potential female leaders (SDG Targets 5.1, 5.c) -Develop capacities of DPCU for effective gender mainstreaming	Gender empowerment and mainstreaming Programme

		Level from 1 to 5 by 2029			
Inadequate employment opportunities		Promote job creation and decent work by 2029	Improve human capital development and management	-Facilitate the creation of decent jobs -Develop and implement apprenticeship and employable skill training for out-of-school youth and graduates (SDG Targets 4.4, 8.6) -Implement Local Economic Development Programmes	Youth Empowerment and Leadership skills
Inadequate training and skills development for the youth			Promote effective participation of the youth in socioeconomic development	-Provide the needed support for the establishment of Business Advisory Centre and Rural Entry Programme Office in the District	Rural Entry Programme Business Advisory Centre
Dimension/Thematic Area: ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS					
Indiscriminate sand winning	Ensure environmental protection and the development of a sustainable, resilient built environment	Combat deforestation, desertification and soil erosion by 2029	Combat deforestation, desertification and soil erosion	-Regulate the activities of sand winning	Robust Afforestation/Reforestation Programme (RAP)
Low capacity to adapt to climate variability		Enhance climate change resilience by 2029	Enhance climate change resilience	-Promote climate-resilience activities	Ghana REDD+ Strategy
Poor road infrastructure		Efficiency and effectiveness of road transport infrastructure and services or condition of feeder roads improve from 49.5% to 60% by 2029	Improve efficiency and effectiveness of road transport infrastructure and services	-Expand and maintain District Road network	District Road Improvement Programme (DRIP)
Frequent pedestrian accidents on the main highway		Enhance safety and security for all categories of road users by 2029		-Improve street lighting -Enforce road regulations -Road safety education -Creation of more ramps on the roads	Public Road safety and infrastructure development Programme
Inadequate Electricity coverage		Increase electricity coverage from 96% to 100% by 2029	Enhance access to clean and affordable energy	-Support the expansion and distribution of electricity in the district	Infrastructure Development and Asset Management Programme

Encroachment on road reservations and public lands		Promote sustainable spatially integrated development of human settlements by 2029	Promote sustainable spatially integrated development of human settlements	-Ensure preparation and implementation of Spatial Development Frameworks, Structure Plans and Local Plans (SDG Targets 11.3, 11.7, 11.a) -Undertake regular monitoring and sensitization on spatial planning and management in the district	Public Road safety and infrastructure development Programme
-Poor drainage systems -Recurrent incidence of flooding		Improve drainage system in five major towns by 2029	Improve national resilience to hydrological threats	-Construct drains to address the recurrent devastating floods -Ensure regular desilting of drains and dredging of lagoon -Control indiscriminate sand winning -Public sensitization on building on waterways	Public Road safety and infrastructure development Programme
Poor and inadequate maintenance of Assembly Assets		Ensure 90% of Assembly assets are maintained by 2029	Promote effective maintenance culture	-Update asset register on infrastructure conditions -Develop and implement a maintenance plan for the Assembly	Infrastructure Development and Asset Management Programme
No local/structure plan		Promote Sustainable Spatially Integrated Development of all communities by 2029	Promote sustainable spatially integrated development of human settlements	1. Accelerate the preparation, revision and implementation of Spatial Plans 2. Enforce building codes and standards	Land use planning and management
Dimension/Thematic Area: GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY					
-Weak involvement and participation of citizenry in planning and budgeting -Weak capacity of CSOs to participate effectively in public dialogue -Weak participatory planning -Weak sub-district structures	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Increase popular participation at district levels to 95% by 2029	Improve decentralized planning	-Promote effective stakeholder involvement in development planning process	Citizen Awareness and popular participation Programme
-Inadequate police posts and police stations -Increasing robbery and general insecurity		Enhance security service delivery by 2029	Enhance public safety and security	-Provision of security infrastructure -Intensify public education campaigns on safety and crime prevention	Public Safety enhancement Programme
Boundary Disputes		Resolve and manage boundary disputes to	Deepen political and	-Policy and legislative reviews -Use of legal and institutional mechanisms	Public Safety enhancement Programme

		ensure peaceful coexistence, effective local governance, and equitable resource allocation by 2029	administrative decentralization		
Chieftaincy Disputes		Reduce and effectively manage chieftaincy disputes to promote peace, social cohesion, and development in the district by 2029	Promote cultural heritage for national development	-Establish/Support Local Peace Committees	Public Safety enhancement Programme
-Inadequate capacity for plan preparation and implementation -Implementation of programmes and projects outside approved plans		-Strengthen plan preparation, implementation and coordination at the District Level by 2029	Strengthen fiscal decentralization	-Ensure that planning activities of Departments are in line with DMTDP -Strengthen and improve resource mobilization for plan implementation -Strengthen planning, implementation and coordination capacities of the DPCU	Planning, Participatory Monitoring and Evaluation Programme
-Weak linkages between CSO/NGO plans and MTDPs		To strengthen coordination and harmonize the planning, implementation, and monitoring of CSO/NGO interventions by 2029.	4.3.1 Deepen transparency and public accountability	-Train CSO/NGO representatives and district planning officers on participatory planning and results-based management to ensure alignment -Create or strengthen a multi-stakeholder platform at the district level for regular dialogue between the District Assembly and CSOs/NGOs	Citizen Awareness and popular participation Programme
-Inadequate financial, logistical and human resources -Inadequate evaluations at the District level -Limited M&E competencies of the DPCU	Promote a stable, cohesive, and secure society supported by strong institutions for effective plan implementation	Strengthen monitoring and evaluation systems at the District level by 2029		-Strengthen M&E technical and logistical capacities of the DPCU	Planning, Participatory Monitoring and Evaluation Programme

Annex 4: Annual Action Plans 2026

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Dimension: Economic Development														
Objective: Diversify and expand the Tourism industry for Economic development														
Programme: Trade, Tourism and Industrial development														
		Time Frame				Cost					Programme Status		Implementation Institution/ Department	
Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collab
Support for traditional festivals, domestic tourism and other cultural activities	District Wide					0.00	40,000.00	0.00	0.00	0.00			Tourism & Culture Dept.	Central Admin
Sub. Total						0.00	40,000.00	0.00	0.00	0.00				
Objective: Ensure improved fiscal performance and sustainability														
Programme: Enhanced Revenue Mobilization and Public Financial Management Programme														
Update database on all ratable items in the district	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	ISD/ Stats
Conduct training to build capacity of revenue collectors	Sege					0.00	0.00	10,000.00	0.00	0.00			Finance	HR/Budget /Stats
Procure value books and submission of quarterly financial statements	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Procurement Unit
Hold quarterly revenue review meetings	Sege					0.00	0.00	20,000.00	0.00	0.00			Finance	Budget/Stats/Internal Audit
Undertake four (4) quarterly accounts validation exercise	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Budget
Update and Audit of Data on Businesses	District Wide					0.00	0.00	8,000.00	0.00	0.00			Stats Dept.	Finance, Budget

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Generation of Property and Business Bills	District Wide					0.00	0.00	5,000.00	0.00	0.00			Stats Dept.	Finance, Budget
Implementation of RIAP						0.00	0.00	53,000.00	0.00	0.00			Finance	Budgrt/HR/ Admin
Prepare and Gazette 2027 Fee-Fixing Resolution	AWDA					0.00	0.00	50,000.00	0.00	0.00			Budget Unit	Revenue Mobilization Committee
Sub total						0.00	0.00	266,000.00	0.00	0.00				
Objective: Promote entrepreneurs and SME development by 2029														
Programme: Youth Empowerment and Leadership skills programme														
Facilitate skills training and income generating activity for women groups (soap making, bead designing, etc)	District Wide					0.00	0.00	5,000.00	0.00	0.00			SW&CD	BAC, NYA
Train 2,000 youth in employable skills	District Wide					0.00	0.00	20,000.00	0.00	0.00			NYA	SW&CD
Deliver youth leadership & advocacy training	District Wide					0.00	0.00	5,000.00	0.00	0.00			NYA	BAC
Implement National Apprenticeship & AgriNext Programmes	District Wide					0.00	0.00	2,000.00	0.00	0.00			NYA	Agric, SW&CD
Collaborate with Development Partners for startup kits	District Wide					0.00	0.00	3,000.00	0.00	0.00			NYA	NGOs
Enrol youth with registered master craftspersons	District Wide					0.00	0.00	1,000.00	0.00	0.00			NYA	
Sub Total						0.00	0.00	36,000.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Programme 1.3: Local Economic Development														
Organize two Business forum	District Wide					0.00	0.00	20,000.00	0.00	0.00			LED Committee	BAC
Promote Local Economic Development (LED) activities based on the resource endowments of the districts and training of SMEs and meetings	District Wide					0.00	80,000.00		0.00	0.00			LED Committee	BAC
Sub Total						0.00	80,000.00	20,000.00	0.00	0.00				
Objective: Improve production efficiency and yield of selected crops by 15% annually, reduce post-harvest lost by 20% by 2029, Increase irrigated land coverage by 30% by end of 2029, expand agricultural extension coverage to reach 20% of farming households and train 10 new extension agents by 2029, Attract at least 200 youth into agriculture through agribusiness training, startup support, and innovation programs by 2029														
Programme 3.1: Feed Ghana Programme, Youth in Agriculture														
Support for agriculture services and management of the equipment's	District Wide					1,500	32,500	5,500	0.00	0.00			Dept. of Agric	
Implement three (3) programs aimed at improving production efficiency and pre- and post-harvest activities.	District Wide					5,500	31,500	2,200	0.00	0.00			Dept. of Agric	
Organize 1 Farmers' Day inspection and celebration	District Wide					6,000	70,500	3,500	0.00	0.00			Dept. of Agric	MoFA, Central Admin
Organize two (2) trainings for staff	District Wide					3,500	5,500	5,500	0.00	0.00			Dept. of Agric	
Support Planting for Export and Rural Development (PERD)	District Wide					1,500	3,000	2,800	0.00	0.00			Dept. of Agric	MoFA
Organize three (3) trainings for farmers to solve climate issues	District Wide					1,500	2,000	2,500	0.00	0.00			Dept. of Agric	NADMO

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Supervise the implementation of Feed Ghana Program (FGP)	District Wide					2,500	4,500	2,500	0.00	0.00			Dept. of Agric	MoFA
Strengthen women and youth, disability farmer groups along the value chain (tomato, cassava, pepper and processing and packaging)	District Wide					1,500.00	3,500.00	2,500.00	0.00	0.00			Dept. of Agric	BAC, NYA, SW&CD
Carry out clinical duties, disease surveillances and vaccination campaigns to farmers	District Wide					2,000	3,000	2,500	0.00	0.00			Dept. of Agric	
Collect and disseminate weekly market data information	District Wide					1,000	1,000	800	0.00	0.00			Dept. of Agric	
Organize one (1) technical and stakeholders' meetings.	District Wide					500	2,500	800	0.00	0.00			Dept. of Agric	
Sub. Total						27,000.00	159,500.00	31,100.00	0.00	0.00				
Objective: Create an enabling agribusiness environment														
Programme: 24-Hour market enhancement Programme														
Design and construction of 24-Hour Economy Modern Markets (Phase I)	Sege					0.00	5,016,280.54	0.00	0.00	0.00			Works	Central Admin.
Sub. Total						0.00	5,016,280.54	0.00	0.00	0.00				
Dimension: Social Development														
Objective: Improve access to safe, reliable and sustainable water supply services for all from 80% to 95% by 2029														
Programme: Safe Water for all														
Extension of water to selected communities	District Wide					0.00	1,456,512.22	0.00	0.00	0.00			Works Dept.	CWSA

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Repair and Maintenance of Stand Pipes for Communities	District Wide					0.00	100,000.00	0.00	0.00	0.00			Works Dept.	
Procurement and installation of 8 No Poly tanks	District Wide					0.00	300,000.00	0.00	0.00	0.00			Works Dept.	
Construction of Borehole at Selected Communities	District Wide					0.00	150,000.00	0.00	0.00	0.00				
Sub. Total						0.00	2,006,512.22	0.00	0.00	0.00				
Objective: Increase access to improved and sustainable environmental sanitation services in the District from 20% to 50% by 2029														
Programme: Environmental Health and Hygiene Promotion														
Evacuation of refuse dump and maintenance of final dumping site	District Wide					0.00	250,000.00	0.00	0.00	0.00			EHSU	Works Dept.
Procure land for final dumping site at Sege	District Wide					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Procure refuse communal containers	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	Procurement
Monthly clean up exercise	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	D.A., Procurement, Finance, etc
Organisation of National Sanitation Day	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	Health, Central Admin
Acquisition of sanitary landfill site	Sege					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Sanitation Improvement Package (SIP)	District Wide					0.00	387,205.00	0.00	0.00	0.00			EHSU	Central Admin
Regular dislodging of all institution and public toilets	District Wide					0.00	57,860.98	0.00	0.00	0.00			EHSU	Works Dept.
Cleansing of thoroughfares, markets and other public spaces e.g. Sanitation module (Zoomlion) etc.	District Wide					0.00	366,275.90	0.00	0.00	0.00			EHSU	Zoomlion

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Cleansing of offices, thoroughfares and other public spaces e.g. Clean Ups, NSD Celebrations, etc.														
Monitoring and Supervision of environmental Service Providers	District Wide					0.00	65,000.00	0.00	0.00	0.00			EHSU	
Conduct sensitization on WASH activities	District Wide					0.00	45,000.00	0.00	0.00	0.00			EHSU	
Procurement of Sanitary Tools and Equipment	District Wide					0.00	185,000.00	0.00	0.00	0.00			EHSU	Procurement
Support implementation of Community Led Total Sanitation	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	
Renovation of Public Toilet at Sege Lorry Station	Sege					0.00	150,171.24	0.00	0.00	0.00			Works Dept.	EHSU
Completion of 10-seater water closet toilet with shower facilities at Selected locations (Legacy Projects)	Selected locations					0.00	2,080,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Construction of Stabilization Pond	Sege					0.00	50,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Construction of urinals at Sege Market & the lorry station	Sege					0.00	40,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Renovation of public toilet at Korluedor	Korluedor					0.00	200,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Food hygiene – sensitisation, market sanitation, stores inspection, medical screening, etc	District Wide					0.00	0.00	180,000.00	0.00	0.00				
Environmental Sanitation Education - school health education, community-based	District Wide					0.00	0.00	40,000.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
health education & sensitisation, handwashing day celebration,														
Disposal of the dead _ pauper burials, regulation of cemeteries and hearse services, issuing of burial permits, etc.	District Wide					0.00	0.00	50,000.00	0.00	0.00				
Control of rearing and straying of animals _ Sensitization, arrests and prosecution, etc.	District Wide					0.00	0.00	12,000.00	0.00	0.00				
Pollution control including air, water, soil, noise, etc.	District Wide					0.00	0.00	20,000.00	0.00	0.00				
Inspection and enforcement of sanitary regulations _ inspections, issuing of notices, prosecution, etc	District Wide					0.00	0.00	10,000.00	0.00	0.00				
Acquisition of uniforms, notices, inspection books, sanitation permits, other stationery	District Wide					0.00	0.00	20,000.00	0.00	0.00				
Sub Total						0.00	4,476,513.12	332,000.00	0.00	0.00				
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Construction and furnishing of CHPs Compound at selected communities	District Wide					0.00	1,000,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Renovation of Health Centre at Bornikope	Bornikope					0.00	240,345.22	0.00	0.00	0.00				
Renovation of CHPS Compound at Koni	Koni					0.00	120,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Renovation of Nurses Quarters at Sege	Sege					0.00	500,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Construction of 2No. Incinerators at Anyamam Health Centre and Sege Polyclinic	Sege & Anyamam					0.00	146,166.50	0.00	0.00	0.00			Works Dept.	Health Dept.
Sub. Toatal							2,006,511.72	0.00	0.00	0.00				
Objective: Reduce HIV, AIDS/STIs prevalence from 2.97% to 1.0% and other infections, especially among vulnerable groups by 2029														
Programme: Multi-Sectoral HIV/AIDS Response Programme (MSHARP)														
HIV (Testing, Counselling and Related Activities)	District Wide					0.00	1,100.00	0.00	0.00	0.00			GHS	SW&CD Dept.
Hold quarterly meetings assist 8 mobilizations of HIV/AIDS Activities	Sege					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Organise HIV/AIDS education in 10 communities and celebrate world AIDS Day	District Wide					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Enrolment of 50 PLHIV onto NHIS	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Monitor HIV/AIDS Activities	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Support 2 PLHIV in critical needs	District Wide					0.00	1,182.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Submission of quarterly reports and communication	District Wide					0.00	3,547.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Sub. Total						0.00	24,750.00	0.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029, Strengthen healthcare delivery management system, Sustain Morbidity and Mortality of 0, Intensify Prevention and Control of communicable and Non-Communicable Disease by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Intensify Monitoring (Supportive Supervision)	District Wide					0.00	0.00	2,200.00	0.00	0.00			GHS	
Improve Nutrition Services for mother and child (Nutrition Clinic)	District Wide					0.00	0.00	2,200.00	0.00	0.00			GHS	
Strengthening maternal and new born care services. (Training for Skill Delivery)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
TB (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
Malaria (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
Health Promotion (Health Education on Family Planning and Teenage Pregnancy)	District Wide					0.00	0.00	8,100.00	0.00	0.00			GHS	SW&CD, GES
Sub. Total						0.00	0.00	15,800.00	0.00	0.00				
Objective: Enhance equitable access to, and participation in quality education at all levels by 2029														
Programme: Education infrastructure Improvement and Service Delivery Programme														
Construction of Teacher's Quarters in Sege	Sege					0.00	0.00	0.00	0.00	520,000.00			Works Dept.	GES
Construction of 3-Unit Classroom block at Kpotsitsikope	Kpotsitsikope					0.00	0.00	0.00	0.00	540,000.00			Works Dept.	GES
Renovation of Classroom Block at Tehey	Tehey					0.00	0.00	0.00	0.00	70,000.00			Works Dept.	GES
Construction and furnishing of 1No. 6-	Nuhalenya					0.00	1,003,248.95	0.00	0.00	0.00			Works Dept.	GES

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
unit classroom block at Nuhalenya														
Construction and furnishing of 1No. 6-unit classroom block at Aditchereko pe	Aditchereko pe					0.00	1,003,248.95	0.00	0.00	0.00			Works Dept.	GES
Procurement of 370 No. tables and Chairs for KG schools	District Wide					0.00	133,156.92	0.00	0.00	0.00			Works Dept.	GES
Procurement of 2,868 No. dual desks for public primary schools and JHS	District Wide					0.00	1,206,145.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of 147 Cupbaord for Primary Schools	District Wide					0.00	88,210.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of 445 No. tables and chairs for basic school teachers	District Wide					0.00	179,000.30	0.00	0.00	0.00			Works Dept.	GES
Procurement of 1,000 No. Mono Desks for SHS	District Wide					0.00	400,000.00	0.00	0.00	0.00			Works Dept.	GES
Support sports and culture	District Wide					0.00	10,000.00	5,487	0.00	0.00			GES	
Monitoring of teachers Time-on-Task	District Wide					0.00	7,000.00	3,000	0.00	0.00			GES	
Organize DEOC meeting	Sege					0.00	20,000.00	0.00	0.00	0.00			GES	
Organize District Mock	District Wide					0.00	22,000.00	2000	0.00	0.00			GES	
Organize my first day at school	District Wide					0.00	5,000.00	0.00	0.00	0.00			GES	
Organize district level Ghana Teacher Prize	District Wide					0.00	20,000.00	1,000	0.00	0.00			GES	
Independence Day Celebration	District Wide					0.00	50,000.00	0.00	0.00	0.00			GES	
Organize reading competitions among all levels of learners	District Wide					0.00	10,000.00	2,000.00	0.00	0.00			GES	
Organize District Spam	District Wide					0.00	20,000.00	4,000	0.00	0.00			GES	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Monitor Basic Education Certificate Education (BECE	District Wide					0.00	5,000.00	4,000	0.00	0.00			GES	
Monitoring of beneficiary schools of the Ghana school Feeding program	District Wide					0.00	20,000.00	0.00	0.00	0.00			GSFP	GES
Sub Total						0.00	4,202,010.12	21,487.00	0.00	1,130,000.00				
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme: Social Protection and vulnerability programme														
Public education and sensitization on children's Act 1998, (560) Human Trafficking Act, 2005 (Act 694) Labour Act, 2003 (Act 651) with the use of the Child Protection Toolkit	District Wide					3,000.00	0.00	1,200.00	0.00	0.00			SWCDD	CCPCs, GES, GHS, NCCE, CBOs, NGOs, GPS, Media, Hon.Assembly members, Opinion leaders
Investigate, monitor and supervise cases of abuse, trafficking, child labour, child maintenance, family welfare, juveniles and families under probation.	District Wide					1,000.00	0.00	800.00	0.00				SWCDD	CCPCs, GES, GHS, NCCE, District Magistrate court, CBOs, NGOs, GPS, Media, RHC, Hon. Assembly members, opinion leaders

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Monitor, register and supervise early childhood development and day-care centres.	District Wide					1,500.00	0.00	1,000.00	0.00	0.00			SWCDD	RSWD, GES, PPD, Works Dept., EHD
Sensitise communities and schools on adolescent reproductive health, teenage pregnancy and its related issues using child protection toolkit	District Wide					3,000.00	0.00	1000.00	0.00	0.00			SWCDD	GES, GHS, DCPC, CCPC, NGOs/CB Os, Assembly members
Enter 100 Cases unto Social Welfare Information Management Systems (SWIMS) and child protection activities on UNICEF Toolkit App within the year.	District Wide					400.00	0.00	200.00	0.00	0.00			SWCDD	RSWD
Organise two (2) no. District Child Protection Committee Meeting	District Wide					1,800.00	0.00	1,800.00	0.00	0.00			SWCDD	DCPC, CCPCs
Sub Total						10,700.00	0.00	6,000.00	0.00	0.00				
Objective: Attain Gender Equality and equity in Political, Social and Economic Development System Outcomes and increase women representation at the General Assembly Level from 1 to 5 by 2029														
Programme: Gender empowerment and mainstreaming														
Organise the celebration of Menstrual Hygiene in one school	District Wide					1,800.00	0.00	1,600.00	0.00	0.00			SWCDD	GES, GHS, NGOs, CBOs, Assembly Members
Monitor women groups activities	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	Gender Desk officer, Assembly

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
														members, NGO, CBO, FBOs
Sensitise groups on domestic violence and other gender – based violence (GBV) and interventions	District Wide					2,000.00	0.00	1,200.00	0.00	0.00			SWCDD	GPS, Gender Desk, CBOs, NGOs, Hon. Assembly members, opinion leaders
Organise Mental Health Education programs for 70 women and 4 no. schools in the district within the year	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	DCPC, CCPC, GHS, GES, NGOs, Assembly members
Sub Total						7,800.00	0.00	4,800.00	0.00	0.00				
Objective: Strengthen Social Protection Especially for Children, Women, Persons with Disability and the Elderly by 2029														
Programme: Inclusive Disability and Rehabilitation														
Register and update data on vulnerable groups (LEAP beneficiaries OVCs, and PWDs) and enrol unto NHIS	District Wide					2,000.00	0.00	800.00	0.00	0.00			SWCDD	LMS, NHIA, CFPs, Hon. Assembly members, opinion leaders
Facilitate, supervise and monitor disbursement of LEAP grants to beneficiaries	District Wide					1,600.00	0.00	700.00	0.00	0.00			SWCDD	L.M.S, PFI, CFPs
Facilitate, supervise and monitor the implementation	District Wide					400,000.00	0.00	0.00	0.00	0.00			SWCDD	DDFMC, PWDs

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
(Procurement and disbursement) of 3% DACF to PWDs and OPWDs														
Sub Total	District Wide					403,600.00	0.00	1,500.00	0.00	0.00				
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme:														
Supervise, Monitor and regularise activities of NGOs, CBOs and FBOs.	District Wide					1,000.00	0.00	500.00	0.00	0.00			SWCDD	CBOs, NGOs, Hon. Assembly members, opinion leaders
Radio Education on Social Welfare and Community Development Activities in the district	District Wide					400.00	0.00	400.00	0.00	0.00			SWCDD	Media House, NGOs, CBOs
Organise capacity building training programmes for staff of the Department	District Wide					1,000.00	0.00	800.00	0.00	0.00			SWCDD	HR
Sub Total						2,400.00	0.00	1,700.00	0.00	0.00				
Improve Coordination of Population Governance by 2029														
Programme: Birth and Death Registration and awareness campaign														
Carry out mass registration of births and deaths	District Wide					0.00	0.00	8,000.00	0.00	0.00			BRD	GHS
Carry out sensitization for expectant new born babies by mother and deaths by family	District Wide					0.00	0.00	5,000.00	0.00	0.00			BRD	GHS
						0.00	0.00	13,000.00	0.00	0.00				
Sub Total						0.00	0.00	26,000.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Programme: Data Management														
Economic Data Compilation	District Wide					8,250.00	0.00	6,600.00	0.00	0.00			Stats Dept.	Central Admin
Administrative Data Collection and Dissemination	District Wide					0.00	0.00	10,000.00	0.00	0.00			Stats Dept.	Central Admin
Sub Total						8,250.00	0.00	16,600.00	0.00	0.00				
DIMENSION: ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT														
Objective: Promote Sustainable Spatially Integrated Development of Human Settlement by 2029														
Programme: Land use planning and management														
Ensure preparation and implementation of Spatial Development Frameworks, Structure plans.	District Wide					0.00	70,000.00	0.00	0.00	0.00			PPD	LUSPA
24. Undertake regular monitoring to ensure compliance with spatial planning and management directives	District Wide					0.00	0.00	15,000.00	0.00	0.00			PPD	DWD
25. Ensure Stakeholder Engagement in matters concerning Spatial planning and Land use management	District Wide					0.00	0.00	10,000.00	0.00	0.00			PPD	DPCU/SPATIALCOMMITTEE
26. Digitization of streets.	District Wide					0.00	40,000.00		0.00	0.00			PPD	SAT
27. Support preparation of local plans or layout plans for major and growing towns	District Wide					0.00	0.00	70,000.00	0.00	0.00			PPD	HR/P.O/C.A
29. Organisation of 12No. SPC and TSC meetings	District Wide					0.00	0.00	80,000.00	0.00	0.00			PPD	Works Dep't

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
30. Internal Management for Physical Planning	District Wide					0.00	0.00	3,000.00	0.00	0.00			PPD	
Sub Total						0.00	110,000.00	178,000.00	0.00	0.00				
Objective: Promote proactive planning and implementation for disaster prevention and mitigation by 2029														
Programme: Disaster mitigation preparedness and climate change resilience programme														
Create awareness on effect of climate change on the environment.	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	NADMO/MOFA/NCCE/NGO/EPA
Orientation of communities on prevention and mitigation of floods, fires and Tidal waves to enhance DRR	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	GNFS
Emergency Response / Resettlement and Rehabilitation	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMO	GNFS, DA, GPS.
Facilitate procurement and distribution of disaster relief items	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA/DWD/EHU/NGOs
Orientation for DVCs /DVGs.	District wide							2,000.00					NADMO	EHD/GHS/UTA/TA
Revive District Disaster Management Committee meetings to propose strategies for DRR	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	CA
Rapid and intensive sensitization and monitoring of safety protocols on the novel Coronavirus and Road Safety Campaign	District Wide					0.00	0.00	1,500.00	0.00	0.00			DA	NADMO/D EHO/GHS

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Hazard Mapping - Undertake Field Trips to disaster prone areas for assessment and provision of safe Havens	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA
Promote and undertake Tree planting in the schools, communities and public places to provide green cover to mitigate the effects of climate change (Green Ghana)	District wide					0.00	0.00	5,000.00	0.00	0.00			NADMO/D EHU	DA
Monitor and regulate the activities of sand winners	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMOD PCU	NADMO/N CCE /EPA/GES/ MOFA/ Forestry Comm.
Facilitate the desilting of drains and Dredging Activities	District wide					0.00	0.00	4,000.00	0.00	0.00			Works Dep't / NADMO	CA
Harbour, sea defence walls	Coastal Areas												Works	NADMO
Sub Total						0.00	0.00	29,500.00	0.00	0.00				
Objective: Ensure 90% of Assembly assets are maintained by 2029														
Programme: Infrastructure Development and Asset Management Programme														
Organise quarterly fixed assets coordinating unit meetings	District Wide					0.00	0.00	20,000.00	0.00	0.00			Estate Unit	Central Admin
Facilitate the repair/maintenance of Assembly's Assets	District Wide					0.00	0.00	30,000.00	0.00	0.00			Estate Unit	Central Admin

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						0.00	0.00	50,000.00	0.00	0.00				
Objective: Efficiency and effectiveness of road transport infrastructure and services or condition of feeder roads improve from 49.5% to 60% by 2029														
Programme: Public Road safety and infrastructure development														
Data collection on Road	District Wide													
Gravelling and spot improvement of selected roads (DRIP)	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Feeder Roads	Works Dept.
Construction of 1.2 triple cell and culvert and filling to the approaches at 3.00km on Koluedo to Madavonu road	Koluedo to Madavonu road					0.00	300,000.00	0.00	0.00	0.00			Feeder Roads	Works Dept.
Construction of drains in selected locations	Selected Locations					0.00	0.00	0.00	0.00	0.00				
Training on development control	District Wide					5,000.00	0.00	2,000.00	0.00	0.00			Works Dept.	HR
Road Safety Campaign	District Wide							8,000.00					NADMO	Feeder Roads, GPS, GNFS
Sub Total						5,000.00	350,000.00	30,000.00	0.00	0.00				
Objective: Enhance safety and security for all categories of road users														
Programme: Public Road safety and infrastructure development														
Installation and maintenance street lights	District Wide					0.00	20,000.00	0.00	0.00	0.00			Works Dept.	
Construction of speed rumps	District Wide					0.00	0.00	120,000.00	0.00	0.00			Feeder Roads	Works Dept.

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Extension of electricity	District Wide					0.00	0.00	50,000.00	0.00	0.00			ECG	Works Dept.
Sub Total						0.00	20,000.00	170,000.00	0.00	0.00				
Dimension: GOVERNANCE AND INSTITUTIONAL DEVELOPMENT														
Objective: Increase popular participation at district levels to 95% by 2029														
Programme: Citizen Awareness and popular participation														
Organize DCE's Community engagement, Public Education and sensitization (NCCE)						0.00	0.00	221,045.00	0.00	0.00			Central Admin	ISD/NCCE /SW&CD
Public Education and sensitization on revenue issues	Sege					0.00	0.00	12,000.00	0.00	0.00			Finance	Budget, ISD, NCCE
Time with the Assembly with the media	District Wide					0.00	0.00	15,000.00	0.00	0.00			ISD	Media Houses
Sub Total						0.00	0.00	248,045.00	0.00	0.00				
Programme: Governance and Public Accountability I														
Organize PFM Town Hall Meetings and intersectoral review and planning sessions	District Wide					0.00	0.00	100,000.00	0.00	0.00			Dev't Planning Unit	Finance Dept. Budget Unit
Internal Management of general administration (donations, conferences, stationary, vehicle maintenance, lubricants, utilities, rent)	District Wide					0.00	80,000.00	400,000.00	0.00	0.00			Central Admin	
Purchase of office equipment, furniture, Clock-in device and CCTV camera	District Wide					0.00	30,000.00	70,000.00	0.00	0.00			Central Admin	Procurement Unit

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Support the implementation of approved community-initiated projects	District Wide					0.00	300,000.00		0.00	0.00			Works Dept	Central Admin
Procure Office Equipment (Laptops, Printers, tables, chairs etc.)	Sege					0.00	110,000.00	40,000.00	0.00	0.00			ADMIN	Procurement
Procure Office Consumables (Data, stationary, toners, etc.)	Sege					0.00	0.00	100,000.00	0.00	0.00			ADMIN	Procurement
Sub Total						0.00	410,000.00	710,000.00	0.00	0.00				
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Governance and public accountability II														
Organise Statutory Meetings	Sege					0.00	0.00	150,000.00	0.00	0.00			Central Admin	
Support for NACAP Activities and NALAG	Sege					0.00	0.00	64,730.00	0.00	0.00			Central Admin	NACAP Focal Person
Support for area councils	Sege/Anyam Area Councils					0.00	0.00	10,000.00	0.00	0.00			Area Councils	Central Admin
Completion of Construction of 1No. 2bedroom semi – detach staff Bungalow (Legacy Project)	Sege					0.00	400,000.00	0.00	0.00	0.00			Works Dept.	Central Admin
Completion of Construction of DCE's Residence (Legacy Project)	Sege					0.00	1,133,024.24	0.00	0.00	0.00			Works Dept.	Central Admin
Completion of Construction of DCD's Bungalow (Legacy Project)	Sege					0.00	400,000.00	0.00	0.00	0.00			Works Dept.	Central Admin
Construction of fence wall at the Assembly's premises (Phase I)	AWDA					0.00	0.00	220,000.00	0.00	0.00			Works Dept.	Central Admin

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						0.00	1,933,024.24	444,730.00	0.00	0.00				
Objective: Enhance security service delivery														
Programme: Public Safety enhancement Programme														
Provide support to the Security Agencies eg, Fuel, etc.	District Wide					0.00	0.00	50,000.00	0.00	0.00			Admin	Security Agencies
Construction of bungalows (Police commander, district magistrate, district health director, district education director and others)	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	Central Admin
Sub Total						0.00	0.00	50,000.00	0.00	0.00				
Objective: Promote Participatory Planning and Public Accountability from 60% to 90% by 2029														
Programme: Planning, Participatory Monitoring and Evaluation														
Organize quarterly DPCU and Budget Meetings and one Annual Performance Review	District wide					0.00	80,000.00	0.00	0.00	0.00			Dev't Planning Unit	Central Admin
Undertake a Mid-year Review of 2026 AAP and prepare 2027 AAP and	District Wide					0.00 0.00	80,000.00	60,000.00	0.00	0.00			Dev't Planning Unit Dev't Planning Unit	Budget Unit Central Admin
Carry out feasibility studies and prepare concept notes on all projects	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Dev't Planning Unit	Works Engineer, Urban Roads Engineer
Carry out quarterly M&E and site inspection on	AWDA Office					0.00	60,000.00	20,000.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Assembly's projects and Programs														
Sub Total						0.00	270,000.00	100,000.00	0.00	0.00				
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Staff capacity building														
Training Assembly members on the District Assembly system, its structures, functions and the PFM Act	AWDA					0.00	10,000.00	0.00	0.00	0.00			HR	
Training of staff on report and minute writing	AWDA					0.00	0.00	20,000.00	0.00	0.00			HR	
Staff promotion, upgrading, posting and transfer of officers, staff welfare and benefit	AWDA					0.00	0.00	10,000.00	0.00	0.00			HR	Staff of the Assembly
Sub Total						0.00	10,000.00	30,000.00	0.00	0.00				
Objective: Promote civic and civil society engagement in development 2029														
Programme: Civic Education and Governance														
Carry out civic education and governance activities	District Wide					0.00	0.00	40,000.00	0.00	0.00			NCCE	Community Development & Social Welfare
Sub total						0.00	0.00	40,000.00	0.00	0.00				

Annex 5: Annual Action Plans 2027

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Dimension: Economic Development														
Objective: Diversify and expand the Tourism industry for Economic development														
Programme: Trade, Tourism and Industrial development														
		Time Frame				Cost					Programme Status		Implementation Institution/ Department	
Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collab
Support for traditional festivals, domestic tourism and other cultural activities	District Wide					0.00	40,000.00	0.00	0.00	0.00			Tourism & Culture Dept.	Central Admin
Sub. Total						0.00	40,000.00	0.00	0.00	0.00				
Objective: Ensure improved fiscal performance and sustainability														
Programme: Enhanced Revenue Mobilization and Public Financial Management Programme														
Update database on all ratable items in the district	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	ISD/ Stats
Conduct training to build capacity of revenue collectors	Sege					0.00	0.00	10,000.00	0.00	0.00			Finance	HR/Budget /Stats
Procure value books and submission of quarterly financial statements	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Procurement Unit
Hold quarterly revenue review meetings	Sege					0.00	0.00	20,000.00	0.00	0.00			Finance	Budget/Stats/Internal Audit
Undertake four (4) quarterly accounts validation exercise	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Budget

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Update and Audit of Data on Businesses	District Wide					0.00	0.00	8,000.00	0.00	0.00			Stats Dept.	Finance, Budget
Generation of Property and Business Bills	District Wide					0.00	0.00	5,000.00	0.00	0.00			Stats Dept.	Finance, Budget
Implementation of RIAP						0.00	0.00	53,000.00	0.00	0.00			Finance	Budgrt/HR/ Admin
Prepare and Gazette 2027 Fee-Fixing Resolution	AWDA					0.00	0.00	50,000.00	0.00	0.00			Budget Unit	Revenue Mobilization Committee
Sub total						0.00	0.00	266,000.00	0.00	0.00				
Objective: Promote entrepreneurs and SME development by 2029														
Programme: Youth Empowerment and Leadership skills programme														
Facilitate skills training and income generating activity for women groups (soap making, bead designing, etc)	District Wide					0.00	0.00	5,000.00	0.00	0.00			SW&CD	BAC, NYA
Train 2,000 youth in employable skills	District Wide					0.00	0.00	20,000.00	0.00	0.00			NYA	SW&CD
Deliver youth leadership & advocacy training	District Wide					0.00	0.00	5,000.00	0.00	0.00			NYA	BAC
Implement National Apprenticeship & AgriNext Programmes	District Wide					0.00	0.00	2,000.00	0.00	0.00			NYA	Agric, SW&CD
Collaborate with Development Partners for startup kits	District Wide					0.00	0.00	3,000.00	0.00	0.00			NYA	NGOs
Enrol youth with registered master craftspersons	District Wide					0.00	0.00	1,000.00	0.00	0.00			NYA	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						0.00	0.00	36,000.00	0.00	0.00				
Programme 1.3: Local Economic Development														
Organize two Business forum	District Wide					0.00	0.00	20,000.00	0.00	0.00			LED Committee	BAC
Promote Local Economic Development (LED) activities based on the resource endowments of the districts and training of SMEs and meetings	District Wide					0.00	80,000.00		0.00	0.00			LED Committee	BAC
Sub Total						0.00	80,000.00	20,000.00	0.00	0.00				
Objective: Improve production efficiency and yield of selected crops by 15% annually, reduce post-harvest lost by 20% by 2029, Increase irrigated land coverage by 30% by end of 2028, expand agricultural extension coverage to reach 20% of farming households and train 10 new extension agents by 2028, Attract at least 200 youth into agriculture through agribusiness training, startup support, and innovation programs by 2028														
Programme 3.1: Feed Ghana Programme, Youth in Agriculture														
Support for agriculture services and management of the equipment's	District Wide					1,500	32,500	5,500	0.00	0.00			Dept. of Agric	
Implement three (3) programs aimed at improving production efficiency and pre- and post-harvest activities.	District Wide					5,500	31,500	2,200	0.00	0.00			Dept. of Agric	
Organize 1 Farmers' Day inspection and celebration	District Wide					6,000	70,500	3,500	0.00	0.00			Dept. of Agric	MoFA, Central Admin
Organize two (2) trainings for staff	District Wide					3,500	5,500	5,500	0.00	0.00			Dept. of Agric	
Support Planting for Export and Rural Development (PERD)	District Wide					1,500	3,000	2,800	0.00	0.00			Dept. of Agric	MoFA

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Organize three (3) trainings for farmers to solve climate issues	District Wide					1,500	2,000	2,500	0.00	0.00			Dept. of Agric	NADMO
Supervise the implementation of Feed Ghana Program (FGP)	District Wide					2,500	4,500	2,500	0.00	0.00			Dept. of Agric	MoFA
Strengthen women and youth, disability farmer groups along the value chain (tomato, cassava, pepper and processing and packaging)	District Wide					1,500.00	3,500.00	2,500.00	0.00	0.00			Dept. of Agric	BAC, NYA, SW&CD
Carry out clinical duties, disease surveillances and vaccination campaigns to farmers	District Wide					2,000	3,000	2,500	0.00	0.00			Dept. of Agric	
Collect and disseminate weekly market data information	District Wide					1,000	1,000	800	0.00	0.00			Dept. of Agric	
Organize one (1) technical and stakeholders' meetings.	District Wide					500	2,500	800	0.00	0.00			Dept. of Agric	
Sub. Total						27,000.00	159,500.00	31,100.00	0.00	0.00				
Objective: Create an enabling agribusiness environment														
Programme: 24-Hour market enhancement Programme														
Design and construction of 24-Hour Economy Modern Markets Phase II	Sege					0.00	5,016,280.54	0.00	0.00	0.00			Works	Central Admin.
Sub. Total						0.00	5,016,280.54	0.00	0.00	0.00				
Dimension: Social Development														
Objective: Improve access to safe, reliable and sustainable water supply services for all from 80% to 95% by 2029														

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Programme 14.1: Safe Water for all														
Extension of water to selected communities	Selected Communities					0.00	1,456,512.22	0.00	0.00	0.00			Works Dept.	CWSA
Repair and Maintenance of Stand Pipes for Communities	District Wide					0.00	100,000.00	0.00	0.00	0.00			Works Dept.	
Procurement and installation of 8 No Polytanks	District Wide					0.00	300,000.00	0.00	0.00	0.00			Works Dept.	
Construction of Borehole at Selected Communities	Selected Communities					0.00	150,000.00	0.00	0.00	0.00				
Sub. Total						0.00	2,006,512.22	0.00	0.00	0.00				
Objective: Increase access to improved and sustainable environmental sanitation services in the District from 20% to 50% by 2029														
Programme: Environmental Health and Hygiene Promotion														
Evacuation of refuse dump and maintenance of final dumping site	District Wide					0.00	250,000.00	0.00	0.00	0.00			EHSU	Works Dept.
Procure land for final dumping site at Sege	Sege					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Procure refuse communal containers	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	Procurement
Monthly clean up exercise	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	D.A., Procurement, Finance, etc
Organisation of National Sanitation Day	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	Health, Central Admin
Acquisition of sanitary landfill site	Sege					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Sanitation Improvement Package (SIP)						0.00	387,205.00	0.00	0.00	0.00			EHSU	Central Admin
Regular dislodging of all institutional and public toilets	District Wide					0.00	57,860.98	0.00	0.00	0.00			EHSU	Works Dept.

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Cleansing of thoroughfares, markets and other public spaces e.g. Sanitation module (Zoomlion) etc. Cleansing of offices, thoroughfares and other public spaces e.g. Clean Ups, NSD Celebrations, etc.	District Wide					0.00	366,275.90	0.00	0.00	0.00			EHSU	Zoomlion
Monitoring and Supervision of environmental Service Providers	District Wide					0.00	65,000.00	0.00	0.00	0.00			EHSU	
Conduct sensitization on WASH activities	District Wide					0.00	45,000.00	0.00	0.00	0.00			EHSU	
Procurement of Sanitary Tools and Equipment	District Wide					0.00	185,000.00	0.00	0.00	0.00			EHSU	Procurement
Support implementation of Community Led Total Sanitation	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	
Renovation of institutional toilets	District Wide					0.00	150,171.24	0.00	0.00	0.00			Works Dept.	EHSU
Completion of 10-seater water closet toilet with shower facilities at Selected locations (Legacy Projects) Phase II	Selected locations					0.00	2,080,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Renovation of public toilet	District Wide					0.00	200,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Food hygiene – sensitisation, market sanitation, stores inspection, medical screening, etc	District Wide					0.00	0.00	180,000.00	0.00	0.00				
Environmental Sanitation Education - school health education,	District Wide					0.00	0.00	40,000.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
community-based health education & sensitisation, handwashing day celebration,														
Disposal of the dead _ pauper burials, regulation of cemeteries and hearse services, issuing of burial permits, etc.	District Wide					0.00	0.00	50,000.00	0.00	0.00				
Control of rearing and straying of animals _ Sensitization, arrests and prosecution, etc.	District Wide					0.00	0.00	12,000.00	0.00	0.00				
Pollution control including air, water, soil, noise, etc.	District Wide					0.00	0.00	20,000.00	0.00	0.00				
Inspection and enforcement of sanitary regulations_ inspections, issuing of notices, prosecution, etc	District Wide					0.00	0.00	10,000.00	0.00	0.00				
Acquisition of uniforms, notices, inspection books, sanitation permits, other stationery	District Wide					0.00	0.00	20,000.00	0.00	0.00			EHSU	Procurement Unit
Sub Total						0.00	4,386,513.12	332,000.00	0.00	0.00				
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Construction and furnishing of CHPs Compound at selected communities	District Wide					0.00	1,000,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Renovation of Health Centre at selected communities	selected communities					0.00	240,345.22	0.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Renovation of CHPS Compound at selected communities	selected communities					0.00	120,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Renovation of Nurses Quarters at selected communities	selected communities					0.00	500,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Construction of Nurses Quarters at selected communities	selected communities					0.00	0.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Construction of Accommodation for Health Director at Sege	Sege					0.00	0.00	0.00	0.00	750,000.00			Works Dept.	Health Dept.
Sub. Total						0.00	1,860,345.22	0.00	0.00	750,000.00				
Objective: Reduce HIV, AIDS/STIs prevalence from 2.97% to 1.0% and other infections, especially among vulnerable groups by 2029														
Programme: Multi-Sectoral HIV/AIDs Response Programme (MSHARP)														
HIV (Testing, Counselling and Related Activities)	District Wide					0.00	1,100.00	0.00	0.00	0.00			GHS	SW&CD Dept.
Hold quarterly meetings assist 8 mobilizations of HIV/AIDS Activities	Sege					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Organise HIV/AIDS education in 10 communities and celebrate world AIDS Day	District Wide					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Enrolment of 50 PLHIV onto NHIS	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Monitor HIV/AIDS Activities	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Support 2 PLHIV in critical needs	District Wide					0.00	1,182.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Submission of quarterly reports and communication	District Wide					0.00	3,547.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Sub. Total						0.00	24,750.00	0.00	0.00	0.00				
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029, Strengthen healthcare delivery management system, Sustain Morbidity and Mortality of 0, Intensify Prevention and Control of communicable and Non-Communicable Disease by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Intensify Monitoring (Supportive Supervision)	District Wide					0.00	0.00	0.00	2,200.00	0.00			GHS	
Improve Nutrition Services for mother and child (Nutrition Clinic)	District Wide					0.00	0.00	0.00	2,200.00	0.00			GHS	
Strengthening maternal and new born care services. (Training for Skill Delivery)	District Wide					0.00	0.00	0.00	1,100.00	0.00			GHS	
TB (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	0.00	1,100.00	0.00			GHS	
Malaria (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	0.00	1,100.00	0.00			GHS	
Health Promotion (Health Education on Family Planning and Teenage Pregnancy)	District Wide					0.00	0.00	0.00	8,100.00	0.00			GHS	SW&CD, GES
Sub. Total						0.00	0.00	0.00	15,800.00	0.00				
Objective: Enhance equitable access to, and participation in quality education at all levels by 2029														
Programme: Education infrastructure Improvement and Service Delivery Programme														
Construction of Teacher's Quarters	District Wide					0.00	0.00	0.00	0.00	520,000.00			Works Dept.	GES

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Construction of 6-Unit Classroom block at Goi	Goi					0.00	0.00	0.00	0.00	540,000.00			Works Dept.	GES
Construct pre-school infrastructure (KG Block- 1No 2-Unit block with furniture (10 Hexagonal KG tables and chairs, 2 cupboards, 2 teachers table and chair), electricity connection, fun, urinal and toilet facility) at Lolonya	Lolonya					0.00	0.00	0.00	0.00	70,000.00			Works Dept.	GES
Construction and furnishing of 1No. 6-unit classroom block at Matseko	Matseko					0.00	1,003,248.95	0.00	0.00	0.00			Works Dept.	GES
Procurement of tables and Chairs for KG schools	District Wide					0.00	133,156.92	0.00	0.00	0.00			Works Dept.	GES
Procurement of dual desks for public primary schools and JHS	District Wide					0.00	1,206,145.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of Cupboard for Primary Schools	District Wide					0.00	88,210.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of tables and chairs for basic school teachers	District Wide					0.00	179,000.30	0.00	0.00	0.00			Works Dept.	GES
Procurement of Mono Desks for SHS	District Wide					0.00	400,000.00	0.00	0.00	0.00			Works Dept.	GES
Support sports and culture	District Wide					0.00	10,000.00	5,487.00	0.00	0.00			GES	
Monitoring of teachers Time-on-Task	District Wide					0.00	7,000.00	3,000.00	0.00	0.00			GES	
Organize DEOC meeting	Sege					0.00	20,000.00	0.00	0.00	0.00			GES	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Organize District Mock	District Wide					0.00	22,000.00	2,000.00	0.00	0.00			GES	
Organize my first day at school	District Wide					0.00	5,000.00	0.00	0.00	0.00			GES	
Organize district level Ghana Teacher Prize	District Wide					0.00	20,000.00	1,000	0.00	0.00			GES	
Independence Day Celebration	District Wide					0.00	50,000.00	0.00	0.00	0.00			GES	
Organize reading competitions among all levels of learners	District Wide					0.00	10,000.00	2,000.00	0.00	0.00			GES	
Organize District Spam	District Wide					0.00	20,000.00	4,000	0.00	0.00			GES	
Monitor Basic Education Certificate Education (BECE	District Wide					0.00	5,000.00	4,000	0.00	0.00			GES	
Construction of Accommodation for Educational Director at Sege	Sege					0.00	0.00	0.00	0.00	750,000.00				
Monitoring of beneficiary schools of the Ghana school Feeding program	District Wide					0.00	20,000.00	0.00	0.00	0.00			GSFP	GES
Sub Total						0.00	3,198,761.17	21,487.00	0.00	1,880,000.00				
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme: Social Protection and vulnerability programme														
Public education and sensitization on children's Act 1998, (560) Human Trafficking Act, 2005 (Act 694) Labour Act, 2003 (Act 651) with the use of the Child Protection Toolkit	District Wide					3,000.00	0.00	1,200.00	0.00	0.00			SWCDD	CCPCs, GES, GHS, NCCE, CBOs, NGOs, GPS, Media, Hon.Assembly members,

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
														Opinion leaders
Investigate, monitor and supervise cases of abuse, trafficking, child labour, child maintenance, family welfare, juveniles and families under probation.	District Wide					1,000.00	0.00	800.00	0.00				SWCDD	CCPCs, GES, GHS, NCCE, District Magistrate court, CBOs, NGOs, GPS, Media, RHC, Hon. Assembly members, opinion leaders
Monitor, register and supervise early childhood development and day-care centres.	District Wide					1,500.00	0.00	1,000.00	0.00	0.00			SWCDD	RSWD, GES, PPD, Works Dept. , EHD
Sensitise communities and schools on adolescent reproductive health, teenage pregnancy and its related issues using child protection toolkit	District Wide					3,000.00	0.00	1000.00	0.00	0.00			SWCDD	GES, GHS, DCPC, CCPC, NGOs/CBOs, Assembly members
Enter 100 Cases unto Social Welfare Information Management Systems (SWIMS) and child protection activities on UNICEF Toolkit App within the year.	District Wide					400.00	0.00	200.00	0.00	0.00			SWCDD	RSWD

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Organise two (2) no. District Child Protection Committee Meeting	District Wide					1,800.00	0.00	1,800.00	0.00	0.00			SWCDD	DCPC, CCPCs
Sub Total						10,700.00	0.00	6,000.00	0.00	0.00				
Objective: Attain Gender Equality and equity in Political, Social and Economic Development System Outcomes and increase women representation at the General Assembly Level from 1 to 5 by 2029														
Programme: Gender empowerment and mainstreaming														
Organise the celebration of Menstrual Hygiene in one school	District Wide					1,800.00	0.00	1,600.00	0.00	0.00			SWCDD	GES, GHS, NGOs, CBOs, Assembly Members
Monitor women groups activities	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	Gender Desk officer, Assembly members, NGO, CBO, FBOs
Sensitise groups on domestic violence and other gender – based violence (GBV) and interventions	District Wide					2,000.00	0.00	1,200.00	0.00	0.00			SWCDD	GPS, Gender Desk, CBOs, NGOs, Hon. Assembly members, opinion leaders
Organise Mental Health Education programs for women and 4 no. schools in the district within the year	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	DCPC, CCPC, GHS, GES, NGOs, Assembly members

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						7,800.00	0.00	4,800.00	0.00	0.00				
Objective 22: Strengthen Social Protection Especially for Children, Women, Persons with Disability and the Elderly by 2029														
Programme 22.1: Inclusive Disability and Rehabilitation														
Register and update data on vulnerable groups (LEAP beneficiaries OVCs, and PWDs) and enroll unto NHIS	District Wide					2,000.00	0.00	800.00	0.00	0.00			SWCDD	LMS, NHIA, CFPs, Hon. Assembly members, opinion leaders
Facilitate, supervise and monitor disbursement of LEAP grants to beneficiaries	District Wide					1,600.00	0.00	700.00	0.00	0.00			SWCDD	L.M.S, PFI, CFPs
Facilitate, supervise and monitor the implementation (Procurement and disbursement) of 3% DACF to PWDs and OPWDs	District Wide					400,000.00	0.00	0.00	0.00	0.00			SWCDD	DDFMC, PWDs
Sub Total						403,600.00	0.00	1,500.00	0.00	0.00				
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme:														
Supervise, Monitor and regularise activities of NGOs, CBOs and FBOs.	District Wide					1,000.00	0.00	500.00	0.00	0.00			SWCDD	CBOs, NGOs, Hon. Assembly members, opinion leaders
Radio Education on Social Welfare and	District Wide					400.00	0.00	400.00	0.00	0.00			SWCDD	Media House,

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Community Development Activities in the district														NGOs, CBOs
Organise capacity building training programmes for staff of the Department	District Wide					1,000.00	0.00	800.00	0.00	0.00			SWCDD	HR
Sub Total						2,400.00	0.00	1,700.00	0.00	0.00				
Improve Coordination of Population Governance by 2029														
Programme: Birth and Death Registration and awareness campaign														
Carry out mass registration of births and deaths	District Wide					0.00	0.00	8,000.00	0.00	0.00			BRD	GHS
Carry out sensitization for expectant new born babies by mother and deaths by family	District Wide					0.00	0.00	5,000.00	0.00	0.00			BRD	GHS
Sub Total						0.00	0.00	13,000.00	0.00	0.00				
Programme: Data Management														
Economic Data Compilation	District Wide					8,250.00	0.00	6,600.00	0.00	0.00			Stats Dept.	Central Admin
Administrative Data Collection and Dissemination	District Wide					0.00	0.00	10,000.00	0.00	0.00			Stats Dept.	Central Admin
Sub Total						8,250.00	0.00	16,600.00	0.00	0.00				
DIMENSION: ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT														
Objective 24: Promote Sustainable Spatially Integrated Development of Human Settlement by 2029														
Programme 24.1: Land use planning and management														
Ensure preparation and implementation of Spatial Development Frameworks, Structure plans.	District Wide					0.00	70,000.00	0.00	0.00	0.00			PPD	LUSPA

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
24. Undertake regular monitoring to ensure compliance with spatial planning and management directives	District Wide					0.00	0.00	15,000.00	0.00	0.00			PPD	DWD
25. Ensure Stakeholder Engagement in matters concerning Spatial planning and Land use management	District Wide					0.00	0.00	10,000.00	0.00	0.00			PPD	DPCU/SPATIALCOMMITTEE
26. Digitization of streets.	District Wide					0.00	40,000.00		0.00	0.00			PPD	SAT
27. Support preparation of local plans or layout plans for major and growing towns	District Wide					0.00	0.00	70,000.00	0.00	0.00			PPD	HR/P.O/C.A
29. Organisation of 12No. SPC and TSC meetings	District Wide					0.00	0.00	80,000.00	0.00	0.00			PPD	Works Dep't
30. Internal Management for Physical Planning	District Wide					0.00	0.00	3,000.00	0.00	0.00			PPD	
Sub Total						0.00	110,000.00	178,000.00	0.00	0.00				
Objective: Promote proactive planning and implementation for disaster prevention and mitigation by 2029														
Programme: Disaster mitigation preparedness and climate change resilience programme														
Create awareness on effect of climate change on the environment.	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	NADMO/MOFA/NCCE/NGO/EPa
Orientation of communities on prevention and mitigation of floods,	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	GNFS

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
fires and Tidal waves to enhance DRR														
Emergency Response / Resettlement and Rehabilitation	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMO	GNFS, DA, GPS.
Facilitate procurement and distribution of disaster relief items	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA/DWD/EHU/NGOs
Orientation for DVCs /DVGs.	District wide					0.00	0.00	2,000.00	0.00	0.00			NADMO	EHD/GHS/UTA/TA
Revive District Disaster Management Committee meetings to propose strategies for DRR	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	CA
Rapid and intensive sensitization and monitoring of safety protocols on the novel Coronavirus and Road Safety Campaign	District Wide					0.00	0.00	1,500.00	0.00	0.00			DA	NADMO/D EHO/GHS
Hazard Mapping - Undertake Field Trips to disaster prone areas for assessment and provision of safe Havens	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA
Promote and undertake Tree planting in the schools, communities and public places to provide green cover to mitigate the effects of climate change (Green Ghana)	District wide					0.00	0.00	5,000.00	0.00	0.00			NADMO/D EHU	DA
Monitor and regulate the activities of sand winners	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMOD PCU	NADMO/N CCE

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
														/EPA/GES/ MOFA/ Forestry Comm.
Facilitate the desilting of drains and Dredging Activities	District wide					0.00	0.00	4,000.00	0.00	0.00			Works Dep't / NADMO	CA
Construction of Office for Fire Service at Sege	Sege								1,400,000.00				Works Dept.	GNFS
Construction of Accommodation for Fire and Immigration Services at Sege	Sege								750,000.00				Works Dept.	GNFS, GIS
Sub Total						0.00	0.00	29,500.00	2,150,000.00	0.00				
Objective: Ensure 90% of Assembly assets are maintained by 2029														
Programme: Governance and public accountability programme														
Organise quarterly fixed assets coordinating unit meetings	District Wide					0.00	0.00	20,000.00	0.00	0.00			Estate Unit	Central Admin
Facilitate the repair/maintenance of Assembly's Assets	District Wide					0.00	0.00	30,000.00	0.00	0.00			Estate Unit	Central Admin
Sub Total						0.00	0.00	50,000.00	0.00	0.00				
Objective: Efficiency and effectiveness of road transport infrastructure and services or condition of feeder roads improve from 49.5% to 60% by 2029														
Programme: Public Road safety and infrastructure development														
Road inventory data	District Wide					0.00	0.00	2,800.00	0.00	0.00			Feeder Roads	Works Dept.
Gravelling and spot improvement of selected roads (DRIP)	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Feeder Roads	Works Dept.

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Construction of drains in selected locations	Selected Locations					0.00	0.00	0.00	0.00	0.00				
Training on development control	District Wide					5,000.00	0.00	2,000.00	0.00	0.00			Works Dept.	HR
Road Safety Campaign	District Wide							8,000.00					NADMO	Feeder Roads, GPS, GNFS
Sub Total						5,000.00	50,000.00	30,000.00	0.00	0.00				
Objective: Enhance safety and security for all categories of road users														
Programme: Public Road safety and infrastructure development														
Installation and maintenance street lights	District Wide					0.00	20,000.00	0.00	0.00	0.00			Works Dept.	
Construction of speed humps	District Wide					0.00	0.00	120,000.00	0.00	0.00			Feeder Roads	Works Dept.
Extension of electricity	District Wide					0.00	0.00	50,000.00	0.00	0.00			ECG	Works Dept.
Sub Total						0.00	20,000.00	170,000.00	0.00	0.00				
Dimension: GOVERNANCE AND INSTITUTIONAL DEVELOPMENT														
Objective: Increase popular participation at district levels to 95% by 2029														
Programme: Citizen Awareness and popular participation														
Organize DCE's Community engagement, Public Education and sensitization (NCCE)						0.00	0.00	221,045.00	0.00	0.00			Central Admin	ISD/NCCE /SW&CD
Public Education and sensitization on revenue issues	Sege					0.00	0.00	12,000.00	0.00	0.00			Finance	Budget, ISD, NCCE
Time with the Assembly with the media	District Wide					0.00	0.00	15,000.00	0.00	0.00			ISD	Media Houses

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						0.00	0.00	248,045.00	0.00	0.00				
Programme: Governance and Public Accountability I														
Organize PFM Town Hall Meetings and intersectoral review and planning sessions	District Wide					0.00	0.00	100,000.00	0.00	0.00			Dev't Planning Unit	Finance Dept. Budget Unit
Internal Management of general administration (donations, conferences, stationary, vehicle maintenance, lubricants, utilities, rent)	AWDA					0.00	80,000.00	400,000.00	0.00	0.00			Central Admin	
Purchase of office equipment, furniture, Clock-in device and CCTV camera	AWDA					0.00	30,000.00	70,000.00	0.00	0.00			Central Admin	Procurement Unit
Support the implementation of approved community-initiated projects	District Wide					0.00	300,000.00		0.00	0.00			Works Dept	Central Admin
Procure Office Equipment (Laptops, Printers, tables, chairs etc.)	AWDA					0.00	110,000.00	40,000.00	0.00	0.00			ADMIN	Procurement
Procure Office Consumables (Data, stationary, toners, etc.)	AWDA					0.00	0.00	100,000.00	0.00	0.00			ADMIN	Procurement
Sub Total						0.00	410,000.00	710,000.00	0.00	0.00				
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Governance and public accountability II														
Organise Statutory Meetings	Sege					0.00	0.00	150,000.00	0.00	0.00			Central Admin	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Support for NACAP Activities and NALAG	Sege					0.00	0.00	64,730.00	0.00	0.00			Central Admin	NACAP Focal Person
Support for area councils	Sege/Anyamam Area Councils					0.00	0.00	10,000.00	0.00	0.00			Area Councils	Central Admin
Construction of staff bungalows	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	Central Admin
Construction of fence wall at the Assembly's premises (Phase II)	AWDA					0.00	0.00	0.00	0.00	0.00			Works Dept.	Central Admin
Sub Total						0.00	0.00	224,730.00	0.00	0.00				
Objective: Enhance security service delivery														
Programme: Public Safety enhancement Programme														
Provide support to the Security Agencies eg, Fuel, etc.	District Wide					0.00	0.00	50,000.00	0.00	0.00			Admin	Security Agencies
Construction of bungalows (Police commander, district magistrate, district health director, district education director and others)	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	Central Admin
Construction of staff bungalows	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	Central Admin
Sub Total						0.00	0.00	50,000.00	0.00	0.00				
Objective: Promote Participatory Planning and Public Accountability from 60% to 90% by 2029														
Programme: Planning, Participatory Monitoring and Evaluation														
Organize quarterly DPCU and Budget Meetings and one Annual Performance Review	District wide					0.00	80,000.00	0.00	0.00	0.00			Dev't Planning Unit	Central Admin

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Undertake a Mid-year Review of 2027 AAP and prepare 2028 AAP and	District Wide					0.00 0.00	80,000.00	60,000.00	0.00	0.00			Dev't Planning Unit Dev't Planning Unit	Budget Unit Central Admin
Carry out feasibility studies and prepare concept notes on all projects	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Dev't Planning Unit	Works Engineer, Urban Roads Engineer
Carry out quarterly M&E and site inspection on Assembly's projects and Programs	AWDA Office					0.00	60,000.00	20,000.00						
Sub Total						0.00	270,000.00	100,000.00	0.00	0.00				
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Staff capacity building														
Training Assembly members on the District Assembly system, its structures, functions and the PFM Act	AWDA					0.00	10,000.00	0.00	0.00	0.00			HR	
Training of staff on report and minute writing	AWDA					0.00	0.00	20,000.00	0.00	0.00			HR	
Staff promotion, upgrading, posting and transfer of officers, staff welfare and benefit	AWDA					0.00	0.00	10,000.00	0.00	0.00			HR	Staff of the Assembly
Sub Total						0.00	10,000.00	30,000.00	0.00	0.00				
Objective: Promote civic and civil society engagement in development 2029														
Programme: Civic Education and Governance														
Carry out civic education and governance activities	District Wide					0.00	0.00	40,000.00	0.00	0.00			NCCE	Community Developme

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
														nt & Social Welfare
Sub total						0.00	0.00	40,000.00	0.00	0.00				

Annex 6: Annual Action Plans 2028

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Dimension: Economic Development														
Objective: Diversify and expand the Tourism industry for Economic development														
Programme: Trade, Tourism and Industrial development														
		Time Frame				Cost					Programme Status		Implementation Institution/ Department	
Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collab
Support for traditional festivals, domestic tourism and other cultural activities	District Wide					0.00	40,000.00	0.00	0.00	0.00			Tourism & Culture Dept.	Central Admin
Sub. Total						0.00	40,000.00	0.00	0.00	0.00				
Objective: Ensure improved fiscal performance and sustainability														
Programme: Enhanced Revenue Mobilization and Public Financial Management Programme														
Update database on all ratable items in the district	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	ISD/ Stats
Conduct training to build capacity of revenue collectors	Sege					0.00	0.00	10,000.00	0.00	0.00			Finance	HR/Budget /Stats
Procure value books and submission of quarterly financial statements	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Procurement Unit

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Hold quarterly revenue review meetings	Sege					0.00	0.00	20,000.00	0.00	0.00			Finance	Budget/Stats/Internal Audit
Undertake four (4) quarterly accounts validation exercise	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Budget
Update and Audit of Data on Businesses	District Wide					0.00	0.00	8,000.00	0.00	0.00			Stats Dept.	Finance, Budget
Generation of Property and Business Bills	District Wide					0.00	0.00	5,000.00	0.00	0.00			Stats Dept.	Finance, Budget
Implementation of RIAP						0.00	0.00	53,000.00	0.00	0.00			Finance	Budget/HR/Admin
Prepare and Gazette 2027 Fee-Fixing Resolution	AWDA					0.00	0.00	50,000.00	0.00	0.00			Budget Unit	Revenue Mobilization Committee
Sub total						0.00	0.00	266,000.00	0.00	0.00				
Objective: Promote entrepreneurs and SME development by 2029														
Programme: Youth Empowerment and Leadership skills programme														
Facilitate skills training and income generating activity for women groups (soap making, bead designing, etc)	District Wide					0.00	0.00	5,000.00	0.00	0.00			SW&CD	BAC, NYA
Train youth in employable skills	District Wide					0.00	0.00	20,000.00	0.00	0.00			NYA	SW&CD
Deliver youth leadership & advocacy training	District Wide					0.00	0.00	5,000.00	0.00	0.00			NYA	BAC
Implement National Apprenticeship & AgriNext Programmes	District Wide					0.00	0.00	2,000.00	0.00	0.00			NYA	Agric, SW&CD

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Collaborate with Development Partners for startup kits	District Wide					0.00	0.00	3,000.00	0.00	0.00			NYA	NGOs
Enrol youth with registered master craftsman's	District Wide					0.00	0.00	1,000.00	0.00	0.00			NYA	
Sub Total						0.00	0.00	36,000.00	0.00	0.00				
Programme 1.3: Local Economic Development														
Organize two Business forum	District Wide					0.00	0.00	20,000.00	0.00	0.00			LED Committee	BAC
Promote Local Economic Development (LED) activities based on the resource endowments of the districts and training of SMEs and meetings	District Wide					0.00	80,000.00		0.00	0.00			LED Committee	BAC
Sub Total						0.00	80,000.00	20,000.00	0.00	0.00				
Objective: Improve production efficiency and yield of selected crops by 15% annually, reduce post-harvest lost by 20% by 2029, Increase irrigated land coverage by 30% by end of 2028, expand agricultural extension coverage to reach 20% of farming households and train 10 new extension agents by 2028, Attract at least 200 youth into agriculture through agribusiness training, startup support, and innovation programs by 2028														
Programme 3.1: Feed Ghana Programme, Youth in Agriculture														
Support for agriculture services and management of the equipment's	District Wide					1,500	32,500	5,500	0.00	0.00			Dept. of Agric	
Implement three (3) programs aimed at improving production efficiency and pre- and post-harvest activities.	District Wide					5,500	31,500	2,200	0.00	0.00			Dept. of Agric	
Organize 1 Farmers' Day inspection and celebration	District Wide					6,000	70,500	3,500	0.00	0.00			Dept. of Agric	MoFA, Central Admin

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Organize two (2) trainings for staff	District Wide					3,500	5,500	5,500	0.00	0.00			Dept. of Agric	
Support Planting for Export and Rural Development (PERD)	District Wide					1,500	3,000	2,800	0.00	0.00			Dept. of Agric	MoFA
Organize three (3) trainings for farmers to solve climate issues	District Wide					1,500	2,000	2,500	0.00	0.00			Dept. of Agric	NADMO
Supervise the implementation of Feed Ghana Program (FGP)	District Wide					2,500	4,500	2,500	0.00	0.00			Dept. of Agric	MoFA
Strengthen women and youth, disability farmer groups along the value chain (tomato, cassava, pepper and processing and packaging)	District Wide					1,500.00	3,500.00	2,500.00	0.00	0.00			Dept. of Agric	BAC, NYA, SW&CD
Carry out clinical duties, disease surveillances and vaccination campaigns to farmers	District Wide					2,000	3,000	2,500	0.00	0.00			Dept. of Agric	
Collect and disseminate weekly market data information	District Wide					1,000	1,000	800	0.00	0.00			Dept. of Agric	
Organize one (1) technical and stakeholders' meetings.	District Wide					500	2,500	800	0.00	0.00			Dept. of Agric	
Sub. Total						27,000.00	159,500.00	31,100.00	0.00	0.00				
Objective: Create an enabling agribusiness environment														
Programme: 24-Hour market enhancement Programme														
Design and construction of 24-Hour Economy	Sege					0.00	5,016,280.54	0.00	0.00	0.00			Works	Central Admin.

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Modern Markets Phase II														
Sub. Total						0.00	5,016,280.54	0.00	0.00	0.00				
Dimension: Social Development														
Objective: Improve access to safe, reliable and sustainable water supply services for all from 80% to 95% by 2029														
Programme 14.1: Safe Water for all														
Extension of water to selected communities	Selected Communities					0.00	1,456,512.22	0.00	0.00	0.00			Works Dept.	CWSA
Repair and Maintenance of Stand Pipes for Communities	District Wide					0.00	100,000.00	0.00	0.00	0.00			Works Dept.	
Procurement and installation of 8 No Polytanks	District Wide					0.00	300,000.00	0.00	0.00	0.00			Works Dept.	
Construction of Borehole at Selected Communities	Selected Communities					0.00	150,000.00	0.00	0.00	0.00				
Sub. Total						0.00	2,006,512.22	0.00	0.00	0.00				
Objective: Increase access to improved and sustainable environmental sanitation services in the District from 20% to 50% by 2029														
Programme: Environmental Health and Hygiene Promotion														
Evacuation of refuse dump and maintenance of final dumping site	District Wide					0.00	250,000.00	0.00	0.00	0.00			EHSU	Works Dept.
Procure land for final dumping site at Sege	Sege					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Procure refuse communal containers	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	Procurement
Monthly clean up exercise	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	D.A., Procurement, Finance, etc
Organisation of National Sanitation Day	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	Health, Central Admin

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Acquisition of sanitary landfill site	Sege					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Sanitation Improvement Package (SIP)						0.00	387,205.00	0.00	0.00	0.00			EHSU	Central Admin
Regular dislodging of all institutional and public toilets	District Wide					0.00	57,860.98	0.00	0.00	0.00			EHSU	Works Dept.
Cleansing of thoroughfares, markets and other public spaces e.g. Sanitation module (Zoomlion) etc. Cleansing of offices, thoroughfares and other public spaces e.g. Clean Ups, NSD Celebrations, etc.	District Wide					0.00	366,275.90	0.00	0.00	0.00			EHSU	Zoomlion
Monitoring and Supervision of environmental Service Providers	District Wide					0.00	65,000.00	0.00	0.00	0.00			EHSU	
Conduct sensitization on WASH activities	District Wide					0.00	45,000.00	0.00	0.00	0.00			EHSU	
Procurement of Sanitary Tools and Equipment	District Wide					0.00	185,000.00	0.00	0.00	0.00			EHSU	Procurement
Support implementation of Community Led Total Sanitation	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	
Renovation of institutional toilets	District Wide					0.00	150,171.24	0.00	0.00	0.00			DEO/Works Dept.	EHSU
Renovation of public toilets	District Wide					0.00	200,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Food hygiene – sensitisation, market sanitation, stores inspection, medical screening, etc	District Wide					0.00	0.00	180,000.00	0.00	0.00				
Environmental Sanitation Education - school health education,	District Wide					0.00	0.00	40,000.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
community-based health education & sensitisation, handwashing day celebration,														
Disposal of the dead _ pauper burials, regulation of cemeteries and hearse services, issuing of burial permits, etc.	District Wide					0.00	0.00	50,000.00	0.00	0.00				
Control of rearing and straying of animals _ Sensitization, arrests and prosecution, etc.	District Wide					0.00	0.00	12,000.00	0.00	0.00				
Pollution control including air, water, soil, noise, etc.	District Wide					0.00	0.00	20,000.00	0.00	0.00				
Inspection and enforcement of sanitary regulations_ inspections, issuing of notices, prosecution, etc	District Wide					0.00	0.00	10,000.00	0.00	0.00				
Acquisition of uniforms, notices, inspection books, sanitation permits, other stationery	District Wide					0.00	0.00	20,000.00	0.00	0.00			EHSU	Procurement Unit
Sub Total						0.00	2,306,513.12	332,000.00	0.00	0.00				
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Construction and furnishing of CHPs Compound at selected communities	District Wide					0.00	1,000,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Renovation of Health Centre at selected communities	selected communities					0.00	240,345.22	0.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Renovation of CHPS Compound at selected communities	selected communities					0.00	120,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Renovation of Nurses Quarters at selected communities	selected communities					0.00	500,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Construction of Nurses Quarters at selected communities	selected communities					0.00	0.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Sub. Total						0.00	1,860,345.22	0.00	0.00	0.00				
Objective: Reduce HIV, AIDS/STIs prevalence from 2.97% to 1.0% and other infections, especially among vulnerable groups by 2029														
Programme: Multi-Sectoral HIV/AIDs Response Programme (MSHARP)														
HIV (Testing, Counselling and Related Activities)	District Wide					0.00	1,100.00	0.00	0.00	0.00			GHS	SW&CD Dept.
Hold quarterly meetings assist 8 mobilizations of HIV/AIDs Activities	Sege					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Organise HIV/AIDs education in 10 communities and celebrate world AIDS Day	District Wide					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Enrolment of 50 PLHIV onto NHIS	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Monitor HIV/AIDs Activities	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Support 2 PLHIV in critical needs	District Wide					0.00	1,182.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Submission of quarterly reports and communication	District Wide					0.00	3,547.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Sub. Total						0.00	24,750.00	0.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029, Strengthen healthcare delivery management system, Sustain Morbidity and Mortality of 0, Intensify Prevention and Control of communicable and Non-Communicable Disease by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Intensify Monitoring (Supportive Supervision)	District Wide					0.00	0.00	2,200.00	0.00	0.00			GHS	
Improve Nutrition Services for mother and child (Nutrition Clinic)	District Wide					0.00	0.00	2,200.00	0.00	0.00			GHS	
Strengthening maternal and new born care services. (Training for Skill Delivery)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
TB (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
Malaria (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
Health Promotion (Health Education on Family Planning and Teenage Pregnancy)	District Wide					0.00	0.00	8,100.00	0.00	0.00			GHS	SW&CD, GES
Sub. Total						0.00	0.00	15,800.00	0.00	0.00				
Objective: Enhance equitable access to, and participation in quality education at all levels by 2029														
Programme: Education infrastructure Improvement and Service Delivery Programme														
Construction of Teacher's Quarters	District Wide					0.00	0.00	0.00	0.00	520,000.00			Works Dept.	GES
Construct pre-school infrastructure (KG Block- 1No 2-Unit block with furniture (10 Hexagonal KG tables and chairs, 2 cupboards, 2 teachers table and chair), electricity connection, fun, urinal	Nakomkope					0.00	0.00	0.00	0.00	540,000.00			Works Dept.	GES

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
and toilet facility) at Nakomkope														
Construct pre-school infrastructure (KG Block- 1No 2-Unit block with furniture (10 Hexagonal KG tables and chairs, 2 cupboards, 2 teachers table and chair), electricity connection, fun, urinal and toilet facility) at Toflokpo	Toflokpo					0.00	0.00	0.00	0.00	70,000.00			Works Dept.	GES
Construction and furnishing of 1No. 6-unit classroom block at Akplagbanya	Akplagbanya					0.00	1,003,248.95	0.00	0.00	0.00			Works Dept.	GES
Procurement of tables and Chairs for KG schools	District Wide					0.00	133,156.92	0.00	0.00	0.00			Works Dept.	GES
Procurement of dual desks for public primary schools and JHS	District Wide					0.00	1,206,145.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of Cupboard for Primary Schools	District Wide					0.00	88,210.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of tables and chairs for basic school teachers	District Wide					0.00	179,000.30	0.00	0.00	0.00			Works Dept.	GES
Procurement of Mono Desks for SHS	District Wide					0.00	400,000.00	0.00	0.00	0.00			Works Dept.	GES
Support sports and culture	District Wide					0.00	10,000.00	5,487	0.00	0.00			GES	
Monitoring of teachers Time-on-Task	District Wide					0.00	7,000.00	3,000	0.00	0.00			GES	
Organize DEOC meeting	Sege					0.00	20,000.00	0.00	0.00	0.00			GES	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Organize District Mock	District Wide					0.00	22,000.00	2000	0.00	0.00			GES	
Organize my first day at school	District Wide					0.00	5,000.00	0.00	0.00	0.00			GES	
Organize district level Ghana Teacher Prize	District Wide					0.00	20,000.00	1,000	0.00	0.00			GES	
Independence Day Celebration	District Wide					0.00	50,000.00	0.00	0.00	0.00			GES	
Organize reading competitions among all levels of learners	District Wide					0.00	10,000.00	2,000.00	0.00	0.00			GES	
Organize District Spam	District Wide					0.00	20,000.00	4,000	0.00	0.00			GES	
Monitor Basic Education Certificate Education (BECE	District Wide					0.00	5,000.00	4,000	0.00	0.00			GES	
Monitoring of beneficiary schools of the Ghana school Feeding program	District Wide					0.00	20,000.00	0.00	0.00	0.00			GSFP	GES
Establish Technical and vocational institutions	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	GES
Sub Total						0.00	3,198,761.17	21,487.00	0.00	1,130,000.00				
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme: Social Protection and vulnerability programme														
Public education and sensitization on children's Act 1998, (560) Human Trafficking Act, 2005 (Act 694) Labour Act, 2003 (Act 651) with the use of the Child Protection Toolkit	District Wide					3,000.00	0.00	1,200.00	0.00	0.00			SWCDD	CCPCs, GES, GHS, NCCE, CBOs, NGOs, GPS, Media, Hon.Assem bly members, Opinion leaders

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Investigate, monitor and supervise cases of abuse, trafficking, child labour, child maintenance, family welfare, juveniles and families under probation.	District Wide					1,000.00	0.00	800.00	0.00				SWCDD	CCPCs, GES, GHS, NCCE, District Magistrate court, CBOs, NGOs, GPS, Media, RHC, Hon. Assembly members, opinion leaders
Monitor, register and supervise early childhood development and day-care centres.	District Wide					1,500.00	0.00	1,000.00	0.00	0.00			SWCDD	RSWD, GES, PPD, Works Dept. , EHD
Sensitise communities and schools on adolescent reproductive health, teenage pregnancy and its related issues using child protection toolkit	District Wide					3,000.00	0.00	1000.00	0.00	0.00			SWCDD	GES, GHS, DCPC, CCPC, NGOs/CB Os, Assembly members
Enter 100 Cases unto Social Welfare Information Management Systems (SWIMS) and child protection activities on UNICEF Toolkit App within the year.	District Wide					400.00	0.00	200.00	0.00	0.00			SWCDD	RSWD
Organise two (2) no. District Child Protection Committee Meeting	District Wide					1,800.00	0.00	1,800.00	0.00	0.00			SWCDD	DCPC, CCPCs

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						10,700.00	0.00	6,000.00	0.00	0.00				
Objective: Attain Gender Equality and equity in Political, Social and Economic Development System Outcomes and increase women representation at the General Assembly Level from 1 to 5 by 2029														
Programme: Gender empowerment and mainstreaming														
Organise the celebration of Menstrual Hygiene in one school	District Wide					1,800.00	0.00	1,600.00	0.00	0.00			SWCDD	GES, GHS, NGOs, CBOs, Assembly Members
Monitor women groups activities	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	Gender Desk officer, Assembly members, NGO, CBO, FBOs
Sensitise groups on domestic violence and other gender – based violence (GBV) and interventions	District Wide					2,000.00	0.00	1,200.00	0.00	0.00			SWCDD	GPS, Gender Desk, CBOs, NGOs, Hon. Assembly members, opinion leaders
Organise Mental Health Education programs for women and 4 no. schools in the district within the year	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	DCPC, CCPC, GHS, GES, NGOs, Assembly members
Sub Total						7,800.00	0.00	4,800.00	0.00	0.00				
Objective 22: Strengthen Social Protection Especially for Children, Women, Persons with Disability and the Elderly by 2029														
Programme 22.1: Inclusive Disability and Rehabilitation														

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Register and update data on vulnerable groups (LEAP beneficiaries OVCs, and PWDs) and enroll unto NHIS	District Wide					2,000.00	0.00	800.00	0.00	0.00			SWCDD	LMS, NHIA, CFPs, Hon. Assembly members, opinion leaders
Facilitate, supervise and monitor disbursement of LEAP grants to beneficiaries	District Wide					1,600.00	0.00	700.00	0.00	0.00			SWCDD	L.M.S, PFI, CFPs
Facilitate, supervise and monitor the implementation (Procurement and disbursement) of 3% DACF to PWDs and OPWDs	District Wide					400,000.00	0.00	0.00	0.00	0.00			SWCDD	DDFMC, PWDs
Sub Total						403,600.00	0.00	1,500.00	0.00	0.00				
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme:														
Supervise, Monitor and regularise activities of NGOs, CBOs and FBOs.	District Wide					1,000.00	0.00	500.00	0.00	0.00			SWCDD	CBOs, NGOs, Hon. Assembly members, opinion leaders
Radio Education on Social Welfare and Community Development Activities in the district	District Wide					400.00	0.00	400.00	0.00	0.00			SWCDD	Media House, NGOs, CBOs
Organise capacity building training programmes for staff of the Department	District Wide					1,000.00	0.00	800.00	0.00	0.00			SWCDD	HR

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						2,400.00	0.00	1,700.00	0.00	0.00				
Improve Coordination of Population Governance by 2029														
Programme: Birth and Death Registration and awareness campaign														
Carry out mass registration of births and deaths	District Wide					0.00	0.00	8,000.00	0.00	0.00			BRD	GHS
Carry out sensitization for expectant new born babies by mother and deaths by family	District Wide					0.00	0.00	5,000.00	0.00	0.00			BRD	GHS
Sub Total						0.00	0.00	13,000.00	0.00	0.00				
Programme: Data Management														
Economic Data Compilation	District Wide					8,250.00	0.00	6,600.00	0.00	0.00			Stats Dept.	Central Admin
Administrative Data Collection and Dissemination	District Wide					0.00	0.00	10,000.00	0.00	0.00			Stats Dept.	Central Admin
Sub Total						8,250.00	0.00	16,600.00	0.00	0.00				
DIMENSION: ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT														
Objective 24: Promote Sustainable Spatially Integrated Development of Human Settlement by 2029														
Programme 24.1: Land use planning and management														
Ensure preparation and implementation of Spatial Development Frameworks, Structure plans.	District Wide					0.00	70,000.00	0.00	0.00	0.00			PPD	LUSPA
24. Undertake regular monitoring to ensure compliance with spatial planning and management directives	District Wide					0.00	0.00	15,000.00	0.00	0.00			PPD	DWD

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
25. Ensure Stakeholder Engagement in matters concerning Spatial planning and Land use management	District Wide					0.00	0.00	10,000.00	0.00	0.00			PPD	DPCU/SPATIAL COMMITTEE
26. Digitization of streets.	District Wide					0.00	40,000.00		0.00	0.00			PPD	SAT
27. Support preparation of local plans or layout plans for major and growing towns	District Wide					0.00	0.00	70,000.00	0.00	0.00			PPD	HR/P.O/C.A
29. Organisation of 12No. SPC and TSC meetings	District Wide					0.00	0.00	80,000.00	0.00	0.00			PPD	Works Dep't
30. Internal Management for Physical Planning	District Wide					0.00	0.00	3,000.00	0.00	0.00			PPD	
Sub Total						0.00	110,000.00	178,000.00	0.00	0.00				
Objective: Promote proactive planning and implementation for disaster prevention and mitigation by 2029														
Programme: Disaster mitigation preparedness and climate change resilience programme														
Create awareness on effect of climate change on the environment.	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	NADMO/MOFA/NCCE/NGO/EPa
Orientation of communities on prevention and mitigation of floods, fires and Tidal waves to enhance DRR	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	GNFS
Emergency Response / Resettlement and Rehabilitation	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMO	GNFS, DA, GPS.
Facilitate procurement and distribution of disaster relief items	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA/DWD/EHU/NGOs

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Orientation for DVCs /DVGs.	District wide							2,000.00					NADMO	EHD/GHS/UTA/ TA
Revive District Disaster Management Committee meetings to propose strategies for DRR	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	CA
Rapid and intensive sensitization and monitoring of safety protocols on the novel Coronavirus and Road Safety Campaign	District Wide					0.00	0.00	1,500.00	0.00	0.00			DA	NADMO/D EHO/GHS
Hazard Mapping - Undertake Field Trips to disaster prone areas for assessment and provision of safe Havens	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA
Promote and undertake Tree planting in the schools, communities and public places to provide green cover to mitigate the effects of climate change (Green Ghana)	District wide					0.00	0.00	5,000.00	0.00	0.00			NADMO/D EHU	DA
Monitor and regulate the activities of sand winners	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMOD PCU	NADMO/N CCE /EPA/GES/ MOFA/ Forestry Comm.
Facilitate the desilting of drains and Dredging Activities	District wide					0.00	0.00	4,000.00	0.00	0.00			Works Dep't / NADMO	CA
Sub Total						0.00	0.00	29,500.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Objective: Ensure 90% of Assembly assets are maintained by 2029														
Programme: Infrastructure Development and Asset Management Programme														
Organise quarterly fixed assets coordinating unit meetings	District Wide					0.00	0.00	20,000.00	0.00	0.00			Estate Unit	Central Admin
Facilitate the repair/maintenance of Assembly's Assets	District Wide					0.00	0.00	30,000.00	0.00	0.00			Estate Unit	Central Admin
Sub Total						0.00	0.00	50,000.00	0.00	0.00				
Objective: Efficiency and effectiveness of road transport infrastructure and services or condition of feeder roads improve from 49.5% to 60% by 2029														
Programme: Public Road safety and infrastructure development														
Road inventory data	District Wide					0.00	0.00	2,800.00	0.00	0.00			Feeder Roads	Works Dept.
Gravelling and spot improvement of selected roads (DRIP)	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Feeder Roads	Works Dept.
Construction of drains in selected locations	Selected Locations					0.00	0.00	0.00	0.00	0.00				
Training on development control	District Wide					5,000.00	0.00	2,000.00	0.00	0.00			Works Dept.	HR
Road Safety Campaign	District Wide							8,000.00					NADMO	Feeder Roads, GPS, GNFS
Sub Total						5,000.00	50,000.00	30,000.00	0.00	0.00				
Objective: Enhance safety and security for all categories of road users														
Programme: Public Road safety and infrastructure development														
Installation and maintenance street lights	District Wide					0.00	20,000.00	0.00	0.00	0.00			Works Dept.	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Construction of speed rumps	District Wide					0.00	0.00	120,000.00	0.00	0.00			Feeder Roads	Works Dept.
Extension of electricity	District Wide					0.00	0.00	50,000.00	0.00	0.00			ECG	Works Dept.
Sub Total						0.00	20,000.00	170,000.00	0.00	0.00				
Dimension: GOVERNANCE AND INSTITUTIONAL DEVELOPMENT														
Objective: Increase popular participation at district levels to 95% by 2029														
Programme: Citizen Awareness and popular participation														
Organize DCE's Community engagement, Public Education and sensitization (NCCE)						0.00	0.00	221,045.00	0.00	0.00			Central Admin	ISD/NCCE /SW&CD
Public Education and sensitization on revenue issues	Sege					0.00	0.00	12,000.00	0.00	0.00			Finance	Budget, ISD, NCCE
Time with the Assembly with the media	District Wide					0.00	0.00	15,000.00	0.00	0.00			ISD	Media Houses
Sub Total						0.00	0.00	248,045.00	0.00	0.00				
Programme: Governance and Public Accountability														
Organize PFM Town Hall Meetings and intersectoral review and planning sessions	District Wide					0.00	0.00	100,000.00	0.00	0.00			Dev't Planning Unit	Finance Dept. Budget Unit
Internal Management of general administration (donations, conferences, stationary, vehicle maintenance, lubricants, utilities, rent)	District Wide					0.00	80,000.00	400,000.00	0.00	0.00			Central Admin	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Purchase of office equipment, furniture, Clock-in device and CCTV camera	AWDA					0.00	30,000.00	70,000.00	0.00	0.00			Central Admin	Procurement Unit
Support the implementation of approved community-initiated projects	District Wide					0.00	300,000.00		0.00	0.00			Works Dept	Central Admin
Procure Office Equipment (Laptops, Printers, tables, chairs etc.)	Sege					0.00	110,000.00	40,000.00	0.00	0.00			ADMIN	Procurement
Procure Office Consumables (Data, stationary, toners, etc.)	Sege					0.00	0.00	100,000.00	0.00	0.00			ADMIN	Procurement
Sub Total						0.00	410,000.00	710,000.00	0.00	0.00				
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Governance and public accountability														
Organise Statutory Meetings	Sege					0.00	0.00	150,000.00	0.00	0.00			Central Admin	
Support for NACAP Activities and NALAG	Sege					0.00	0.00	64,730.00	0.00	0.00			Central Admin	NACAP Focal Person
Support for area councils	Sege/Anyamam Area Councils					0.00	0.00	10,000.00	0.00	0.00			Area Councils	Central Admin
Sub Total						0.00	0.00	224,730.00	0.00	0.00				
Objective: Enhance security service delivery														
Programme: Public Safety enhancement Programme														
Provide support to the Security Agencies eg, Fuel, etc.	District Wide					0.00	0.00	50,000.00	0.00	0.00			Admin	Security Agencies

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Construction of bungalows (Police commander, district magistrate, district health director, district education director and others)	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	Central Admin
Construction of district Circuit Court at Sege	Sege					0.00	0.00	0.00	1,400,000.00	0.00			Works Dept.	Central Admin
Construction of Office for Immigration service at Sege	Sege					0.00	0.00	0.00	800,000.00	0.00			Works Dept.	Central Admin, GIS
Sub Total						0.00	0.00	50,000.00	2,200,000.00	0.00				
Objective: Promote Participatory Planning and Public Accountability from 60% to 90% by 2029														
Programme: Planning, Participatory Monitoring and Evaluation														
Organize quarterly DPCU and Budget Meetings and one Annual Performance Review	District wide					0.00	80,000.00	0.00	0.00	0.00			Dev't Planning Unit	Central Admin
Undertake a Mid-year Review of 2028 AAP and prepare 2029 AAP and	District Wide					0.00 0.00	80,000.00	60,000.00	0.00	0.00			Dev't Planning Unit Dev't Planning Unit	Budget Unit Central Admin
Carry out feasibility studies and prepare concept notes on all projects	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Dev't Planning Unit	Works Engineer, Urban Roads Engineer
Carry out quarterly M&E and site inspection on Assembly's projects and Programs	AWDA Office						60,000.00	20,000.00	0.00	0.00				
Sub Total						0.00	270,000.00	100,000.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Staff capacity building														
Training Assembly members on the District Assembly system, its structures, functions and the PFM Act	AWDA					0.00	10,000.00	0.00	0.00	0.00			HR	
Training of staff on report and minute writing	AWDA					0.00	0.00	20,000.00	0.00	0.00			HR	
Staff promotion, upgrading, posting and transfer of officers, staff welfare and benefit	AWDA					0.00	0.00	10,000.00	0.00	0.00			HR	Staff of the Assembly
Sub Total						0.00	10,000.00	30,000.00	0.00	0.00				
Objective: Promote civic and civil society engagement in development 2029														
Programme: Civic Education and Governance														
Carry out civic education and governance activities	District Wide					0.00	0.00	40,000.00	0.00	0.00			NCCE	Community Development & Social Welfare
Sub total						0.00	0.00	40,000.00	0.00	0.00				

Annex 7: Annual Action Plans 2029

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Dimension: Economic Development														
Objective: Diversify and expand the Tourism industry for Economic development														
Programme: Trade, Tourism and Industrial development														
		Time Frame				Cost					Programme Status		Implementation Institution/ Department	
Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collab
Support for traditional festivals, domestic tourism and other cultural activities	District Wide					0.00	40,000.00	0.00	0.00	0.00			Tourism & Culture Dept.	Central Admin
Sub. Total						0.00	40,000.00	0.00	0.00	0.00				
Objective: Ensure improved fiscal performance and sustainability														
Programme: Enhanced Revenue Mobilization and Public Financial Management Programme														
Update database on all ratable items in the district	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	ISD/ Stats
Conduct training to build capacity of revenue collectors	Sege					0.00	0.00	10,000.00	0.00	0.00			Finance	HR/Budget /Stats
Procure value books and submission of quarterly financial statements	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Procurement Unit
Hold quarterly revenue review meetings	Sege					0.00	0.00	20,000.00	0.00	0.00			Finance	Budget/Stats/Internal Audit
Undertake four (4) quarterly accounts validation exercise	Sege					0.00	0.00	40,000.00	0.00	0.00			Finance	Budget
Update and Audit of Data on Businesses	District Wide					0.00	0.00	8,000.00	0.00	0.00			Stats Dept.	Finance, Budget

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Generation of Property and Business Bills	District Wide					0.00	0.00	5,000.00	0.00	0.00			Stats Dept.	Finance, Budget
Implementation of RIAP	AWDA					0.00	0.00	53,000.00	0.00	0.00			Finance	Budgtr/HR/ Admin
Prepare and Gazette 2027 Fee-Fixing Resolution	AWDA					0.00	0.00	50,000.00	0.00	0.00			Budget Unit	Revenue Mobilization Committee
Sub total						0.00	0.00	266,000.00	0.00	0.00				
Objective: Promote entrepreneurs and SME development by 2029														
Programme: Youth Empowerment and Leadership skills programme														
Facilitate skills training and income generating activity for women groups (soap making, bead designing, etc)	District Wide					0.00	0.00	5,000.00	0.00	0.00			SW&CD	BAC, NYA
Train youth in employable skills	District Wide					0.00	0.00	20,000.00	0.00	0.00			NYA	SW&CD
Deliver youth leadership & advocacy training	District Wide					0.00	0.00	5,000.00	0.00	0.00			NYA	BAC
Implement National Apprenticeship & AgriNext Programmes	District Wide					0.00	0.00	2,000.00	0.00	0.00			NYA	Agric, SW&CD
Collaborate with Development Partners for startup kits	District Wide					0.00	0.00	3,000.00	0.00	0.00			NYA	NGOs
Enrol youth with registered master craftsman's	District Wide					0.00	0.00	1,000.00	0.00	0.00			NYA	
Sub Total						0.00	0.00	36,000.00	0.00	0.00				
Programme 1.3: Local Economic Development														

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Organize two Business forum	District Wide					0.00	0.00	20,000.00	0.00	0.00			LED Committee	BAC
Promote Local Economic Development (LED) activities based on the resource endowments of the districts and training of SMEs and meetings	District Wide					0.00	80,000.00		0.00	0.00			LED Committee	BAC
Sub Total						0.00	80,000.00	20,000.00	0.00	0.00				
Objective: Improve production efficiency and yield of selected crops by 15% annually, reduce post-harvest lost by 20% by 2029, Increase irrigated land coverage by 30% by end of 2028, expand agricultural extension coverage to reach 20% of farming households and train 10 new extension agents by 2028, Attract at least 200 youth into agriculture through agribusiness training, startup support, and innovation programs by 2028														
Programme 3.1: Feed Ghana Programme, Youth in Agriculture														
Support for agriculture services and management of the equipment's	District Wide					1,500	32,500	5,500					Dept. of Agric	
Implement three (3) programs aimed at improving production efficiency and pre- and post-harvest activities.	District Wide					5,500	31,500	2,200					Dept. of Agric	
Organize 1 Farmers' Day inspection and celebration	District Wide					6,000	70,500	3,500					Dept. of Agric	MoFA, Central Admin
Organize two (2) trainings for staff	District Wide					3,500	5,500	5,500					Dept. of Agric	
Support Planting for Export and Rural Development (PERD)	District Wide					1,500	3,000	2,800					Dept. of Agric	MoFA
Organize three (3) trainings for farmers to solve climate issues	District Wide					1,500	2,000	2,500					Dept. of Agric	NADMO

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Supervise the implementation of Feed Ghana Program (FGP)	District Wide					2,500	4,500	2,500					Dept. of Agric	MoFA
Strengthen women and youth, disability farmer groups along the value chain (tomato, cassava, pepper and processing and packaging)	District Wide					1,500.00	3,500.00	2,500.00					Dept. of Agric	BAC, NYA, SW&CD
Carry out clinical duties, disease surveillances and vaccination campaigns to farmers	District Wide					2,000	3,000	2,500					Dept. of Agric	
Collect and disseminate weekly market data information	District Wide					1,000	1,000	800	0.00	0.00			Dept. of Agric	
Organize one (1) technical and stakeholders' meetings.	District Wide					500	2,500	800	0.00	0.00			Dept. of Agric	
Provision of irrigation dams	District Wide					0.00	0.00	0.00	0.00	0.00	0.00		Works Dept.	Dept. of Agric
Sub. Total						27,000.00	159,500.00	31,100.00	0.00	0.00				
Objective: Create an enabling agribusiness environment														
Programme: 24-Hour market enhancement Programme														
Design and construction of 24-Hour Economy Modern Markets Phase II	Sege					0.00	5,016,280.54	0.00	0.00	0.00			Works	Central Admin.
Sub. Total						0.00	5,016,280.54	0.00	0.00	0.00				
Dimension: Social Development														
Objective: Improve access to safe, reliable and sustainable water supply services for all from 80% to 95% by 2029														
Programme 14.1: Safe Water for all														

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Extension of water to selected communities	Selected Communities					0.00	1,456,512.22	0.00	0.00	0.00			Works Dept.	CWSA
Repair and Maintenance of Stand Pipes for Communities	District Wide					0.00	100,000.00	0.00	0.00	0.00			Works Dept.	
Procurement and installation of 8 No Poly tanks	District Wide					0.00	300,000.00	0.00	0.00	0.00			Works Dept.	
Construction of Borehole at Selected Communities	Selected Communities					0.00	150,000.00	0.00	0.00	0.00				
Sub. Total						0.00	2,006,512.22	0.00	0.00	0.00				
Objective: Increase access to improved and sustainable environmental sanitation services in the District from 20% to 50% by 2029														
Programme: Environmental Health and Hygiene Promotion														
Evacuation of refuse dump and maintenance of final dumping site	District Wide					0.00	250,000.00	0.00	0.00	0.00			EHSU	Works Dept.
Procure land for final dumping site at Sege	Sege					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Procure refuse communal containers	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	Procurement
Monthly clean up exercise	District Wide					0.00	150,000.00	0.00	0.00	0.00			EHSU	D.A., Procurement, Finance, etc
Organisation of National Sanitation Day	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	Health, Central Admin
Acquisition of sanitary landfill site	Sege					0.00	100,000.00	0.00	0.00	0.00			EHSU	Works Dept., PPD
Sanitation Improvement Package (SIP)						0.00	387,205.00	0.00	0.00	0.00			EHSU	Central Admin
Regular dislodging of all institutional and public toilets	District Wide					0.00	57,860.98	0.00	0.00	0.00			EHSU	Works Dept.

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Cleansing of thoroughfares, markets and other public spaces e.g. Sanitation module (Zoomlion) etc. Cleansing of offices, thoroughfares and other public spaces e.g. Clean Ups, NSD Celebrations, etc.	District Wide					0.00	366,275.90	0.00	0.00	0.00			EHSU	Zoomlion
Monitoring and Supervision of environmental Service Providers	District Wide					0.00	65,000.00	0.00	0.00	0.00			EHSU	
Conduct sensitization on WASH activities	District Wide					0.00	45,000.00	0.00	0.00	0.00			EHSU	
Procurement of Sanitary Tools and Equipment	District Wide					0.00	185,000.00	0.00	0.00	0.00			EHSU	Procurement
Support implementation of Community Led Total Sanitation	District Wide					0.00	50,000.00	0.00	0.00	0.00			EHSU	
Renovation of institutional toilets	District Wide					0.00	150,171.24	0.00	0.00	0.00			DEO/Works Dept.	EHSU
Renovation of public toilets	District Wide					0.00	200,000.00	0.00	0.00	0.00			Works Dept.	EHSU
Food hygiene – sensitisation, market sanitation, stores inspection, medical screening, etc	District Wide					0.00	0.00	180,000.00	0.00	0.00				
Environmental Sanitation Education - school health education, community-based health education & sensitisation, handwashing day celebration,	District Wide					0.00	0.00	40,000.00		0.00				
Disposal of the dead – pauper burials, regulation of cemeteries and hearse services, issuing of burial permits, etc.	District Wide					0.00	0.00	50,000.00		0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Control of rearing and straying of animals _ Sensitization, arrests and prosecution, etc.	District Wide					0.00	0.00	12,000.00		0.00				
Pollution control including air, water, soil, noise, etc.	District Wide					0.00	0.00	20,000.00		0.00				
Inspection and enforcement of sanitary regulations _ inspections, issuing of notices, prosecution, etc	District Wide					0.00	0.00	10,000.00		0.00				
Acquisition of uniforms, notices, inspection books, sanitation permits, other stationery	District Wide					0.00	0.00	20,000.00	0.00	0.00			EHSU	Procurement Unit
Sub Total						0.00	2,306,513.12	332,000.00	0.00	0.00				
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Construction and furnishing of CHPs Compound at selected communities	District Wide					0.00	1,000,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Renovation of Health Centre at selected communities	selected communities					0.00	240,345.22	0.00	0.00	0.00				
Renovation of CHPS Compound at selected communities	selected communities					0.00	120,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Renovation of Nurses Quarters at selected communities	selected communities					0.00	500,000.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Construction of Nurses Quarters at selected communities	selected communities					0.00	0.00	0.00	0.00	0.00			Works Dept.	Health Dept.
Construction of the Health Directorates Office at Sege	Sege					0.00	0.00	0.00	1,800,000.00	0.00			Works Dept.	Health Dept.
Sub. Total						0.00	766,166.50	0.00	1,800,000.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Objective: Reduce HIV, AIDS/STIs prevalence from 2.97% to 1.0% and other infections, especially among vulnerable groups by 2029														
Programme: Multi-Sectoral HIV/AIDS Response Programme (MSHARP)														
HIV (Testing, Counselling and Related Activities)	District Wide					0.00	1,100.00	0.00	0.00	0.00			GHS	SW&CD Dept.
Hold quarterly meetings assist 8 mobilizations of HIV/AIDS Activities	Sege					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Organise HIV/AIDS education in 10 communities and celebrate world AIDS Day	District Wide					0.00	7,095.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Enrolment of 50 PLHIV onto NHIS	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Monitor HIV/AIDS Activities	District Wide					0.00	2,365.00	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Support 2 PLHIV in critical needs	District Wide					0.00	1,182.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Submission of quarterly reports and communication	District Wide					0.00	3,547.50	0.00	0.00	0.00			SW&CD Dept.	GHS, DAC, GAC
Sub. Total						0.00	24,750.00	0.00	0.00	0.00				
Objective: Ensure accessible, and quality Universal Health Coverage (UHC) for all by 2029, Strengthen healthcare delivery management system, Sustain Morbidity and Mortality of 0, Intensify Prevention and Control of communicable and Non-Communicable Disease by 2029														
Programme: Health Infrastructure and Service delivery Programme														
Intensify Monitoring (Supportive Supervision)	District Wide					0.00	0.00	2,200.00	0.00	0.00			GHS	
Improve Nutrition Services for mother and child (Nutrition Clinic)	District Wide					0.00	0.00	2,200.00	0.00	0.00			GHS	
Strengthening maternal and new born care services.	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
(Training for Skill Delivery)														
TB (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
Malaria (Testing, Counselling and Related Activities)	District Wide					0.00	0.00	1,100.00	0.00	0.00			GHS	
Health Promotion (Health Education on Family Planning and Teenage Pregnancy)	District Wide					0.00	0.00	8,100.00	0.00	0.00			GHS	SW&CD, GES
Sub. Total						0.00	0.00	15,800.00	0.00	0.00				
Objective: Enhance equitable access to, and participation in quality education at all levels by 2029														
Programme: Education infrastructure Improvement and Service Delivery Programme														
Construction of Teacher's Quarters	District Wide					0.00	0.00	0.00	0.00	520,000.00			Works Dept.	GES
Provision of library and ICT facilities	Ingleshi Kenya					0.00	0.00	0.00	0.00	0.00			Works Dept.	GES
Construct pre-school infrastructure (KG Block-1No 2-Unit block with furniture (10 Hexagonal KG tables and chairs, 2 cupboards, 2 teachers table and chair), electricity connection, fun, urinal and toilet facility) at Adjumanukope	Adjumanukope					0.00	0.00	0.00	0.00	540,000.00			Works Dept.	GES
Construct pre-school infrastructure (KG Block-1No 2-Unit block with furniture (10 Hexagonal KG tables and chairs, 2 cupboards, 2 teachers table and chair), electricity connection, fun, urinal and toilet facility) at Agbedrafo	Agbedrafo					0.00	0.00	0.00	0.00	70,000.00			Works Dept.	GES

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Construction and furnishing of 1No. 6-unit classroom block at Afiadenyigba	Afiadenyigba					0.00	1,003,248.95	0.00	0.00	0.00			Works Dept.	GES
Procurement of tables and Chairs for KG schools	District Wide					0.00	133,156.92	0.00	0.00	0.00			Works Dept.	GES
Procurement of dual desks for public primary schools and JHS	District Wide					0.00	1,206,145.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of Cupboard for Primary Schools	District Wide					0.00	88,210.00	0.00	0.00	0.00			Works Dept.	GES
Procurement of tables and chairs for basic school teachers	District Wide					0.00	179,000.30	0.00	0.00	0.00			Works Dept.	GES
Procurement of Mono Desks for SHS	District Wide					0.00	400,000.00	0.00	0.00	0.00			Works Dept.	GES
Support sports and culture	District Wide					0.00	10,000.00	5,487	0.00	0.00			GES	
Monitoring of teachers Time-on-Task	District Wide					0.00	7,000.00	3,000	0.00	0.00			GES	
Organize DEOC meeting	Sege					0.00	20,000.00	0.00	0.00	0.00			GES	
Organize District Mock	District Wide					0.00	22,000.00	2000	0.00	0.00			GES	
Organize my first day at school	District Wide					0.00	5,000.00	0.00	0.00	0.00			GES	
Organize district level Ghana Teacher Prize	District Wide					0.00	20,000.00	1,000	0.00	0.00			GES	
Independence Day Celebration	District Wide					0.00	50,000.00	0.00	0.00	0.00			GES	
Organize reading competitions among all levels of learners	District Wide					0.00	10,000.00	2,000.00	0.00	0.00			GES	
Organize District Spam	District Wide					0.00	20,000.00	4,000	0.00	0.00			GES	
Monitor Basic Education Certificate Education (BECE)	District Wide					0.00	5,000.00	4,000	0.00	0.00			GES	
Monitoring of beneficiary schools of the Ghana school Feeding program	District Wide					0.00	20,000.00	0.00	0.00	0.00			GSFP	GES

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Establish Technical and vocational institutions	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	GES
Construction of Astroturf /Recreational facilities	Anyamam/Goi					0.00	0.00	0.00	0.00	0.00			Works Dept.	GES
Sub Total						0.00	3,198,761.17	21,487.00	0.00	1,130,000.00				
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme: Social Protection and vulnerability programme														
Public education and sensitization on children's Act 1998, (560) Human Trafficking Act, 2005 (Act 694) Labour Act, 2003 (Act 651) with the use of the Child Protection Toolkit	District Wide					3,000.00	0.00	1,200.00	0.00	0.00			SWCDD	CCPCs, GES, GHS, NCCE, CBOs, NGOs, GPS, Media, Hon.Assembly members, Opinion leaders
Investigate, monitor and supervise cases of abuse, trafficking, child labour, child maintenance, family welfare, juveniles and families under probation.	District Wide					1,000.00	0.00	800.00	0.00	0.00			SWCDD	CCPCs, GES, GHS, NCCE, District Magistrate court, CBOs, NGOs, GPS, Media, RHC, Hon. Assembly members, opinion leaders
Monitor, register and supervise early childhood	District Wide					1,500.00	0.00	1,000.00	0.00	0.00			SWCDD	RSWD, GES, PPD, Works

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
development and day-care centres.														Dept. , EHD
Sensitise communities and schools on adolescent reproductive health, teenage pregnancy and its related issues using child protection toolkit	District Wide					3,000.00	0.00	1000.00	0.00	0.00			SWCDD	GES, GHS, DCPC, CCPC, NGOs/CBOs, Assembly members
Enter 100 Cases unto Social Welfare Information Management Systems (SWIMS) and child protection activities on UNICEF Toolkit App within the year.	District Wide					400.00	0.00	200.00	0.00	0.00			SWCDD	RSWD
Organise two (2) no. District Child Protection Committee Meeting	District Wide					1,800.00	0.00	1,800.00	0.00	0.00			SWCDD	DCPC, CCPCs
Sub Total						10,700.00	0.00	6,000.00	0.00	0.00				
Objective: Attain Gender Equality and equity in Political, Social and Economic Development System Outcomes and increase women representation at the General Assembly Level from 1 to 5 by 2029														
Programme: Gender empowerment and mainstreaming														
Organise the celebration of Menstrual Hygiene in one school	District Wide					1,800.00	0.00	1,600.00	0.00	0.00			SWCDD	GES, GHS, NGOs, CBOs, Assembly Members
Monitor women groups activities	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	Gender Desk officer, Assembly members, NGO, CBO, FBOs

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sensitise groups on domestic violence and other gender – based violence (GBV) and interventions	District Wide					2,000.00	0.00	1,200.00	0.00	0.00			SWCDD	GPS, Gender Desk, CBOs, NGOs, Hon. Assembly members, opinion leaders
Organise Mental Health Education programs for women and 4 no. schools in the district within the year	District Wide					2,000.00	0.00	1,000.00	0.00	0.00			SWCDD	DCPC, CCPC, GHS, GES, NGOs, Assembly members
Sub Total						7,800.00	0.00	4,800.00	0.00	0.00				
Objective 22: Strengthen Social Protection Especially for Children, Women, Persons with Disability and the Elderly by 2029														
Programme 22.1: Inclusive Disability and Rehabilitation														
Register and update data on vulnerable groups (LEAP beneficiaries OVCs, and PWDs) and enroll unto NHIS	District Wide					2,000.00	0.00	800.00	0.00	0.00			SWCDD	LMS, NHIA, CFPs, Hon. Assembly members, opinion leaders
Facilitate, supervise and monitor disbursement of LEAP grants to beneficiaries	District Wide					1,600.00	0.00	700.00	0.00	0.00			SWCDD	L.M.S, PFI, CFPs
Facilitate, supervise and monitor the implementation (Procurement and disbursement) of 3% DACF to PWDs and OPWDs	District Wide					400,000.00	0.00	0.00	0.00	0.00			SWCDD	DDFMC, PWDs
Sub Total						403,600.00	0.00	1,500.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Objective: Improve and strengthen the policy and legal environment, institutions and systems for child and family welfare by 2029														
Programme:														
Supervise, Monitor and regularise activities of NGOs, CBOs and FBOs.	District Wide					1,000.00	0.00	500.00	0.00	0.00			SWCDD	CBOs, NGOs, Hon. Assembly members, opinion leaders
Radio Education on Social Welfare and Community Development Activities in the district	District Wide					400.00	0.00	400.00	0.00	0.00			SWCDD	Media House, NGOs, CBOs
Organise capacity building training programmes for staff of the Department	District Wide					1,000.00	0.00	800.00	0.00	0.00			SWCDD	HR
Sub Total						2,400.00	0.00	1,700.00	0.00	0.00				
Improve Coordination of Population Governance by 2029														
Programme: Birth and Death Registration and awareness campaign														
Carry out mass registration of births and deaths	District Wide					0.00	0.00	8,000.00	0.00	0.00			BRD	GHS
Carry out sensitization for expectant new born babies by mother and deaths by family	District Wide					0.00	0.00	5,000.00	0.00	0.00			BRD	GHS
Sub Total						0.00	0.00	13,000.00	0.00	0.00				
Programme: Data Management														
Economic Data Compilation	District Wide					8,250.00	0.00	6,600.00	0.00	0.00			Stats Dept.	Central Admin
Administrative Data Collection and Dissemination	District Wide					0.00	0.00	10,000.00	0.00	0.00			Stats Dept.	Central Admin
Sub Total						8,250.00	0.00	16,600.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
DIMENSION: ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT														
Objective 24: Promote Sustainable Spatially Integrated Development of Human Settlement by 2029														
Programme 24.1: Land use planning and management														
Ensure preparation and implementation of Spatial Development Frameworks, Structure plans.	District Wide					0.00	70,000.00	0.00	0.00	0.00			PPD	LUSPA
24. Undertake regular monitoring to ensure compliance with spatial planning and management directives	District Wide					0.00	0.00	15,000.00	0.00	0.00			PPD	DWD
25. Ensure Stakeholder Engagement in matters concerning Spatial planning and Land use management	District Wide					0.00	0.00	10,000.00	0.00	0.00			PPD	DPCU/SPATIALCOMMITEE
26. Digitization of streets.	District Wide					0.00	40,000.00	0.00	0.00	0.00			PPD	SAT
27. Support preparation of local plans or layout plans for major and growing towns	District Wide					0.00	0.00	70,000.00	0.00	0.00			PPD	HR/P.O/C.A
29. Organisation of 12No. SPC and TSC meetings	District Wide					0.00	0.00	80,000.00	0.00	0.00			PPD	Works Dep't
30. Internal Management for Physical Planning	District Wide					0.00	0.00	3,000.00	0.00	0.00			PPD	
Sub Total						0.00	110,000.00	178,000.00	0.00	0.00				
Objective: Promote proactive planning and implementation for disaster prevention and mitigation by 2029														
Programme: Disaster mitigation preparedness and climate change resilience programme														

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Create awareness on effect of climate change on the environment.	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	NADMO/MOFA/NCCE/NGO/EPa
Orientation of communities on prevention and mitigation of floods, fires and Tidal waves to enhance DRR	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	GNFS
Emergency Response / Resettlement and Rehabilitation	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMO	GNFS, DA, GPS.
Facilitate procurement and distribution of disaster relief items	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA/DWD/EHU/NGOs
Orientation for DVCs /DVGs.	District wide							2,000.00					NADMO	EHD/GHS/UTA/TA
Revive District Disaster Management Committee meetings to propose strategies for DRR	District wide					0.00	0.00	1,500.00	0.00	0.00			NADMO	CA
Rapid and intensive sensitization and monitoring of safety protocols on the novel Coronavirus and Road Safety Campaign	District Wide					0.00	0.00	1,500.00	0.00	0.00			DA	NADMO/D EHO/GHS
Hazard Mapping - Undertake Field Trips to disaster prone areas for assessment and provision of safe Havens	District wide					0.00	0.00	3,000.00	0.00	0.00			NADMO	DA
Promote and undertake Tree planting in the schools, communities and public places to provide green cover to mitigate the	District wide					0.00	0.00	5,000.00	0.00	0.00			NADMO/D EHU	DA

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
effects of climate change (Green Ghana)														
Monitor and regulate the activities of sand winners	District wide					0.00	0.00	2,500.00	0.00	0.00			NADMOD PCU	NADMO/N CCE /EPA/GES/ MOFA/ Forestry Comm.
Facilitate the desilting of drains and Dredging Activities	District wide					0.00	0.00	4,000.00	0.00	0.00			Works Dep't / NADMO	CA
Sub Total						0.00	0.00	29,500.00	0.00	0.00				
Objective: Ensure 90% of Assembly assets are maintained by 2029														
Programme: Infrastructure Development and Asset Management Programme														
Organise quarterly fixed assets coordinating unit meetings	District Wide					0.00	0.00	20,000.00	0.00	0.00			Estate Unit	Central Admin
Facilitate the repair/maintenance of Assembly's Assets	District Wide					0.00	0.00	30,000.00	0.00	0.00			Estate Unit	Central Admin
Sub Total						0.00	0.00	50,000.00	0.00	0.00				
Objective: Efficiency and effectiveness of road transport infrastructure and services or condition of feeder roads improve from 49.5% to 60% by 2029														
Programme: Public Road safety and infrastructure development														
Road inventory data	District Wide					0.00	0.00	2,800.00	0.00	0.00			Feeder Roads	Works Dept.
Gravelling and spot improvement of selected roads (DRIP)	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Feeder Roads	Works Dept.
Construction of drains in selected locations	Selected Locations					0.00	0.00	0.00	0.00	0.00				

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Training on development control	District Wide					5,000.00	0.00	2,000.00	0.00	0.00			Works Dept.	HR
Road Safety Campaign	District Wide							8,000.00					NADMO	Feeder Roads, GPS, GNFS
Construction of DVLA office at Sege	Sege					0.00	0.00	0.00	1,800,000.00	0.00			Works Dept.	C.A,
Sub Total						5,000.00	50,000.00	30,000.00	1,800,000.00	0.00				
Objective: Enhance safety and security for all categories of road users														
Programme: Public Road safety and infrastructure development														
Installation and maintenance street lights	District Wide					0.00	20,000.00	0.00	0.00	0.00			Works Dept.	
Construction of speed humps	District Wide					0.00	0.00	120,000.00	0.00	0.00			Feeder Roads	Works Dept.
Extension of electricity	District Wide					0.00	0.00	50,000.00	0.00	0.00			ECG	Works Dept.
Sub Total						0.00	20,000.00	170,000.00	0.00	0.00				
Dimension: GOVERNANCE AND INSTITUTIONAL DEVELOPMENT														
Objective: Increase popular participation at district levels to 95% by 2029														
Programme: Citizen Awareness and popular participation														
Organize DCE's Community engagement, Public Education and sensitization (NCCE)						0.00	0.00	221,045.00	0.00	0.00			Central Admin	ISD/NCCE /SW&CD
Public Education and sensitization on revenue issues	Sege					0.00	0.00	12,000.00	0.00	0.00			Finance	Budget, ISD, NCCE
Time with the Assembly with the media	District Wide					0.00	0.00	15,000.00	0.00	0.00			ISD	Media Houses

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Sub Total						0.00	0.00	248,045.00	0.00	0.00				
Programme: Governance and Public Accountability I														
Organize PFM Town Hall Meetings and intersectoral review and planning sessions	District Wide					0.00	0.00	100,000.00	0.00	0.00			Dev't Planning Unit	Finance Dept. Budget Unit
Internal Management of general administration (donations, conferences, stationary, vehicle maintenance, lubricants, utilities, rent)	District Wide					0.00	80,000.00	400,000.00	0.00	0.00			Central Admin	
Purchase of office equipment, furniture, Clock-in device and CCTV camera	AWDA					0.00	30,000.00	70,000.00	0.00	0.00			Central Admin	Procurement Unit
Support the implementation of approved community-initiated projects	District Wide					0.00	300,000.00		0.00	0.00			Works Dept	Central Admin
Procure Office Equipment (Laptops, Printers, tables, chairs etc.)	Sege					0.00	110,000.00	40,000.00	0.00	0.00			ADMIN	Procurement
Procure Office Consumables (Data, stationary, toners, etc.)	Sege					0.00	0.00	100,000.00	0.00	0.00			ADMIN	Procurement
Sub Total						0.00	410,000.00	710,000.00	0.00	0.00				
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Governance and public accountability II														
Organise Statutory Meetings	Sege					0.00	0.00	150,000.00	0.00	0.00			Central Admin	

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Support for NACAP Activities and NALAG	Sege					0.00	0.00	64,730.00	0.00	0.00			Central Admin	NACAP Focal Person
Support for area councils	Sege/Anyamam Area Councils					0.00	0.00	10,000.00	0.00	0.00			Area Councils	Central Admin
Sub Total						0.00	0.00	224,730.00	0.00	0.00				
Objective: Enhance security service delivery														
Programme: Public Safety enhancement Programme														
Provide support to the Security Agencies eg, Fuel, etc.	District Wide					0.00	0.00	50,000.00	0.00	0.00			Admin	Security Agencies
Construction of bungalows (Police commander, district magistrate, district health director, district education director and others)	Sege					0.00	0.00	0.00	0.00	0.00			Works Dept.	Central Admin
Construction of Office for Police Divisional Headquarters at Sege	Sege					0.00	0.00	0.00	1,500,000.00	0.00			Works Dept.	Central Admin, GPS
Sub Total						0.00	0.00	50,000.00	1,500,000.00	0.00				
Objective: Promote Participatory Planning and Public Accountability from 60% to 90% by 2029														
Programme: Planning, Participatory Monitoring and Evaluation														
Organize quarterly DPCU and Budget Meetings and one Annual Performance Review	District wide					0.00	80,000.00	0.00	0.00	0.00			Dev't Planning Unit	Central Admin
Undertake a Mid-year Review of 2028 AAP and prepare 2029 AAP and	District Wide					0.00 0.00	80,000.00	60,000.00	0.00	0.00			Dev't Planning Unit Dev't Planning Unit	Budget Unit Central Admin

Projects/Activity	Location	1Q	2Q	3Q	4Q	GOG	DACF	IGF	DONOR	others	New	Ongoing	Lead	Collabor
Carry out feasibility studies and prepare concept notes on all projects	District Wide					0.00	50,000.00	20,000.00	0.00	0.00			Dev't Planning Unit	Works Engineer, Urban Roads Engineer
Carry out quarterly M&E and site inspection on Assembly's projects and Programs	AWDA Office					0.00	60,000.00	20,000.00	0.00	0.00				
Sub Total						0.00	270,000.00	100,000.00	0.00	0.00				
Objective: Deepen Political and Administrative Decentralization by 2029														
Programme: Staff capacity building														
Training Assembly members on the District Assembly system, its structures, functions and the PFM Act	AWDA					0.00	10,000.00	0.00	0.00	0.00			HR	
Training of staff on report and minute writing	AWDA					0.00	0.00	20,000.00	0.00	0.00			HR	
Staff promotion, upgrading, posting and transfer of officers, staff welfare and benefit	AWDA					0.00	0.00	10,000.00	0.00	0.00			HR	Staff of the Assembly
Sub Total						0.00	10,000.00	30,000.00	0.00	0.00				
Objective: Promote civic and civil society engagement in development 2029														
Programme: Civic Education and Governance														
Carry out civic education and governance activities	District Wide					0.00	0.00	40,000.00	0.00	0.00			NCCE	Community Development & Social Welfare
Sub total						0.00		40,000.00	0.00	0.00				

Annex 8: Knowledge Mapping Matrix

Knowledge Area	Knowledge Source	Knowledge Holder	Primary Users	Knowledge Sharing Mechanism	Knowledge Gaps
Revenue Mobilization Strategies	IGF records, budget implementation report, market data	Finance Department, Revenue Unit	Finance and Revenue Committee, Budget Unit	Quarterly reviews, stakeholder engagements, meetings	Limited automation; inadequate taxpayer profiling
Disaster Risk & Climate Information	NADMO, field assessments	NADMO, Works Department	Engineers, Planning Unit	Emergency simulation drills, public awareness campaigns	Limited localised climate risk data
Education Sector Performance	GES reports, school monitoring visits	District Education Directorate	Education Oversight Committee, Parents, NGOs	Cluster meetings, education review forums	Gaps in performance tracking at early childhood education level
Spatial Planning & Infrastructure	Building permits, GIS data, layout plans	Works & Physical Planning Departments	Engineers, Contractors, Assembly Members, Spatial Planning Committee	Technical committee meetings, plan exhibitions	Insufficient GIS mapping, lack of data standardization, limited layout plans
Social Protection & Welfare	LEAP, NHIS, Social Welfare records	Social Welfare and Community Development Department	Community Leaders, NGOs, Planning Unit	Sensitization forums, quarterly briefings	Lack of beneficiary monitoring mechanisms
Local Development Data	Community consultations, surveys, Population and Housing Census	Planning Unit, Statistics Department	Assembly Members, NGOs, Development Partners	Planning sessions, community durbars, formal reports	Incomplete data disaggregation; outdated datasets
Health Service Delivery	Facility-level reports	District Health Directorate	Health Oversight Committee, Civil Society Organizations (CSOs)	Health review meetings, stakeholder forums	Irregular updates from CHPS compounds and health facilities
Data Analysis	Surveys, M&E reports, MIS tools	Planning Unit, Statistical Officer	All Heads of Department	DDDP dashboards, training sessions, data briefs	Skills gaps in advanced analytics and visualization tools
Project Management	Work plans, project charters, training manuals	District Coordinating Director, Departments	Departmental Heads, Project Inspection Teams	Training workshops, project review meetings	Limited capacity in results-based management and modern project methods
Project Implementation Progress	Departmental reports, contractor submissions	District Coordinating Director, Departments	All Heads of Units, Development Partners	Annual Progress Reports (APRs), performance reviews	Inconsistent reporting timelines; weak outcome-level tracking

Knowledge Area	Knowledge Source	Knowledge Holder	Primary Users	Knowledge Sharing Mechanism	Knowledge Gaps
Gender and Inclusion Data	GESI assessments, community profiling	Gender Desk Officer, CSOs	Management, Planning Unit	Gender dialogues, workshops	Insufficient data on persons with disabilities, women, and youth needs
Environmental and Sanitation Data	Waste management records	Environmental Health Unit	Waste contractors, Public Health Staff	Community education campaigns, progress reports	Inconsistent field data; inadequate community feedback mechanisms

Annex 9: Competency Matrix for Learning

Competency	Training Program Required	Current Proficiency Level (High/Medium/Low)	Learning Needs / Gaps	Recommended Learning Strategies	Learning Objectives	Evaluation Criteria
M&E and Reporting	Results-Based Monitoring & Evaluation (M&E), Indicator Development, Report Writing	High	Advanced outcome tracking, enhanced data visualisation	M&E coaching sessions, Excel/Power BI skills training	Strengthen capacity to monitor, analyse, and report programme results effectively	Quality of quarterly reports; accuracy and timeliness of M&E indicator updates
Social Protection	Community Targeting, Referral Mechanisms, Gender Mainstreaming	High	Effective integration of GESI principles; application of social registry tools	Training in social policy, targeted field study visits	Ensure inclusive, accurate, and equitable targeting in social interventions	Number and quality of gender- and age-disaggregated beneficiary records
Communication & Engagement	Public Speaking, Media Engagement, Stakeholder Communication	Low	Community engagement techniques; crisis communication skills	Communication workshops, practical role-play exercises	Enhance clarity, confidence, and effectiveness in stakeholder interactions	Clarity and coherence of public communication; stakeholder satisfaction feedback
Disaster Management	Risk Assessment, Disaster Preparedness, and Emergency Response Planning	Medium	Community-based preparedness approaches; early warning system application	NADMO-led emergency drills, scenario-based workshops	Improve local systems for disaster readiness and rapid response	Speed, coordination, and coverage demonstrated in simulation exercises
Planning & Budgeting	Data Analysis, Development Planning, and Budgeting	Medium	Application of advanced planning	Peer learning forums, NDPC/NALAG training	Increase precision in forecasting, planning, and budget formulation	Performance in pre- and post-training assessments;

			tools; fiscal forecasting skills	sessions, specialized workshops		improvement in budget accuracy
Revenue Mobilization	Internally Generated Fund (IGF) Strategies, Taxpayer Engagement, Digital Revenue Tracking	Medium	Innovation in IGF mobilization; proficiency in digital revenue systems	On-site mentorship, GRA collaboration sessions, digital tool training	Improve efficiency and compliance in IGF mobilization	Percentage increase in IGF; improved utilization of revenue-tracking systems
Procurement & contracting	Public Procurement Law, Contract Administration, and Supplier Evaluation	Medium	Competitive bidding processes; legal and procedural compliance	Procurement Authority guideline workshops; certification programmes	Strengthen transparent, efficient, and compliant procurement systems	Procurement audit performance; contract delivery timeliness
ICT & Digital Skills	Microsoft Office Suite, GIS, MIS, and Email Communication	Low	Data entry accuracy; proficiency in digital platforms	ICT bootcamps, hands-on training in relevant software	Enhance efficiency in digital data processing and communication	Reduction in data entry errors; rate of timely digital submissions
Project Management	Work Planning, Progress Monitoring, and Procurement Oversight	Medium	Application of results-based management; effective contract monitoring	Professional certification, on-the-job learning	Ensure timely, cost-effective, and quality project delivery	Timeliness and budget adherence in project implementation
Leadership & Governance	Strategic Thinking, Team Leadership, and Ethical Governance	Medium	Change management skills; effective performance evaluation	Leadership retreats, executive coaching, mentoring	Enhance decision-making, team motivation, and ethical leadership	Positive staff feedback; improved organizational performance metrics

Annex 10: Monitoring Matrix

Indicator	Indicator Definition	Indicator Type	Baseline 2025	Targets				disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
DIMENSION: ECONOMIC DEVELOPMENT										
Goal: Develop a robust and sustainable District economy										
Objective: Improve production efficiency and yield of selected crops by 15% annually										
Programme: Feed Ghana Programme										
Total output in agricultural production (Crops in mt/ha):	Total quantity of selected Crops produced in the District in a given year	Output						By category: • Staple crops	Annually	Department of Agriculture
Maize			291	320.1	352.11	404.9	465.6			
Rice (milled)			0.00	5.25	6.0	6.9	7.9			
Cassava			486	558.9	642.7	739.1	849.9			
Water Melon			1,972	2,267.8	2,607.9	2,999.1	3,448.9			
Pepper			2,643	3,039.4	3,495.3	4,019.5	4,622.4			
Tomatoes			295	339.2	390.1	448.6	515.8			
Okro			291	334.6	384.7	442.4	508.7			
Onion			291	334.6	384.7	442.4	508.7			
Average productivity of selected crop (mt/ha):			Output per hectare of selected crops (mt/ha)	Output						
Maize	2.1	2.4			2.7	3.1	3.5			
Rice (milled)	N/A	1			1.1	1.2	1.3			
Cassava	20.3	23.3			26.8	30.8	35.4			
Water Melon	17.3	19.8			22.7	26.1	30.0			
Pepper	8.3	9.5			10.9	12.5	14.3			
Tomatoes	10.5	12.0			13.8	15.8	18.1			
Okro	7.7	8.8			10.1	11.6	13.3			
Onion	11.6	13.3			15.2	17.4	20.0			
Percentage of arable land under cultivation	Total land cultivated divided by the total land size of the District	Outcome			45%	50%	50%	50%	50.5%	

Indicator	Indicator Definition	Indicator Type	Baseline 2025	Targets				disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
Objective: Promote livestock, poultry and aquaculture by 2029										
Programme: Rearing for food and Jobs, Youth in Agriculture										
Total output in agricultural production (fish in mt, livestock in No.): Pig Cattle Sheep Goat Poultry	Output (No) of selected livestock	Output						By selected category: • Pig • Cattle • Sheep • Goat • Poultry	Annually	Department of Agriculture
			5412.1	6223.9	7157.5	8231.1	9465.7			
			1872.3	2153.1	2476.1	2847.5	3274.6			
			1432.3	1647.1	1894.2	2178.3	2505.1			
			9812.1	11283.9	12976.5	14922.9	17161.4			
			5421.1	6234.2	7169.4	8244.8	9481.5			
Objective: Promote entrepreneurs and SME development by 2029										
Programme: Youth Empowerment and Leadership skills development										
Programme: Women socio-economic empowerment										
Number of new industries established Agriculture Industry, Service	Count of new establishments within the District for purposes of producing goods and services. The scope covers all sectors of the economy.	Outcome						By sector: • Agriculture • Industry, • Service	Annually / Quarterly	Department of Agriculture, trade
			0	1	1	1	1			
			0	1	1	1	1			
			0	1	1	1	1			
Number of new jobs created: Agriculture Industry, Service	Count of formal and informal sector jobs created per annum by type (temporary and permanent)	Outcome						By sector: • Agriculture • Industry, • Service	Annually / Quarterly	Department of Agriculture, trade
			1	2	2	2	2			
			1	2	2	2	2			
			15	16	17	17	18			
Objective: Create an enabling agribusiness environment										
Programme: 24 Hour markets enhancement Programme										
Number of markets rehabilitated/constructed	Count of physical markets	Outcome	0	1	0	1	1	District	Annually	Works Department
	Objective: Increase Internal Generated Fund by 10% annually									
	Programme: Sustainable Revenue improvement									
Percentage change in IGF	The difference of current year IGF over the previous year	Outcome	45.83%	50%	55%	60%	65%	District	Annually Quarterly	Finance department

Indicator	Indicator Definition	Indicator Type	Baseline 2025	Targets				disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
	expressed as a percentage									
DIMENSION: SOCIAL DEVELOPMENT										
Goal: Promote equal access to opportunities across the District										
Objective: Enhance equitable access to, and participation in quality education at all levels by 2029										
Programme: Education infrastructure Improvement and Service Delivery Programme										
Net enrolment ratio: <i>Kindergarten</i> <i>Primary.</i> <i>JHS</i>	Net enrolment ratio is the number of boys and girls of the school age of a particular level of education (KG/Primary/JHS) that are enrolled in that level of education, expressed as a percentage of the total population in that age group	Outcome						By level: •Kindergarten, •Primary •JHS	Annually	Department of Education
			85.20	87	88	89	90			
			88.52	89	90	91	92			
			55.05	60	63	65	67			
Gender Parity Index: <i>Kindergarten</i> <i>Primary.</i> <i>JHS</i> <i>SHS</i>	Total number of girls at all levels as a ratio of total number of boys at all levels	Outcome						By level: •Kindergarten, •Primary •JHS SHS	Annually	Department of Education
			1:1	1:1	1:1	1:1	1:1			
			1:1	1:1	1:1	1:1	1:1			
			0.9:1	1:1	1:1	1:1	1:1			
Completion rate: <i>Kindergarten</i> <i>Primary.</i> <i>JHS</i> <i>SHS</i>	Ratio of the total number of pupils/ students (girls and boys) enrolled in the last grade of a given level of education (Primary 6, JHS3), regardless of age, expressed as a percentage of the total population of the theoretical entrance age to the last grade of that level of education	Outcome						By level: •Primary •JHS SHS	Annually	Department of Education
			0	90	95	98	100			
			0	90	95	98	100			
			0	90	95	98	100			
			0	90	95	98	100			
Pass rate • <i>JHS</i>	Count of final exams takers (girls and boys) who passed a particular exam over a total count of final exam takers in those same exams expressed as a percentage	Outcome	0	75%	78%	80%	85%	By level: JHS SHS	Annually	Department of Education
			63.2%	65%	70%	75%	80%			
Objective: Ensure equitable, affordable and quality Universal Health Coverage (UHC) by 2029										
Programme: Health Infrastructure and Service delivery Programme										
Proportion of health facilities that are functional	Measures the number of health facilities that are registered and in operation for purposes of providing health care services to the general public expressed	Output						By level: • CHPS Compound • Clinic	Annually	Dep’t of Health

Indicator	Indicator Definition	Indicator Type	Baseline 2025	Targets				disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
CHPS Compound Clinic Health Center Polyclinic Hospital	as a percentage of completed health facilities	Output	6	9	10	11	12	- Health Center - Hospital		
			0	1	1	1	1			
			2	3	4	4	5			
			1	1	1	1	1			
			0	1	1	1	1			
Maternal mortality ratio (Institutional)	Maternal deaths recorded per 100,000 live births in the district	Outcome	0	0	0	0	0	District institutional	Annually	Dep't of Health
Malaria case fatality (Institutional): <i>District total</i> <i>Under five years</i> <i>Women between 15-49</i>	Total malaria deaths expressed as a percentage of total malaria admissions in health facilities`	Outcome						District institutional	Annually	Dep't of Health
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
Proportion of population with valid NHIS card: <i>Total</i> <i>Indigents</i> <i>Informal</i> <i>Aged</i> <i>Under 18years</i> <i>Pregnant Women</i>	The population with valid NHIS card, expressed as a percentage of total District population	Output						By category: •Total •Indigents •Informal •Aged •Under 18years •Pregnant Women	Annually	NHIS / Dep't of Health
			83,868	85,000	88,000	90,000	92,000			
			11,141	12,000	15,000	17,000	19,000			
			31,432	32,000	35,000	38,000	40,000			
			4,346	4,500	4,800	5,200	5,500			
			31,835	33,000	34,000	38,000	40,000			
Percentage in Immunization coverage (Penta 3)	Percentage of children receiving Penta 3	Outcome	0	100	150	300	350	District institutional	Annually	Dep't of Health
Number of births and deaths registered <i>Birth (sex)</i> <i>Death (sex, age group)</i>	Count of births and deaths registered by the vital registration system in the Municipality in a particular year	Outcome						By sex: Male Female	Annually/Quarterly	Birth and Death Registrar
			Male= 150 Female=179	M-200 F-300	M-250 F-380	M-280 F-400	M-350 F-420			
			Male= 12 Female= 8	M-10 F-5	M-8 F-5	M-7 F-3	M-5 F-3			

Indicator	Indicator Definition	Indicator Type	Baseline 2025	Targets				disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
	Objective: Reduce underweight of 2.3 promote nutrition specific and sensitive programmes and interventions by 2029									
	Programme: Health Infrastructure and Service delivery Programme									
Prevalence of malnutrition (institutional)	Proportion of children under 5 years whose weight for age is below 2 standard deviations from the median weight for age of WHO/NCHS reference population	Outcome						District institutional	Annually/ Quarterly	Dep't of Health
•Wasting			0	0	0	0	0			
•Underweight			2.39%	2.0%	1.8%	1.5%	1.0%			
•Stunting			0.05%	0.03%	0.01%	0	0			
•Overweight			0	0	0	0	0			
Exclusive breastfeeding rate (%)	The proportion of children under 6 months who are exclusively breastfed	Outcome	100%	100%	100%	100%	100%	District institutional	Annually/ Quarterly	Dep't of Health
	Objective: Reduce HIV, AIDS/STIs prevalence from 2.97% to 1.0% and other infections, especially among vulnerable groups by 2029									
	Programme: Multi-Sectoral HIV/AIDs Response Programme (MSHARP)									
HIV/AIDs prevalence rate	Percentage (%) of adult population, 15-49 years with HIV positive	Outcome	2.97%	2.0%	1.8%	1.5%	1.0%	District institutional	Annually	Dep't of Health
Teenage Pregnancy rate	The percentage of pregnancies that are teenagers	Outcome	14.8	12.0%	10.0%	8.0%	6.0%	District institutional	Annually	Dep't of Health
	Objective: Improve access to safe, reliable and sustainable water supply services for all by 2029									
	Programme: Safe water for all									
Percentage of population with sustainable access to safe drinking water sources	Share of the District population with access to basic drinking water services expressed as a percentage of total District population	Outcome	80	90	100	100	100	District	Annually / quarterly	Municipal Environmental Health Unit
	Objective: Increase access to improved sustainable environmental and sanitation services by 2029									
	Programme: Community Led Total Sanitation									
Proportion of population with access to improved sanitation services	Share of population with access to basic sanitation services including ventilated improved pit latrines, flush toilets to sewer systems, septic tank sop it latrines, composting toilets etc. expressed as a percentage of total District population	Outcome	50%	60%	75%	80%	85%	District	Annually / quarterly	Municipal Environmental Health Unit

Indicator	Indicator Definition	Indicator Type	Baseline 2025	Targets				disaggregation	Monitoring Frequency	Responsibility
				2026	2027	2028	2029			
No. of Household toilet	Count of household toilet	Outcome						District		
	Objective: Prevent and protect children from all forms of violence, abuse, neglect and exploitation by 2029									
	Programme: Social Protection and vulnerability programme									
Recorded cases of child abuse: <i>Child trafficking</i> <i>Child labour</i> <i>Sexual abuse</i> <i>Emotional abuse</i> <i>Neglect.</i> <i>Early marriage</i> <i>Female genital mutilation</i> <i>Family-child separation</i>	Number of reported child abuse	Output						By type: • Child trafficking, • Child labour, • Sexual abuse, • Emotional abuse • Neglect. • Early marriage • Female genital mutilation • Family-child separation	Quarterly	Dep't of Social Welfare
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
	Objective: Promote women participation in political, social and economic development by 2029									
	Programme: Gender empowerment and mainstreaming									
Percentage of women elected Assembly Members	Count of female Elected Assembly Members expressed as a percentage of total Elected Assembly Members	Output	4.7%	5.0%	5.5%	6.0%	6.5%	District	Every four years	Central Administration
	DIMENSION: ENVIRONMENT AND HUMAN SETTLEMENT DEVELOPMENT									
	Goal: Ensure environmental protection and the development of a sustainable, resilient built environment									
	Objective: Efficiency and effectiveness of road transport infrastructure and services or condition of feeder roads improve from 49.5% to 60% by 2029									
	Programme: Public Road safety and infrastructure development									
Percentage of road network in good condition Total	Length of road classified as being in good condition expressed as percentage of total length of road network by type	Outcome	75%	80%	85%	90%	95%	District	Annual / Quarterly	Urban Roads Department
	Objective: Enhance safety and security for all categories of road users by 2029									
	Programme: Public Road safety and infrastructure development									
Percentage of communities covered by electricity	The number of communities in the District connected to the electricity divided by total number of communities in the district expressed as a percentage	Outcome	100	100	100	100	100	District	Annually	ECG

Indicator	Indicator Definition	Indicator Type	Baseline 2025	Targets				disaggregation	Monitoring Frequency	Responsibility
			2026	2027	2028	2029				
	Objective: Promote proactive planning and implementation for disaster prevention and mitigation action plan by 2029									
	Programme: Disaster mitigation preparedness and climate change resilience programme									
Number of communities affected by disaster: Bushfire Floods Wind/Rain Storm Tidal wave Domestic fire	Count of disaster incidents recorded at the District	Output						By type: - Bushfire - Floods - Wind/Rain Storm - Tidal Wave - Domestic fire	Annually /Quarterly	NADMO
			0	0	0	0	0			
			0	0	0	0	0			
			1	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
	DIMENSION: GOVERNANCE AND INSTITUTIONAL DEVELOPMENT									
	Goal: Mainstream emergency planning and preparedness into District’s development planning agenda to respond to potential internal and external threats									
	Objective: Enhance security service delivery by 2029									
	Programme: Public Safety enhancement Programme									
Reported cases of crime: Rape Armed robbery Defilement Murder Drug trafficking Peddling Drug abuse Domestic violence Stealing	Count of reported cases of crime by type in a given year	Outcome						By type: - Rape - Armed robbery - Defilement - Murder - Drug trafficking - Peddling - Drug abuse - Domestic violence - Stealing	Annually / Quarterly	Ghana Police Service
			0	0	0	0	0			
			1	0	0	0	0			
			4	0	0	0	0			
			11	8	7	5	2			
			1	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
			0	0	0	0	0			
	Objective: Increase popular participation at district levels to 95% by 2029									
	Programme: Planning, Participatory Monitoring and Evaluation Programme									
Percentage of annual action plan implemented	Count of activities within the medium-term plan implemented divided by the total number of planned activities in a given year expressed as a percentage	Outcome	72.05%	75%	80%	85%	90%	Disitric	Annually	Development Planning Unit

Annex 11: Pairwise Prioritization Tool

Development Issues	P · R · L	E. S. Y	M · S · M · E	H · P · H	I. A	M · M	S · A	F. T	H · S · F	D · H · F	H I V / A I D S	T. P	S · B	T · L · M	E · W	S · L · W	O · D	C · D	A · N · P	C · L · A	P · W	S. P. P	J · O	R	R · A	S · L	D. S	P · R	L · P	S. F	S. N	E C G	B. S	C. L. D	S. D. S	B. D	G. P	R · I	C · R · R	A.I. A	Sc or e	Rank		
Persistent revenue shortfalls are due to existing leakages, loopholes, and weak financial controls	-	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	0	0	1	0	0	0	0	1	1	0	1	0	1	1	1	1	1	0	1	1	13	7 th
Inadequate entrepreneurship skills in the youth population	0	-	1	0	1	0	0	0	0	0	0	1	1	1	0	0	0	0	0	0	1	1	1	1	1	0	0	0	0	0	0	0	0	1	1	1	0	0	1	0	0	0	14	4 th
Inadequate financing opportunities	0	1	1	1	1	0	0	0	0	0	0	0	1	1	0	0	0	0	0	0	0	0	0	1	1	0	0	0	0	0	1	1	0	0	1	1	1	0	0	0	0	0	12	10 th

[illegible]

Inadequate availability of essential health care services and facilities	0	0	0	0	0	0	0	0	-	1	1	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1	1	1	0	1	0	0	0	0	10	13 th
Deteriorating structures of existing Health Facility	0	0	0	0	0	0	0	1	-	1	1	0	0	1	0	0	0	0	0	0	0	1	0	0	0	0	0	0	1	1	1	1	1	0	1	0	0	0	11	11 th
High incidence of HIV and AIDS among young people	0	0	0	0	0	0	0	0	1	1	-	1	1	1	1	0	0	0	0	1	1	1	1	0	0	0	0	0	0	1	1	0	0	0	1	0	0	0	13	6 th
High Teenage pregnancy	0	0	0	0	0	0	0	0	1	1	1	-	1	1	0	0	0	0	0	1	1	1	1	0	0	0	0	0	0	1	1	0	0	0	1	0	0	0	12	9 th
Deteriorated school building and inadequate school	0	0	0	0	0	0	0	0	0	0	1	1	-	1	0	0	0	0	0	1	1	1	0	1	0	0	0	0	0	1	1	1	0	1	1	0	0	0	12	8 th

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Weak functioning of sub-district structures	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
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